

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Black anger boils over in South Africa, Page 18

U.S. officer killed in East Germany

The shooting by a Soviet guard of an American army officer serving with the U.S. military mission in East Germany threatened to blow up into a significant diplomatic incident between Washington and Moscow. The Soviet embassy in Washington said Major Arthur Nicholson was shot and killed after being caught red-handed photographing Soviet military equipment.

The shooting occurred in or near the town of Ludwigshafen, about 160 km north-west of Berlin. Western diplomats in Bonn said the fact that the U.S. had waited a day before releasing the news indicated that Washington was treating the incident as very serious and highly sensitive. Page 3

World news

Journalist seized in Beirut

A British journalist working for the United Nations Relief and Works Agency was kidnapped outside Beirut and a French diplomat was seized in the port city of Tripoli. The Lebanese Armed Revolutionary Front said it abducted the diplomat and demanded the release of a Lebanese held in a French jail. Page 20

New Palestine front

Six Palestinian guerrilla groups opposed to Palestinian leader Yasser Arafat's peace policies announced in Damascus the formation of a Palestinian National Salvation Front.

Socialist row

Wrangling broke out in the ranks of France's ruling Socialist party over a crucial change in voting rules for next year's general elections. Page 2

Sri Lanka amnesty

Sri Lankan President Jinnas Jayewardene offered an amnesty to separatist guerrillas if they laid down their arms.

Scargill in Moscow

UK miners' union president Arthur Scargill arrived in Moscow for a meeting of the new miners' union international organisation which he was instrumental in founding.

Botha rejects calls

South African President P. W. Botha rejected calls for the resignation of law and order minister Louis Le Grange over the killing of 19 blacks by police. Page 4

Radio link approved

Israel is to allow the U.S.-funded Radio Free Europe and Radio Liberty to broadcast to Eastern Europe from a transmitter in Israel.

Taiwan trial

Three senior Taiwanese intelligence officers will be indicted next week for alleged involvement in the murder of a Chinese-American writer in California, the Taiwan Defence Ministry said.

Drugs clampdown

Soviet authorities are clamping down on drug smugglers who use Moscow's international airport as a transit point for bringing drugs from Asia to Western Europe. Page 2

Racial killing

The undercurrent of racial intolerance in France surfaced in the seaside resort of Menton where a Moroccan immigrant was killed by two young white men because he was talking to a white girl. Page 2

Jets 'shot down'

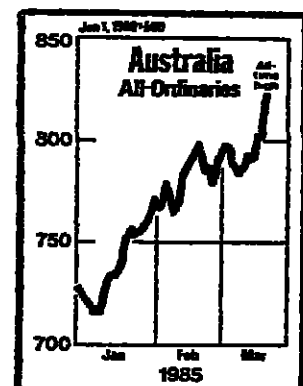
Iran said its forces shot down three Iraqi aircraft as they tried to bomb the Kharg Island oil terminal in the Gulf. Iran also said it fired a ground-launched missile at Baghdad, where at least eight people were reported dead when an explosion destroyed part of an apartment building. Page 4

Business summary

Zanussi to sack 6,000

ZANUSSI, Italian domestic appliance maker taken over last year by Electrolux, is to shed a third of its 18,000 workforce in Italy. Page 21

WALL STREET: The Dow Jones industrial average closed down 7.51 at 1,259.94. Section III



AUSTRALIAN share prices continued to soar to record highs in heavy trading on the Sydney Stock Exchange yesterday, with the All-Ordinaries index rising 10.2 points to 821.0. Zenon Hill Proprietary, Australia's biggest public company, led the gains after last week's announcement of a 20 per cent rise in third-quarter profits. Section III

DOLLAR was firm in quite London trading, rising to DM 3.2475 (DM 3.2290). The Bank of England figures the dollar's index rose to 150.5 from 149.8. Page 41

STERLING lost 20 points against the dollar in London to close at \$1.715. It was firmer, however, at DM 3.795 (DM 3.78). FF 11.58 (FF 11.54). SwFr 3.21 (SwFr 3.1975) and \$300.75 (\$299.25). The pound's exchange rate index rose to 75.7 from 75.5. Page 41

GOLD rose 25 cents on the London bullion market to close at \$315.75. It was down slightly in Zurich at \$315.25. Page 40

LONDON shares failed to find any inspiration in the stream of company trading statements and the FT Ordinary index dipped 2.5 to 988.7. Longer-dated gilts ended on a marginally firmer note. Section III

TOKYO stocks ended easier, with investors cheered by the uncertain outlook for Wall Street. The Nikkei Dow market average fell 44.60 to 12,493.28. Section III

BRITAIN announced an extensive restructuring of state support for industrial research and development. It will give more emphasis to projects representing a significant technological advance. Editorial comment, Page 18

MEXICO reached agreement in principle with the International Monetary Fund on the terms of the third and final year of its austerity plan. Page 6

FEDERAL Reserve Board of the U.S. has approved the application by FNB, a Pennsylvania bank, to acquire Metropolitan, an Ohio savings institute closed down in the state's recent banking crisis.

EXCO INTERNATIONAL, UK financial services group, boosted its profits 148 per cent to \$20.67m (\$18.8m) last year. Its shares rose 30p to 738p. Page 24; Lex, Page 20

MCGRAW EDISON, the U.S. electrical and mechanical goods manufacturer, which agreed last week to a private leveraged buyout, has received a higher counterbid from Cooper Industries, a Houston-based conglomerate. Page 21

Danish manufacturing sector halted as strike begins to bite

DENMARK'S MOST comprehensive labour conflict for almost 40 years began to bite yesterday when 300,000 workers either went on strike or were locked out, writes Hilary Barnes in Copenhagen. Almost all production in the manufacturing sector was stopped. Scandinavian Airlines Systems' traffic to and from Denmark ceased; and slaughterhouses and the fish-processing industry - although not directly involved in the dispute - were forced to halt production by a strike in the trucking industry. Leaders of the minority non-Socialist coalition Government last night met leaders of the small Radical Party which holds the balance between left and right in the Folketing (parliament) to discuss plans to impose a statutory incomes settlement on the labour market. But the Government is not expected to reveal its plans for a day or two. There was speculation in Copenhagen last night that, under pressure from the Radicals, the Government would try to stop the conflict from next Monday after rushing legislation through the Folketing in a special weekend session. The clash between the Danish private sector trade unions and the employers is not what it seems. The conflict is part of a well-rehearsed biannual ritual and the experience of the past 35 years suggests that the strike will end in a few days when the Folketing improves a statutory incomes settlement and tells everyone to return to work. Danish wage agreements are made through a system of centralised bargaining between the LO (trades union council) and the Employers' Association. The agreements reached are legally binding on both sides, a system which has been in force with relatively few changes since 1982. If the two sides fail to agree there may be a conflict - the last major one was in 1973. But increasingly over the past 30 years, unresolved negotiations have been settled by the Government, usually by making statutory a compromise formula put up by the official labour market mediator. Bond and share prices on the Copenhagen Stock Exchange rose yesterday in lively trading in expectation of a rapid Government intervention, imposing very modest wage increases and probably including other measures to help to curb the balance of payments deficit. The general public has not so far felt much impact from the strike. Neither the public sector, including public transport, nor companies which are not members of the Employers' Association are affected. These firms are expected to have to lay off labour within days, however, as the truckers' strike stops deliveries. Although SAS has been forced to transfer its international flights from Copenhagen to other Scandinavian airports, the leading European airlines, including British Airways, are continuing to operate full services into and out of Copenhagen by using their own personnel for fuelling and baggage-handling operations. But trans-continental flights have been stopped. The union representing 13,000 savings bank officials concluded a wage agreement giving increases of about 3 per cent a year over two years, in line with a weekend settlement by commercial bank employees and an earlier agreement in the insurance business. But negotiations between the Finance Ministry and representatives of 200,000 civil servants broke down. This could unleash public sector strikes next week, although the government intervention will almost certainly include the public sector. The present dispute has some unusual features, however. First, the only compromise suggested by the mediator this time was rejected out of hand and within minutes by both sides. The Government considered it to be too generous, but it now has to work out a settlement from scratch. Second, the LO has never before brought out on strike the power station workers and the truckers, thus hitting vital services. This is not because Mr Knud Christensen, LO chairman, is out to challenge the Government. It follows from the logic of the bargaining situation this year. The present Government is a four-party, non-Socialist minority administration. In the autumn of 1982 it succeeded in abolishing the index-linking of wages and salaries. Continued on Page 20

IMF to block Argentina's credit drawings until July

BY PETER MONTAGNON IN VIENNA ARGENTINA will be unable to draw further on its \$1.4bn credit from the International Monetary Fund before July, according to a message to bank creditors from Mr Jacques de Larosiere, managing director of the IMF. Argentina has also received some support from Mr de Larosiere, who said in his message to bankers: "It is of the utmost importance that the financial arrangements between Argentina and foreign creditors be completed." Argentina has made "a substantial effort" to meet the targets of the programme and agreed the continuation of the standby "arrangement".

Argentina must, however, also make some interest payments to commercial banks if existing agreements are to hold in place, senior bankers said yesterday. Arrears now stretch back to November and amount to some \$650m. The U.S. Treasury has declined to make bridging finance available to Argentina to cover its current gap, and some bankers are pressing the Government of President Raul Alfonsin to turn again to other Latin American countries. One worry is that Argentina's debt might again be declared substandard by the U.S. authorities this year if interest arrears mount, alienating bank creditors further. The climate between Argentina and the IMF is, however, better than it was last year when the country was resisting any form of austerity. Sr Brodersohn said: "We have reached a stage of inflation where we know it will be politically painful to reduce it, but it will also be painful if we do not reduce it."

That will inevitably cause delays on disbursements of Argentina's new \$4.2bn loan from commercial bank creditors, of which \$4.127bn is presently committed from some 350 banks. In an effort to keep the momentum of Argentina's debt rescue package going while interest payments are held up, leading bank creditors are to press ahead with work on the legal contract of the new loan and possibly its signing, even though disbursement cannot take place before Argentina returns to good standing with the IMF. Argentina has also received some support from Mr de Larosiere, who said in his message to bankers: "It is of the utmost importance that the financial arrangements between Argentina and foreign creditors be completed." Argentina has made "a substantial effort" to meet the targets of the programme and agreed the continuation of the standby "arrangement".

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IADB Warning: Mexico reaches agreement, Page 6

UK press group prepares to bid for Express newspapers

BY CHARLES BATCHELOR IN LONDON

BRITAIN'S Daily and Sunday Express newspapers, once the flagship of the Beaverbrook press empire, are the targets of a likely takeover bid from United Newspapers, the fast-growing British provincial newspaper group. United said yesterday that it planned to launch a takeover bid for Fleet Holdings, which publishes the Express newspapers, which would value the group at about £240m (\$278.4m).

There was no reaction from Fleet last night but there are understood to have been no merger talks between the two sides and Fleet is expected to reject the approach strongly. United, which publishes the magazine Punch and the Yorkshire Post newspaper, took the unusual step of saying that it would not reveal the results of the bid until it heard the results of a Monopolies and Mergers Commission review of its plan.

A reference to the commission is necessary because both United and Fleet own daily newspapers with a circulation of more than 25,000. United does not own any national titles but has a large number of provincial papers, many of them in Yorkshire and Lancashire. Fleet comprises the Express newspaper empire built by Lord Beaverbrook: The Daily Star; regional newspapers; the Morgan-Grampian magazine group; a 31 per cent stake in TV-am; a breakfast-time TV production company; and an interest in Reuters. It was floated as a separate company from Sir Nigel Brookes' Trafalgar House group in 1982 under the chairmanship of Lord Matthews, Sir Nigel's long-time business partner. Mr David Stevens, chairman of United Newspapers and of Montagu Investment Management, has made rapid changes at United in the past four years. Its traditional newspaper business has been rationalised and Mr Stevens masterminded the £22m takeover of Link House, publishers of Exchange and Mart, the weekly classified advertising magazine, last November. United paid £31m for the 16 per cent stake in Fleet owned by Mr Robert Maxwell, publisher of Britain's Mirror Group Newspapers. The group's pre-tax profit soared £4.6m to £11.5m in the six months to June 30 1984, on turnover which rose from £33m to £20m. After a profit slump to £1.8m in 1981, United recovered to a pre-tax profit of £3.8m in 1983. Mr Stevens said: "We think there is more synergy than overlap. We do not have any national papers and they have only a few regional papers. This offer was to be referred to us took the view it would not be appropriate to name the terms now."

Canadian state aid helps to save bank

By Bernard Simon in Toronto

THE CANADIAN Government has intervened for the first time to support a bank with a direct injection of funds.

It has linked with the country's six largest banks to launch a C\$255m (U.S. \$185.6m) rescue package for Canadian Commercial Bank (CCB) of Edmonton, Alberta, 10th largest of Canada's 14 domestic banks, which has suffered heavy U.S. loan losses.

The Finance Ministry said yesterday that the rescue package was designed to ensure the long-term viability of CCB, the latest of several western Canadian institutions to experience financial difficulties. A government official said yesterday: "We do not like to see banks failing. The Canadian market has a good reputation, and there is merit in keeping that reputation."

The last bank failure in Canada was in 1922. Mrs Barbara McDougall, Minister of State for Finance, said the Bank of Canada "stands ready to provide liquidity for Canadian commercial banks, if requested, as well as for any other Canadian bank."

The Canadian Commercial Bank had assets of C\$3.1bn on January 31. About a quarter of its loans are in U.S. dollars, but the bank has suffered in recent years from the severe recession in western Canada's energy and property sectors, as well as depositors' preference for investing with larger banks and blue chip government issues. CCB's net income has plunged from C\$9.2m in 1981 to less than C\$1m in the year to October 31 1984. Last year the bank acquired a small California banking group.

The bank's latest difficulties stem from the recent slump in demand for oil rigs; it had made loans to oil companies. Continued on Page 20

Concern over money laundering, Page 20

General Dynamics to cut \$23m from bills to Pentagon

BY WILLIAM HALL IN NEW YORK

GENERAL DYNAMICS, the leading U.S. defence contractor, plans to trim \$23m from the \$170m of overhead charges on several major defence contracts in a bid to counter mounting allegations that it has overcharged the U.S. government by an estimated \$60m over a four-year period.

The move comes less than three weeks after the U.S. Defence Department announced that it was suspending payments of general and administrative expenses, commonly referred to as overhead, to the company for at least a month while it investigated allegations that General Dynamics had billed the Government for several improper items, including the cost of boarding a pet dog owned by a company official.

General Dynamics announced the reduction in charges yesterday as its senior officers were being grilled by a congressional committee investigating allegations made by a former company executive, Mr P. Tarkis Veliotis, that the group overcharged the Government by hundreds of millions of dollars on some of its submarine contracts.

Mr Veliotis currently lives in Greece, having fled the country in 1983 after being accused by the government of accepting kickbacks of \$1.3m from a sub-contractor while managing General Dynamics' shipyard in Quincy, Massachusetts. The Defence Department spends over \$8m a year with General Dynamics, which manufactures many of its favourite weapons such as the F-16 jet fighter, the M-1 tank and the Trident submarine. Overheads account for about 8 per cent, or around \$40m a month, of the Gov-

ernment's payments to the giant company, which is based in St Louis, Missouri.

Following the temporary suspension of overhead payments on March 5, the company said that it believed it would be able to satisfy the Government's concerns over the validity of its billing procedures. It said that any bills that are determined not to be bona fide will be withdrawn immediately.

Mr David Lewis, chairman of General Dynamics, said yesterday that 700 of the company's 98,000 staff were working virtually around the clock rechecking the overhead expenses which had been billed to the Government.

Mr Lewis told the House of Representatives' energy and commerce committee that his staff had reviewed the reports of the defence contract audit agency, a federal watchdog agency, for the four years 1979 to 1982. The agency had questioned \$63.6m of the \$170m of General Dynamics overhead charges.

He said that while he believed that the vast majority of the questioned items were probably allowable under the applicable regulations, General Dynamics had now looked at the items in light of "today's environment" and Defence Secretary Mr Casper Weinberger's newly stated policy on the allocation of overhead costs to government contracts.

Mr Lewis said: "We have applied our judgment to the issue and we will voluntarily remove approximately \$23m from our outstanding overhead proposals." He noted that the figure might increase as a result of further negotiations.

BNOC to pay market price from next month

By Dominic Lawson in London

BRITISH National Oil Corporation (BNOC), which is to be wound up by the Government, will pay an unchanged price of \$28.65 per barrel for North Sea oil produced this month. In subsequent months, however, the state oil trading company will pay suppliers monthly market-related prices - which means that its price for April will probably be cut to about \$27.50.

An unchanged March price will result in further losses of about £20m (\$23.4m) on BNOC's trading because it has sold most of its entitlement to 51 per cent of North Sea oil production in the month on the spot market at an average price of about \$27.30.

Twice in recent months the Government has asked parliament to approve grants of £5m to cover losses the corporation incurred in defending the Government's price policy; the most recent grant - £20m - only covers losses to the end of February. As BNOC is to be wound up, the Government will probably allow the corporation's reserves to drop below the agreed minimum of £20m and so avoid a third request to parliament.

BNOC told its suppliers yesterday that "in the light of the recent announcement by the Government, the corporation would wish to wind down its acquisition of crude oil as soon as practicable." The corporation added, however, that it was willing to continue to take its maximum entitlement to the end of June.

Since the corporation is already well into its sales of May production, and has already sold all but a few cargoes of its entitlement to

Continued on Page 20

DO PILKINGTON KNOW ABOUT SPACE SHUTTLE COMMUNICATIONS?

Pilkington Space Technology know that without their Solar Cell Coverglass, a continuous communications link between the U.S. Space Shuttle and Mission Control in Houston, would be impossible. The U.S. Space Agency's communications satellite (the largest in orbit), relies on Pilkington Coverglass to protect its energy producing solar cells from harmful radiation.

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European Space Agency may sell earth stations

By Peter Marsh in London

THE 11-nation European Space Agency is considering hiring off to private industry a network of earth stations with which it receives pictures taken from outer space.

The stations are part of Earthnet, a system which obtains data from earth-sensing satellites such as the U.S. Landsat series and makes the information available to companies and research organisations throughout Western Europe.

Among the users of the space photographs are farming groups, which use the data to monitor agricultural conditions, and minerals companies, which look out for geological features indicating oil and gas deposits.

Eight of the agency's members have set up a working group to examine how the system could be operated by private industry. At present, Earthnet runs at a loss, costing about \$3m a year, of which only about 15 per cent is recouped from sales of information.

A precedent for the handover of the earth-sensing system to the private sector is the formation of ArianeSpace, a largely private company based near Paris which handles sales of the Ariane rocket, whose development costs were paid by ESA's members.

The ESA working group, due to report to the agency's governing council in the summer, is investigating the legal intricacies of the operation of the remote-sensing stations by a private group. Agreement would have to be reached with the U.S. Government agencies that operate Landsat.

Another consideration is how a private company could cut the losses of Earthnet, perhaps by more efficient distribution of data and better marketing.

The key parts of Earthnet are two receiving stations in Kiruna in Sweden, and Fucino in Italy, which obtain information directly from satellites such as Landsat. An operations centre run by ESA in Frascati, Italy, is responsible for sales of the pictures throughout Europe.

A leading contender for taking over Earthnet could be Spot Image, a company partly backed by the French Government, which intends to operate a commercial remote-sensing service from January. This will use pictures of the Earth obtained from Spot-1, a French satellite due to enter orbit in October.

M. Andre Fontanel, general manager of Spot Image, said at the weekend that he could comment on the idea of running Earthnet only when the ESA countries had decided on the issue.

Dr Colin Stove, chairman of ER-SAC, a company in Livingston, Scotland, which advises industry on remote-sensing applications, said his company would be interested in forming part of any consortium created to take over Earthnet.

The eight ESA members involved in the working group on the Earthnet hand-over are France, West Germany, Italy, Britain, the Netherlands, Sweden, Belgium and Spain.

Charles Rouland

MR CHARLES ROULAND, manager of the Financial Times Brussels office, died on Sunday aged 64 after a long illness.

He joined the Financial Times in 1964 as its business representative in Belgium and subsequently became the first manager of the newspaper's advertisement and circulation office in Brussels. He is survived by his wife, son and infant granddaughter.

EUROPEAN NEWS

Moscow intercepts high-flying mongoose

By Patrick Cockburn in Moscow

THE SOVIET authorities are clamping down on drug smugglers using Moscow's international airport as a transit point from Asia to Western Europe, following the discovery by customs of four packets of heroin hidden by a young Italian inside a stuffed mongoose.

In the past smugglers, often from Pakistan and Thailand, have notably used Sheremetev Airport to change airplanes before continuing to Western European destinations.

La Col V. P. Lebedev, deputy head of customs at the airport, told Soviet television that the Italian had been recruited in Amsterdam by a Triad Chinese gang and was bringing 1.5 kg of heroin back from Karachi. Observing that he was travelling on a forged passport, officials examined his luggage carefully.

The drug — the purest heroin — was smuggled in this stuffed mongoose. To get it at we had to unstick the stuffed animal and get out four packets," said a senior customs official. More of the drug was found in three plaster figurines the Italian smuggler was carrying.

Unmasked he made a full confession and, according to Moscow television, received a minimum sentence because this was his first offence. Earlier in the year customs officials at Sheremetev seized 10 polyethylene bags containing 10 kg of hashish.

The Soviet authorities say there are only 2,000 registered drug addicts in the country.

Anti-Mafia chief replaced

By Alan Friedman in Milan

THE Italian Government has decided to replace Sig. Emanuele De Francesco as the special high commissioner to co-ordinate the war on the Mafia. Sig. De Francesco, who has been operating from Rome, was appointed following the assassination in 1982 of Gen Carlo Alberto Dalla Chiesa, the high commissioner in Palermo.

Sig. Riccardo Bocca takes over from him on April 1. Sig. Bocca is prefect of Naples and the man widely credited with having done much to destroy the organisation of the Camorra, the Neapolitan version of the Mafia.

There was immediate speculation when the change was announced as to why Sig. De Francesco was being removed. In Palermo, Sig. De Francesco has been criticised by some politicians for being a "good man, but too bureaucratic."

In September 1983 the Government withdrew Sig. De Francesco from Sicily's capital in order to co-ordinate the anti-Mafia campaign from Rome.

Sig. Bocca will also be based in Rome, but an aide pledged yesterday that he would make the co-ordination of the various local and national police forces operating against the Mafia a top priority.

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French Socialists divided over electoral reform

By David Marsh in Paris

WRANGLING HAS broken out in the ranks of France's ruling Socialist Party over a crucial change in voting rules for next year's general elections, due to be decided by President Francois Mitterrand by the beginning of next month.

The electoral changes being considered by M. Mitterrand would bring in an element of proportional representation for the 1986 polls to try to stiffen Socialist support in a newly-elected National Assembly and strengthen his position in the interim period leading to the next presidential election in 1988.

M. Laurent Fabius, the Prime Minister, said last week that changes in the voting system would be decided by the first week of April, with the cabinet formally to agree a formula by the end of the month.

Opposition to the idea of proportional representation—which would mark a turning point in the Fifth Republic—emerged however at the weekend from leading figures in the Socialist Party.

M. Michel Rocard, the Agriculture Minister—who before 1981 ran unsuccessfully against M. Mitterrand as the Socialist presidential candidate—said at a meeting of the party's executive committee that he had opposed proportional representation for 30 years and con-

tinued to do so now. It would illustrate a "split" of "defeatism" by the Left, he said.

M. Jean-Pierre Chevènement, the Education Minister and leader of the Socialists' left-wing Ceres faction, also opposed the idea, as did M. Jean-Popelin, the number two in the party's hierarchy.

Remoulding of the electoral system to introduce proportionality—in contrast to present National Assembly representation based on single constituency majority voting—would be designed to split the opposition parties and put the Left in a better position to secure alliances with the Right in the next parliament.

The debate has sharpened over the past 10 days because voting in the mid-month national elections, if reproduced in a National Assembly poll next year based on the present electoral system, would leave the Socialists in a substantial parliamentary minority.

Opposition to the reform ideas from M. Rocard and M. Chevènement has been based on the judgment that proportional voting would reduce the Socialist ability to pick up votes from the Communists and other left-wing supporters and would usher in parliamentary instability similar to that seen under the crisis-prone Fourth Republic.

Race killing sparks outcry

THE undercurrent of racial intolerance in France has again surfaced with a vengeance in the searier resort of Menton where a Moroccan immigrant was killed by two young white men because he was talking to a white girl, Paul Betts reports from Paris.

The gunmen later told police that they had shot the immigrants because they were talking to the white girl and that they "did not like Arabs."

The economic recession in France, the rise of unemployment and a growing popular sentiment of insecurity has fuelled in the past two years growing racial intolerance in the country. In turn, this has helped the rapid rise of the extreme National Front in recent elections.

FAO urges higher Third World prices for farmers

By James Sutton in Rome

THE UNITED NATIONS Food and Agriculture Organisation (FAO) has joined the ranks of those development agencies who say publicly that Third World governments can stimulate food production by paying higher prices to farmers.

In a carefully worded report it says that if prices paid to farmers were increased by 10 per cent, output would rise by between 2 and 5 per cent.

But it warns against thinking that farm price increases alone would be sufficient to achieve sustained growth in agriculture. The report marks a major change of thinking by the Rome-based organisation. Until recently it has been sparing in its criticism of the agricultural policies pursued by developing countries. It has tended to reflect the views of the vast majority of its member countries that their problems are

due to inadequate aid from industrial countries and the unfair division of wealth between North and South.

In 1982 the World Bank broke new ground in saying publicly that many of the problems of agriculture in sub-Saharan Africa were due to the low prices paid to farmers by inefficient state-owned marketing boards. The bank said that governments were often too anxious to satisfy hungry urban populations, and did not care about the incomes of farmers.

The FAO report shows sympathy for developing countries' dilemma between favouring consumers and producers. It says, however, that the holding down of producer prices was more marked in Africa and less so in Asia and Latin America between 1968 and 1980, the period studied.

THE PACE IS QUICKENING ...in motoring

The Centenary Display at Beaulieu, depicting 100 years of the car, will be the most exciting display ever presented by the National Motor Museum. Featuring the principal sponsors: Kenning, a company founded years before the first motor car took to the road.

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Today, more than ever, Kenning is the gateway to better motoring.



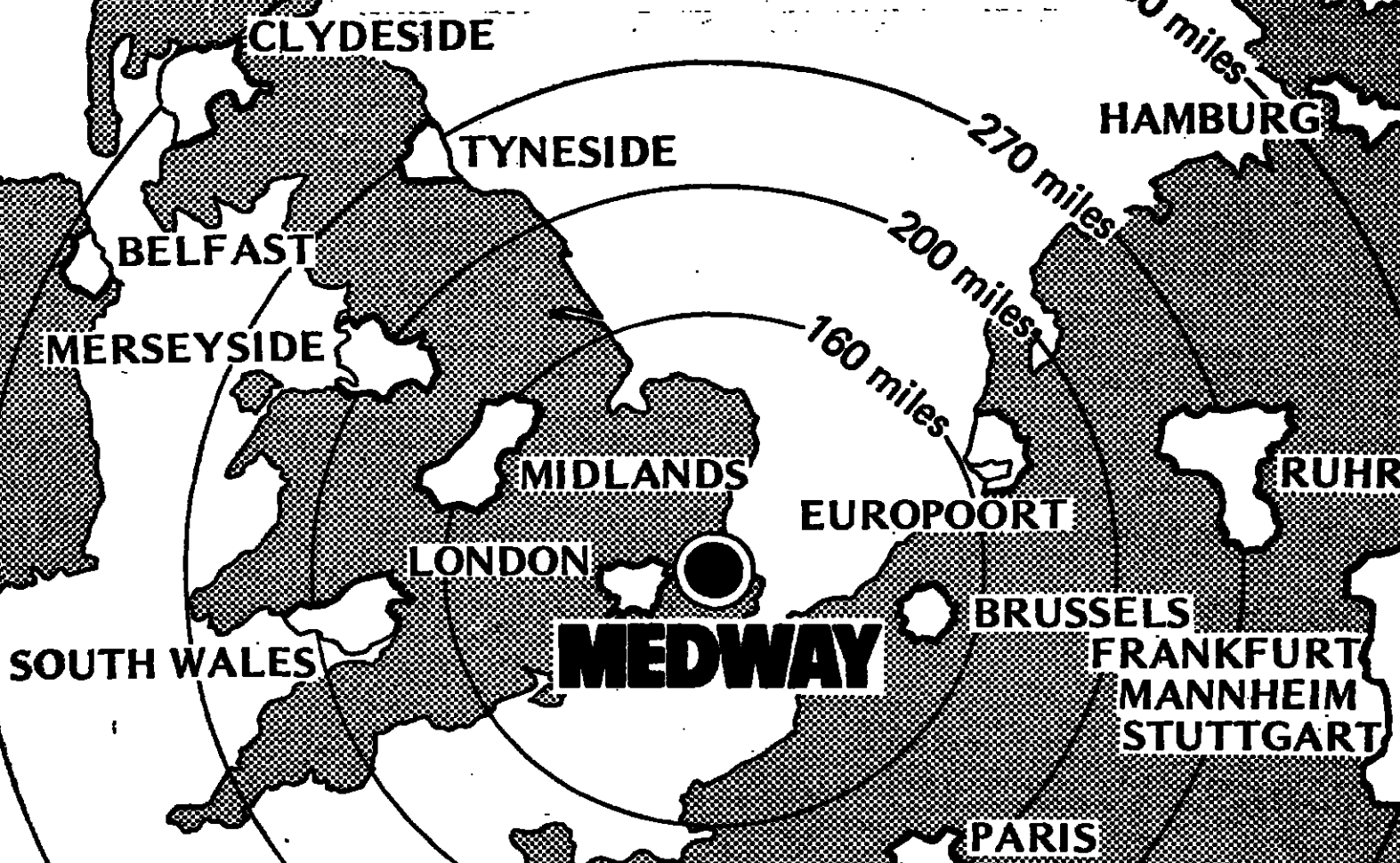
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EUROPEAN NEWS

Diplomatic rift may follow death of U.S. officer in East Germany

BY OUR FOREIGN STAFF

THE SHOOTING by a Soviet guard of an American army officer serving with the U.S. military mission in East Germany yesterday threatened to blow up into a major diplomatic incident between Washington and Moscow.

The Soviet Embassy in Washington said the U.S. officer was shot and killed after being caught red-handed photographing Soviet military equipment. The U.S. State Department said an urgent investigation was being conducted into the incident.

The Soviet Embassy spokesman said that, according to information received from the Soviet military authorities, the officer had failed to heed a sentry's warning shot and had been killed. The Soviet Union had launched a "resolute protest".

The U.S. Defence Department later identified the American officer as Major Arthur Nicholson, aged 37, who had been stationed at the U.S. Liaison Mission in Potsdam, East Germany, since February 1982.

The shooting occurred in or near the town of Ludwigsdorf, about 160 km (100 miles) north-west of Berlin and about 50 km (30 miles) from the West German border, it said.

A statement issued by U.S. army headquarters in Heidelberg said it had learned of the incident only yesterday and

talks had started with the Soviet authorities to clarify what had taken place. Western diplomats in Bonn said the fact that the U.S. had waited a day before releasing the news indicated that Washington was treating the incident as very serious and highly sensitive.

The Soviet Embassy in Washington said that the officer was in a restricted military installation, and that either he or another U.S. officer accompanying him wore a camouflage suit and carried a camera used to photograph combat equipment.

The statement said the U.S. officers entered the area "despite the presence of clearly visible warning signs in Russian and German".

Western diplomats in Bonn said the killing of the U.S. officer appeared to be the most serious incident involving the western missions in more than 20 years.

The U.S. mission is located at Fahrland, near the central East German city of Potsdam, in the same area as the British and French military offices.

Western military officials privately describe the work of the missions as "licensed spying", saying their job involves setting as close as possible to Soviet and East German installations to make observations and gather data.

They say their patrols are often shadowed by Soviet

military vehicles and there have been occasions in the past when Russian soldiers have tried to force them off the road in order to keep them away from sensitive areas.

Reginald Dale adds from Washington: President Ronald Reagan said "we're resentful and feel it an unwarranted tragedy" but that he was still waiting for complete details of the incident. Mr Reagan was woken up early yesterday morning by Mr Robert McFarlane, the National Security Adviser, who told him of the shooting.

Mr McFarlane told reporters that "right now there does not appear to be any justification for it". The Pentagon said that the two Americans involved in the incident "were probably not armed".

Peter Bruce adds from Bonn: In March 1982 a vehicle driven by a member of the British military mission was shot at by East German border police and the driver injured.

A few days later, 15 km east of Eisenach, near the West German border, a military vehicle belonging to the U.S. military mission was stopped by police, and, when it drove on, shot at.

Later that year Soviet soldiers fired warning shots around another U.S. vehicle in East Germany, when it approached a train loaded with missiles.

EEC farm price showdown delayed

BY IVO DAWNAY IN BRUSSELS

EEC AGRICULTURE ministers yesterday agreed to postpone until next week any final confrontation over the Community's farm price package for 1985-86.

The decision means potentially divisive arguments about the shape of the agreement will not be allowed to spill over into the crucial heads of government summit on Spanish and Portuguese entry to the EEC due to begin next weekend.

It also frees Mr Frans Andriessen, the Farm Commissioner, to prepare compromise proposals on outstanding enlargement issues — notably wine and fisheries — needed before meetings of foreign ministers and country delegations on Thursday.

Technically, the farm ministers have to reach a deal on the annual price fixing before April 1, when the Community's agricultural year officially begins. But, in practice, the rule is honoured more in the breach.

Although there is little in this year's farm prices that should disturb the talks on the Community's enlargement, the presidency — currently held by the Italians — is determined that nothing can be allowed to upset the negotiations, now at their critical final stage.

Past precedent has shown

that member states are often prepared to make agreement on a farm price package conditional on favourable treatment in totally unconnected sections.

As a consequence, Sig Filippo Maria Pandolfi, Italian president of the Farm Council, yesterday outlined an agenda to his colleagues that ensures the hard bargaining will take place next week in Luxembourg.

The ministers will first outline their positions on the European Commission's proposals — which involve a 0.3 per cent cut in European Currency Unit prices but a 0.1 per cent rise in national currencies.

These are known to be broadly supported by the UK, the Netherlands and France but opposed vigorously by West Germany, which objects to a 3.6 per cent cut in cereals prices, and Italy and Greece, which dislike similar reductions for fruit and vegetables.

There will then be a series of bilateral discussions between the presidency and individual states in a bid to ascertain their fall-back positions. From this round of talks, it is expected that a presidential compromise will be drawn up for tabling on Monday. Talks are then expected to continue throughout most of next week.

Subsidy demands put steel plan at risk

BY PAUL CHEESRIGHT IN BRUSSELS

THE combined approach of the European Community nations to restructuring the steel industry is at stake today when industry ministers meet in Brussels to discuss demands from France and Italy for subsidies beyond those already authorised.

Ministers have before them a proposal from the Commission which would permit governments to ask for more subsidies within a specific period. Such demands should have finally been notified by mid-1983. Subsidy approvals have been linked to capacity cuts and a financial plan for corporate viability by the end of 1985.

But West Germany has consistently linked the grant of new subsidies to either further capacity cuts — that is, more than the Commission had demanded in June 1983 — or to an increase in production quotas for companies which are not being subsidised.

Industry ministers tackled this question at meetings last November and December without being able to find a compromise between the two positions. France and Italy do not want to make more cuts than they have already planned.

The fear is that, unless a

solution is found, France and Italy will go their own way, while West Germany will register its disapproval by slapping a border tax on the products of those companies receiving subsidies over and above the levels already agreed.

France and Italy would thus be at loggerheads with Community law, while the German response would split the integrity of the market.

At the same time this running dispute would prevent any serious consideration of what should happen after the end of 1985 when all subsidies

to the steel industry ought to stop and the conditions of the free market return.

Talks leading up today's meeting of ministers have not led, it appears, to any fundamental change of position.

The Commission has linked the question of restructuring subsidies to the question of operating subsidies. These should have stopped at the end of 1984, but the Commission, because of the battered financial state of most EEC companies, is prepared to see them extended until the end of this year.

Poles to seek 'understanding' with creditors

By Margie Lindsay, recently in Warsaw

POLAND requires only a general promise of new credit from its half-dozen main West European trading partners, rather than specific commitments from all its 17 Western creditor governments, in order to finalise the agreement rescheduling \$12bn of 1982-84 debt, a senior Polish official has indicated.

Mr Zdzislaw Karz, head of the Finance Ministry's international department and chief negotiator at the Paris talks with Western governments, said Poland just wanted an "understanding" on new Western trade credits.

He was speaking in an interview in Warsaw on the same day that Herr Martin Bangemann, the West German Economics Minister, announced that Bonn would provide some fresh credit, but only after Poland formally signed the 1982-84 debt rescheduling agreement negotiated in January.

He indicated the amount would be much less than the \$450m Poland had requested from West Germany this year.

Mr Karz cited West Germany, Britain, Austria and Italy as the main Western countries from which Poland wanted a signal of new credit. The Polish Government would like a speedy conclusion to the Paris debt talks, which also cover unresolved 1981 debt arrears, because they are holding up Poland's entry into the International Monetary Fund.

Christopher Boblaski adds from Warsaw: A semi-official Polish report analysing the performance of the economy last year has concluded that shortages of hard currency for imports are not the most important factor limiting growth in industrial production.

The autonomous Consultative Economic Council (KRG) makes a case for dismantling central controls over the economy and says that the key problem is the failure to "rationally allocate labour, raw materials and machinery."

This conclusion goes against official claims that a growth in hard currency imports fuelled by Western trade credits will lead to industrial growth

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Hungary to pursue economic reforms

By Leslie Collett in Budapest

HUNGARY is to press forward with wide ranging economic reforms, Mr János Kádár, the country's veteran leader, told the Communist Party congress meeting yesterday, despite a drop in living standards for many people in recent years.

In his opening speech to the first East European party congress since 1968, Mr Kádár said that domestic consumption had been curbed so that the country could increase its export earnings in hard currency and so reduce its external debt.

The remarks by the Hungarian leader were closely followed by Mr Grigory Romanov, head of the Soviet delegation to the meeting. Mr Romanov believed to be an orthodox hardliner, was widely regarded as Mr Gorbachev's leading rival for the post of chairman of the Soviet party.

The choice of him to attend the Budapest party congress was viewed here as a clever tactical move by Mr Gorbachev to expose Mr Romanov to economic reforms, albeit a foreign version of it. Hungarian officials see Mr Gorbachev as an ally of their own reform programme launched in 1988.

Mr Karoly Grosz, the new party first secretary in Budapest who is one of several possible successors to Kádár, received rousing applause from delegates when he criticised endless party debates by officials who, he said, should instead circulate among workers and discover what they are thinking. He spoke of widespread "fear of the future" in Hungary.

A report submitted to the congress by the party's central committee said measures were needed to alleviate "social tension" which had arisen from the fall in real wages, but Hungarians following Mr Kádár's remarks, felt that the population should not expect a significant improvement in the standard of living in the near future.

The more than 1,000 Hungarian delegates to the party congress—72 per cent of them men—were confronted with a report by the party's central control commission which amazed East European observers by its openness.

The document spoke of "uncertainties and doubts" among workers over the rising cost of living. While some Hungarians faced "daily financial difficulties," it said that a small group had "become rich" by illegal means. Some 5,000 party members were identified as damaging "socialist morality" by their "avarice."

The careful balance of social and economic achievements with sharp criticism of the party by its members is characteristic of the congress which is expected to confirm Mr Kádár's reforms with some reservations.

Norway to set up oil revenue 'buffer' fund

BY FAY GJESTER IN OSLO

NORWAY'S Conservative-led coalition has reaffirmed it will establish a petroleum revenue "buffer" fund, in order to shield the economy from fluctuations in offshore activity and oil and gas price levels. But the fund's reserves will not necessarily be invested abroad, as envisaged by the royal commission which first proposed such a fund two years ago.

The Government's political and economic programme for the coming four years recommends that petroleum revenue should be kept separate from other government income.

The idea is that the fund's very existence would act as a brake on the use of oil revenue,

since the latter would no longer be flowing straight into the general kitty. Resources accumulated in a petroleum fund would, however, be invested "in the same way as other state means."

For the "mainland economy," excluding offshore oil and gas, the programme foresees GNP growth of 2.5 per cent per year in the four year period, it expects employment to rise by 0.7 per cent per year between now and 1989, with a big increase in service sector jobs (totaling 60,000 man years) more than offsetting the likely loss of jobs in fishing and farming (6,000 man years) and in industry/construction (5,000 man years).

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OVERSEAS NEWS

Iran, Iraq step up attacks on civilian targets

BY OUR MIDDLE EAST STAFF

BAGHDAD was struck again yesterday by another huge explosion—almost certainly the result of a further ground-launched missile—as Iraq resumed attacks against Iraqi centres of civilian population. The explosion was in retaliation against continued Iraqi attacks on its urban centres and oil traffic in the Gulf, a statement by Tehran's official Islamic Republic News Agency said yesterday.

Iran, apparently in good faith, had announced early on Sunday that it had decided to stop shelling Iraqi cities and villages following a brief halt in reciprocal assaults on population centres at the end of last week. But Iraqi attacks on two oil tankers in the area of Kharg Island a few hours later wrecked any chance of a limited detente in the 54-month-old conflict.

Amidst every indication that Iraq is trying belatedly to press home the advantage of its air supremacy, Iran claimed that its forces had shot down three Iraqi aircraft over Kharg Island yesterday. The official news agency Iran said that they had been hit by fighter aircraft and ground fire.

Earlier an Iranian official statement reported that two Iraqi aircraft had raided

Australian plan for oil bidding attacked

By Michael Thompson-Nord in Perth

MR Brian Burke, the Labor premier of Western Australia, yesterday criticised federal government plans to introduce cash bonus bidding for Australian offshore oil exploration areas, as "inappropriate and undesirable."

The cash bidding system, due to be introduced shortly in five promising areas of the Timor Sea, off northern Australia, is being vigorously opposed by the Australian oil industry. The industry says the system will stifle exploration spending.

Mr Burke's comments are bound to be noted by Mr Bob Hawke's federal Labor government in Canberra, whose political fortunes have sagged since Australia's general election three months ago.

Mr Burke told the annual conference of the Australian Petroleum Exploration Association (APEA) in Perth that the proposed cash bidding system was an unacceptable means of raising government revenue.

"The present oil glut and softness in the international market for oil should not blind us to the urgent need to find more oil," said the Premier. "Last year, oil produced in Australia saved us more than A\$5.5bn (£3.3bn) in foreign exchange. But those savings can only be maintained if there are sufficient commercial discoveries."

He said that cash bidding, which involved cash payments, would discourage wildcatting. This was of great concern to Western Australia which had by far the greatest acreage of prospective exploration areas.

Area says that if offshore exploration is not encouraged, Australia could find itself importing around 100m barrels of crude oil annually by the mid-1990s.

S. African blacks return to work

ANTHONY ROBINSON IN JOHANNESBURG

HUNDREDS OF workers from the riot-stricken black township of the eastern Cape streamed back to work yesterday after 10 days of violence which has increased pressure on the government to step up the pace of reform and tighten police discipline.

In a speech at the University of Natal, Dr Frederick van Zyl Slabbert, leader of the white opposition Progressive Federal Party (PFF), said that the wave of unrest was not just mindless violence but the sign of determination on the part of blacks no longer to suffer apartheid.

"The ever increasing frequency of unrest is a sign that the strong arm response of Sharpeville of 1960 and Soweto of 1976 can no longer secure even temporary peace," he said.

"It is a sign of depth of leadership and organisation that will not be silenced by bannings nor bluffed by vague statements of good intentions." Meanwhile, President P. W. Botha has indignantly rejected opposition demands for the resignation of Mr Louis Le Grange, the Minister of Law and Order, characterising such demands as an attack on the

police. The President has also come under attack from leading academics for the way in which he handled a recent television interview on the ABC nighttime programme.

Professor Willem Kieyphans, a leading Afrikaner political scientist said the President had missed a golden opportunity to explain his reformist policies to a U.S. public and instead came across as a "flibustering strongman."

In the interview President Botha told interviewer Ted Koppel the day after the Sharpeville anniversary shoot-

ings that he had the support of the majority of blacks and was determined to maintain law and order.

Heater adds from Johannesburg: South Africa can expect repeated attempts to foment unrest because political reforms remove the basis for revolutionary support, state-controlled Radio South Africa said yesterday.

In a daily commentary which reflects government thinking, the radio station said some of the violence would be directed at the police and must be firmly handled.

Francis Ghiles on economic prospects after the riots of a year ago

Tunis tones down its rash promises

MR MOHAMED MZALI, the Tunisian Prime Minister, whose image was severely battered along with that of the whole ruling elite by the riots of a year ago, has staged a remarkable recovery.

The rioting, in which 120 died, was blamed on M Driss Guiga, the then Interior Minister, who was dismissed and tried in absentia for high treason. Thus, Mr MZALI has rid himself of one rival, but such is the internecine jockeying for power evident in Tunisian politics, he has gained two more in the process.

One is the head of the security forces, General Zine El Abidine Ben Ali, the other is the man to whom Gen Ben Ali reports, Mr Habib Bourguiba Jr, son of the 84-year-old President of the country.

The problems the country faces and who is to deal with them when President Bourguiba is no longer in power are the subject of endless intrigue in Tunis, but outside the capital Mr MZALI has been receiving a warm welcome from his countrymen. He has also been making some attempt to address Tunisia's economic difficulties.

He is trying to encourage investment in the much neglected farming sector and is actively promoting economic co-operation with Algeria, which can only help Tunisian manufacturers hit by recession and protectionism in European markets.

He has been less inclined to make rash promises: the days are gone when 30 per cent increases in the basic wage were granted with no promise of higher productivity from the trade unions. Last year there were no wage increases despite an inflation rate unofficially estimated to be above 10 per cent.

The country's economic performance has in many ways



MZALI: remarkable recovery

helped the Prime Minister. Gross Domestic Product increased by 4.8 per cent in 1984, less than the 5.4 per cent predicted by the planners, but slightly better than what was achieved in 1983. Output increased in the farming, building and manufacturing sectors but declined in those most important for trade—chemical industries, textiles, crude oil and tourism.

The labour market also suffered: only 41,000 new jobs were available against the planner's forecast of 54,000, not good news in a country where at least one-quarter of the working population has no job or is severely under-employed.

Investment targets have been over-shot however, by about 10 per cent since the Five Year Development Plan (1982-86) was launched. Dinars 5,09bn (£2.26bn) have been invested, of which around 20 per cent

originates from the Middle East.

Some of this Arab money is being channelled by the recently set up Tunisian Arab Development Bank towards large prestige projects, notably in the field of tourism and real estate. Mr Ismail Khelil, the highly articulate Minister of Planning, voiced strong opposition to some of the projects, particularly the Tabarka tourist resort in northern Tunisia at a time when money is tight, but Mr Khelil belongs to a breed of which there are too few in the Tunisian Government. Last June, he sent the Cabinet a very cautious economic forecast and was rapped over the knuckles for his pains.

There is little doubt that the continuing recession in the West, the probable entry of Spain and Portugal into the EEC, which will further hit Tunisian exports, and the powerful dollar leave little room for manoeuvre.

Mr MZALI's active support for the policy of rapprochement with Algeria may help to some extent. Earlier, this month, accompanied by his Algerian counterpart M Abdelhamid Brahimi, he laid the foundation stones of a number of joint ventures.

The two countries have gone one step further and are now buying their coffee, sugar and tea together.

Problems with the dollar are affecting Tunisia's foreign debt. A very reasonable Dinar 9bn, the cost of servicing it amounts to just under 20 per cent of foreign income. But because two-thirds of it is denominated in dollars, Saudi rials and Kuwaiti dinars, the rise in the dollar will increase these costs this year by about one-fifth.

Greater worry centres on the

external account. A trade deficit of \$1.2bn and a shortfall on the current account of \$708m are increasing in dollar terms and all projections point to further deterioration.

On the political front the Government faces two daunting problems: the rejuvenation of the ruling Socialist Destour Party and the reduction of the insidious rise in corruption.

The first, a daunting task, has been entrusted to a widely respected man, Tunisia's former ambassador in Algiers, Mr Hedi Baccouche. To succeed, he will probably require a minor miracle. No student on the capital's much troubled university campus dare admit he belongs to the PSD for fear of attacks from Moslem fundamentalist or Left-wing sympathisers, and opposition party members are also increasingly subject to beatings from unknown thugs.

Tunisia still boasts a competent civil service but too many heads of state companies and other senior officials have in recent years been appointed on grounds which are not those of competence alone. Instability in the tenure of such jobs is neither encouraging nor is it helping these who hold them from respecting the high standards of honesty which were, for many years, one of the hallmarks of President Bourguiba's regime.

Last year's riots constituted a severe warning to the ruling elite. Despite the apparent approval Mr MZALI has gained, the deeper feelings of the people are difficult to fathom, and the succession intrigue is continuing. It is not clear whether the hard thinking that the riots suggested was needed is being done. Perhaps, indeed, this will not be possible while President Bourguiba is still alive.

India to adopt tough line on loss-makers

By John Elliott in New Delhi

A TOUGH line will be taken by the Indian Government against managers and financial institutions involved in companies which become serious loss-makers, or "sick units" as they are known in India.

Managers are likely to be refused financial assistance from state-owned banks for new ventures and "penal provisions" may be used to deal with owners, managers and banks held responsible for the losses.

There are several thousand sick units in the country including over 400 large loss-makers with debts exceeding Rs10m (£700,000) and they have become an increasing drain on the country's resources. At the end of June 1983 their outstanding debts totalled Rs19bn according to government figures.

The tough line is part of the attempt by Mr Rajiv Gandhi, the Prime Minister, to reform industry by cutting back on protectionism and official controls and by encouraging managers to adopt competitive attitudes.

"We must make penal provisions to deal with managers, financial institutions and others involved in making the businesses sick. We will make it very expensive to go sick," Mr Gandhi told a conference of the Association of Indian Engineering Industries in Delhi at the weekend. Some businesses in outdated labour-intensive industries "must be allowed to die," he said.

This added Mr Gandhi's authority and commitment to a statement in India's annual budget speech a week ago. "Those who are deemed to have mismanaged the unit will not have access to assistance from financial institutions, even in new ventures. Bad managers, like bad currency, have to be kept out of circulation," said Mr Vishwanath Singh, Finance Minister.

The policy will be spelt out soon and will include new legislation. Mr Singh said in his budget speech there would be a board for financial and industrial reconstruction to help companies merge and sort out other solutions for ailing businesses.

Management of companies whose losses have eroded half of their net worth would have to seek a fresh mandate from shareholders. And when a company lost its entire net value, the existing owners and managers would be removed from running the business.

Agriculture loan for Egypt

BY TREVOR MOSTYN IN CAIRO

THE African Development Bank group is lending Egypt \$158m over the two years 1985-1986, as part of a programme which is focusing on agriculture against the background of severe famine in Africa.

Mr Wila Mung'omba, the chairman, says the drought in Africa will have priority at the Group's annual meeting in Brazzaville in May. His discussions here have been

dominated by the issues of water shortage, the low level of the Nile and the need for increased electric power.

Since the Group began operations in 1974 it has loaned Egypt about \$223m, 42 per cent of which has gone to industrial projects and a mere 8 per cent to agriculture. Projects within the current programme will include a drainage system in both Upper and Lower Egypt.



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Taiwan budget foresees expanded development

BY BOB KING IN TAIPEI

TAIWAN'S Cabinet has sent to Parliament a record new Taiwan \$412.5bn (£9.6bn) budget for the fiscal year beginning July 1 which contains significant allocations for major infrastructure projects.

More than 39 per cent of projected expenditures—about NT\$161.3bn—is earmarked for foreign affairs and military spending, reflecting Taiwan's preoccupation with China and Taiwan's diplomatic near isolation. Last year's budget contained a similar percentage for defence and diplomacy.

The next largest allocation, about NT\$78bn for economic development and communications projects, provides for the first in a six-year series of allotments totalling NT\$800bn for the 14 major projects aimed at upgrading the country's infrastructure.

The budget allocates NT\$19.1bn for the start-up of some of the 14 projects. Another NT\$33.5bn will come from the coffers of state enterprises during the year. Purchases of foreign equipment and services will account for a sizeable percentage of the NT\$800bn total, and European suppliers should be able to win a share of the contracts.

A major component of the projects will be a nuclear power plant worth more than US\$450m (£2.3bn). Taipei plans to spend about US\$12.5bn on

foreign equipment purchases over the next 10 years.

Another project, the Taipei rapid transit system, will be worth at least US\$400m to foreign suppliers.

Other multi-million dollar projects include airport and harbour expansions, construction of liquefied natural gas storage and transportation systems, digital telecommunications systems, improved rail links, and the upgrading of medical facilities throughout the island.

The Government has allocated NT\$51bn for education, science and culture. That figure, which accounts for 12.3 per cent of total outlays, is up 24 per cent on last year.

The budget contains a deficit of NT\$37bn, which will be met by the issuance of NT\$25bn in treasury bills and NT\$12bn from budget surpluses in previous years.

In past years, parliament has approved Cabinet-proposed budgets with only minor cuts.

Reuter adds. The South Korean Government said yesterday the crew of a Chinese torpedo boat towed into port on Saturday wished to return home, and refused to allow Taiwanese officials to see them.

The high-speed 40-ton hydrofoil drifted into South Korean waters after an armed clash on board in which six crewmen were killed and two injured.

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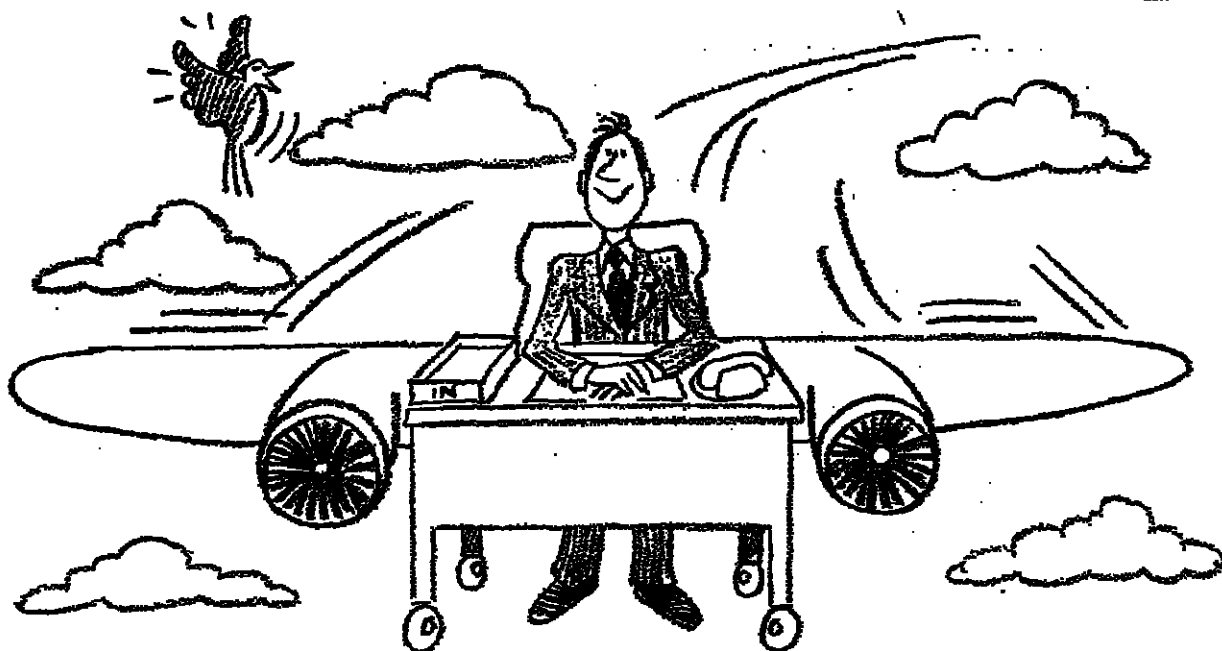
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The Businessman's Airline

Reagan ready to talk on cuts in defence

By Reginald Dale, U.S. Editor, in Washington

THE WHITE HOUSE has signalled its willingness to discuss minor cuts in defence spending in budget negotiations with Republican Senate leaders this week. It is far from clear, however, that the offer will be enough to reach a compromise with the Republicans, who are demanding a freeze on real defence spending in the coming 1986 budget year.

Mr Donald Regan, the White House Chief of Staff, said that cuts might be found by eliminating waste or stretching out purchases of "non-strategic" items like ammunition, food and oil supplies. He again insisted, however, that there could be no compromise on the nation's security and that major strategic and conventional weapons systems must be left untouched.

President Ronald Reagan, who had sought a 6 per cent real increase in defence spending next year, would consider possible cuts in specific programmes rather than trying to set a target for overall cuts, Mr Regan indicated. Mr Caspar Weinberger, the Defence Secretary, while still opposing any further cuts, would go along with them if necessary, like "a good soldier," he said.

The White House and the Senate Republicans nevertheless remain far apart on their budget approach, with the White House also continuing to insist that it will not freeze social security cost of living increases, as the Republicans have urged.

The White House's immediate priority on the defence front, however, is to save Mr Reagan's MX missile, one of the key elements of his strategic build-up, in hard-fought votes in the House of Representatives this week.

With the first of two key votes due today on House approval for \$1.5bn to build 21 more missiles, both sides continued their intensive efforts to sway wavering members.

Meanwhile, a group of 23 influential liberal and centrist Democrats in the House sent a letter to Mr Mikhail Gorbachev, the new Soviet leader, warning that Soviet failure to comply with existing arms control agreements would risk "serious consequences for the future of arms control."

AMERICAN NEWS

Mexico agrees terms with IMF on austerity plan

BY DAVID GARDNER IN MEXICO CITY

MEXICO HAS reached agreement in principle with the International Monetary Fund (IMF) on the terms of the third and final year of the austerity plan put in place in November 1982, shortly after the country's financial collapse.

Mexico's Letter of Intent, sent on Sunday night, had been held up primarily because of IMF concern that the public sector was not being reduced fast enough. Last year's Letter of Intent had been signed at the very beginning of the year.

The letter is expected to be approved by the Fund's board next month, releasing a further \$1.2bn (\$847m) in Special Drawing Rights, and clearing the way for Friday's signing in New York of Mexico's multi-year restructuring agreement for \$48.7bn of public sector foreign debt.

The agreement reflects what appears to be a compromise on the deficit, based partly on using a different method to calculate it and partly on a cut in its overall size.

Last year's deficit, targeted at 5.5 per cent of GDP within the IMF's accord, is given as 6.2 per cent, having first stripped out an additional 1.2 per cent classified as "financial intermediation" or subsidised lending by state development banks to the private sector.

Such lending accounted for only 0.2 per cent in the 1983 deficit of 8.7 per cent of GDP. Thus, the "economic" or structural deficit can be said to have come down by more than two points.

A further two point fall is envisaged for this year. The Government initially wrote a 5.1 per cent deficit into the

budget against an IMF-agreed target of 3.5 per cent; 4.5 per cent of this was "economic" deficit and 0.6 per cent "financial intermediation."

The economic deficit is now set at 4.1 per cent of GDP, following major cutbacks in spending and tightening of public sector finances in the past two months, while the ceiling on subsidised lending has been brought down.

Last year's deficit overshoot was largely attributed to high domestic interest rates caused partly by higher than expected inflation, down from 80.5 per cent in 1982 to 59.2 per cent but missing the targeted 40 per cent. There is no mention of this year's now unattainable target of 35 per cent. Instead there is simply a commitment further to reduce inflation.

Mexico also commits itself to a return to the markets to re-finance maturing debt (with a \$1bn net foreign borrowing ceiling this year); to maintain a realistic exchange rate and further reduce or lift subsidies and price controls; and to introduce, probably in the next 10 days, a far-reaching trade liberalisation programme.

The letter reports preliminary balance of payments results similar to 1983's, with a trade surplus of \$13bn, a current account surplus of \$4bn, and an increase of reserves of \$30m. Growth this year is expected to be between 3 to 4 per cent against last year's official 3½ per cent.

President Raul Alfonsín of Argentina arrived in Mexico yesterday for a three-day state visit expected to be dominated by talks on debt, trade and regional co-operation, and the conflict in Central America.

List of corrupt police

THE U.S. Drug Enforcement Agency has drawn up a list of hundreds of Mexican police thought to be on the payroll of a reputed drug trafficker, according to his U.S. magazine, Newsweek. AP reports from New York.

U.S. agents contend that corruption extends to the highest ranks of the Mexican federal judicial police and the Directorate of Federal Security, according to the magazine.

The DEA blames Mexican corruption for the slaying of Sr Enrique Camarena Salazar, a DEA agent whose body was found earlier this month on a ranch east of Guadalajara, Mexico.

The payments to hundreds of police were said to come from Sr Rafael Caro Quintero, whom U.S. officials called the enforcer among four criminal leaders who head a consortium called La Familia (the family).

IDB chief warns of unrest in L. America

By Peter Montagna in Vienna

AN UNEXPECTEDLY well-spoken warning over the danger of recession leading to social unrest in Latin America has come from Sr Antonio Ortiz Mesa, president of the Inter-American Development Bank.

"We cannot ignore some highly alarming signs already in evidence," he told the Bank's annual meeting yesterday. Social welfare and social security are still too weak to cushion the undercurrent effects of the recession. "Prolongation of this state of affairs may have explosive consequences."

Sr Ortiz Mesa said that in many Latin American countries per capita income is stuck around the level of 10 years ago. In some it has fallen to that prevailing a generation ago.

In a substantial number of countries workers' earnings have lost up to 40 per cent of their purchasing power and in some of them 25 per cent of the workforce is unemployed.

"Endemic diseases, which had been eradicated at great cost 10 years ago, are re-appearing, particularly in the Central American region," he said.

Sr Ortiz Mesa said the economic adjustment efforts undertaken by Latin America over the past three years have reduced government spending and directed resources towards activities which increase production and exports. Social infrastructure projects have been postponed.

Latin America now needs to rekindle economic growth with social justice. "That is the greatest challenge and the boldest undertaking confronting each Latin American country and the region as a whole."

The IDB itself is presently considering adjustments in its operating policies to permit more active support of social infrastructure projects, Sr Ortiz Mesa said.

Reviewing its activities over the past year he noted that the Bank had kept to its total lending targets, but had failed to reach the 50 per cent minimum target for financing designed to benefit the low income sectors of the population.

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WORLD TRADE NEWS

NEI seeks extension on contract for Indian power station

By John Elliott in New Delhi

NORTHERN ENGINEERING INDUSTRIES (NEI) of the UK has asked for a six- to nine-month extension, plus \$12m compensation, on its five-year \$230m contract to build a 1,000 MW power station at Riband in Northern India.

It fell up to nine months behind schedule on the contract last year and has so far failed to take up any of the lost time. This is causing concern to its client, India's National Thermal Power Corporation (NTPC).

There is likely to be a dispute over the cause of the delay. Because of this, NEI has felt legally compelled to lodge the compensation and extension claims to offset a clause in the contract which levies damages for late delivery.

"We want an extension for the length of the delay... We are six months behind schedule and have included an extra claim of three months as a float," says Mr B. N. Ballig, resident director of NEI projects (India) in New Delhi.

NEI's first turbine boiler should have come on stream in March 1987, but is now expected in September. A second turbine launch will be six months later, its December 1987 planned date.

The NTPC was upset when it received the claims but informal talks have recently taken place to resolve the matter.

Problems first arose in 1982 soon after the contract was signed because of complexities connected with implementing a turnkey contract which involved building a British-style power station in India.

NEI has complained of delays in obtaining approval of specifications for the boilers, high pressure piping, boiler feed pumps, structural steel, turbo-generators and control instrumentation.

But NTPC has argued that NEI took too long to begin work, that it did not understand Indian conditions, and that it delivered its proposed specifications late.

Mr S. Venkataraman, who was secretary of the Ministry of Power and is now Finance Secretary, visited London in September 1984, when he was in Europe on other business, to stress India's concern over the delay.

The British Government is providing aid of about \$110m. Other major UK suppliers, acting as subcontractors to NEI, include GEC and Babcock.

China, Fiat subsidiary set to sign van pact

By James Burton in Rome

IVECO, the industrial vehicle subsidiary of Fiat, will tomorrow sign a major agreement with China for the production of vans in a plant at Nanjing.

Iveco's share of the contract totals about \$260m (£236m), but the total value of the project is put at \$450m-\$500m, most of which will go to Italian companies.

Iveco won the contract in the face of competition from Mercedes Benz of West Germany, and from companies in the U.S. and Japan. The Italian Government has agreed to lend China \$50m, half of it at 9.95 per cent and the remainder at only 2.5 per cent.

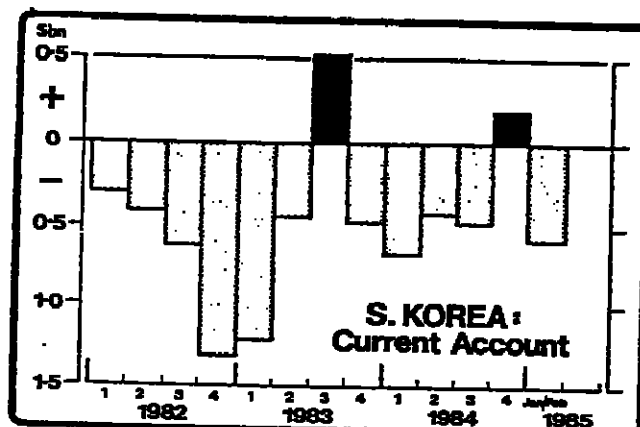
Under the contract, Iveco will give the Chinese authority the licence and technology to produce 60,000 "Daily" vans and 80,000 engines per year.

Half the \$260m contract involves the supply of plant "know-how" while the remaining 50 per cent concerns the supply of components.

Negotiations for the contract have been under way in earnest since 1979, but until now, the stumbling block has been the question of financing.

Business leaders are urging Seoul to balance its books, Steven B. Butler reports

Concern grows over S. Korea exports fall



The South Korean Government denies that it would seek a devaluation of the won, underscoring its determination to wait out the latest deterioration in the country's current account deficit, which registered \$594m in the first two months of the year against hopes of no more than \$700m for the entire year.

The announcement comes amid intense public concern over the sharp decline of Korean exports. Korea needs a high volume of exports to provide foreign exchange to pay back its huge foreign debt, which reached \$43.1m at the end of 1984, and to keep economic growth at an acceptable level.

In the first two months of the year, exports on a customs clearance basis fell 15 per cent compared with the same period last year, while arrivals of letters of credit declined 10.4 per cent.

On a balance of payments basis, the export situation shows a more modest decline of 4.4 per cent but the trend is clear. Business leaders are demanding strong measures to counter the decline, ranging from a single 5-10 per cent devaluation of the won, to expansion of the money supply to reduce their financing costs.

All major categories of exports have fallen with the exception of electronics. The customs clearance figures show that exports of ships plunged 71.5 per cent, steel fell by 24.9 per cent, footwear by

17.8 per cent, and textiles, the nation's largest export item, by 4.3 per cent.

Export volume to the U.S. and Japan, South Korea's major markets, has been flat compared with last year, but exports to the Middle East and Europe fell by 27.5 per cent and 20.2 per cent respectively.

Businessmen are blaming in part the high cost of Korean goods caused by the relative strength of the currency. Until March 11 this year, the won had declined 4 per cent against the dollar, but had appreciated 1.7 per cent against the Japanese yen, 5.8 per cent against sterling and 5.4 per cent against the D-mark.

There is also an expectation that steel exports may increase

again after steel manufacturers complete quota arrangements among themselves for export to the U.S., which has recently imposed limits on South Korean steel imports.

Mr Koo said he expects exports to finish slightly ahead of 1984: the first half of the year, and increase rapidly in the second half as the country begins to export video cassette recorders and cars in volume. Technological agreements that prohibited exports of VCRs will expire this spring.

The 1985 figures are also somewhat distorted by the 39 per cent spurt in exports in January and February last year. The February 1985 current account deficit of \$88m is a great improvement over January, and Government officials say the deficit will continue to decline.

If exports do not pick up, says Mr Koo, the Government would seek some relief by allowing marginally greater inflation or devaluing the currency. "Devaluation is the easiest way out," he said. Business leaders are calling on the Government to raise its monetary growth target for M2, the broad measure of money supply, some 9.5 per cent to around 13 per cent.

Mr Koo stressed however that two months of statistics do not allow enough time to determine the cause of the decline, and could not provide the basis for any major change in policy.

Earlier in the month the Government announced a package of measures to improve the current account. They include a restoration of the level of export financing to the point it had been at before being eroded by the appreciation of the U.S. dollar, improved financing for the purpose of domestically produced machinery, and a campaign to encourage more efficient use of domestically produced raw materials.

These measures included some symbolic gestures, such as requiring assistant Cabinet Ministers to travel economy class. "We should all be moderate spenders," says Mr Koo. "Savings remain the most important task we face to reduce our current account deficit."

Oil companies to bid for China contracts

THIRTY-EIGHT foreign oil companies have qualified to bid for China's offshore exploration contracts in a second round of bidding, the China National Offshore Oil Corporation announced, AP-DJ reports from Peking.

The 15 U.S. companies include Exxon, Chevron, Texaco and Occidental, the official Xinhua news agency reported.

Philips to market data network in Japan

By Laura Raun in Amsterdam

PHILIPS, the Dutch electronics group, is establishing a joint venture with Kyocera, the Japanese maker of ceramics for electronic components, to market Philips' Sopho-Net communication network in Japan.

Kyocera, which also is heavily involved in office automation, and Philips each will have a 50 per cent stake in the new Tokyo-based company.

The Japanese market for wide-area communication networks is estimated at \$1.1bn (£243m) out of a worldwide total of \$1.1bn, according to Philips.

Philips initially will supply both hardware and software while Kyocera will provide local management and software expertise.

The Dutch company views Sopho-Net as a promising way

of exploiting the growing office-automation market by interfacing with other brands of computers while providing high value-added software.

In setting up a Japanese joint venture, Philips is expanding its presence in a country usually considered the arch-rival in high-technology electronics.

The Eindhoven-based company conceded that it "needed a competent partner for introducing Sopho-Net to large Japanese companies and... to adapt the network to local requirements."

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Canada in drive to step up trade with Taiwan

By Bob King in Taipei

CANADA HAS set in motion a drive to increase its presence in Taiwan—one that officials hint could eventually culminate in the establishment of an unofficial representative body such as the U.S.'s American Institute there.

Earlier this month, a high-level Canadian trade delegation visited Taiwan and signed a mutual agreement to promote trade ties between the two nations.

Signatories were the Canadian Chamber of Commerce (Ottawa) and the Chinese National Association of Industry and Commerce (Taipei).

The two sides agreed to promote trade, investments and economic and technical co-operation; to establish channels of communication; to work towards the removal of trade barriers, and to exchange information on the promotion of economic and trade ties.

Mr H. E. Wyatt, vice-chairman of the Royal Bank of Canada, led the Canadian delegation, which also included representatives of Canadian

Pacific Airlines, the Asia-Pacific Foundation of Canada, Alcan Pacific, Northern Telecom (Asia), and other organisations.

Mr Mark Bielarczyk, general manager of the Royal Bank of Canada's Taipei branch, said the agreement reflects "the recognition by Canadian businessmen of the market here and of the need actively to pursue that market."

He also called the accord a step toward the establishment of an unofficial Canadian trade office in Taiwan, possibly within the next 12 months.

Canada broke off diplomatic relations with the national Government of Taiwan in 1970. Worry over possible complaints from China, where Canada was seeking to develop trade, has hindered the development of substantive ties with Taipei which Peking still considers an "errant province of the People's Republic."

Canada last year was Taiwan's fifth largest trading partner behind the U.S., Japan, Hong Kong and West Germany.

Nepal to allow foreign groups to drill for oil

By Dominic Lawson

NEPAL is to open up its land for exploration by the international oil industry. No wells have ever been drilled in Nepal although numerous seeps of gas have been reported.

The tender of 10 exploration leases of about 5,000 sq kilometres each cover the entire southern part of the country.

Nepal has recently formed new laws covering the exploration for and development of oil and gas, in order to make the area more attractive to the international oil industry.

The opening date of the first Nepalese licensing round is April 9, and bids must be submitted by October 15 this year.

The Nepalese Department of Mines and Geology is holding meetings this month in London, Houston and Kathmandu designed to inform the oil industry of the prospects for hydrocarbon discoveries.

The Department of Mines and Geology, with the help of a loan from the World Bank, recently carried out a geophysical and geological survey of the areas to be licensed, and this showed geological structures worthy of exploration.

Mr Jhumarna Tater, Deputy Director-General of the Department of Mines and Geology, said

there were structures which could contain between 300m and 700m barrels of oil.

Mr Tater conceded that the world surplus of oil meant the oil industry was not currently in a phase of aggressive exploration for new reserves.

But he added: "If the oil industry started today to drill in our country it would be many years before Nepalese oil came on to the market."

Nepal currently imports about 5,000 barrels of oil a day for internal consumption by its 16m inhabitants. The oil is mostly bought from the Middle East and refined in India.

The presentation in London last week by the Nepalese Department of Mines and Geology was attended by a wide range of UK oil companies, including Shell, Britoil, Lismo and Premier Consolidated Oilfields.

Cluff Oil, the UK independent oil company, has signed a 20-year oil exploration agreement with the Government of Barbados.

Cluff will begin seismic surveys of a 400 sq mile area of the north-east coast of the country in the next two weeks, Mr Bernard St John, the Prime Minister of Barbados, said.



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INTERNATIONAL INVESTMENT

Canute James reports on an appeal for new foreign investment

Multinationals leave the Caribbean

MANY CARIBBEAN countries have been appealing in recent months for new foreign investment, to shore up their weak economies and to counter decreased production and low market prices for key commodity exports.

While some new investment continues to dribble into the region, however, many economies have been shocked by the gradual desertion of several multinationals which, over the past two decades, have been important economic pillars.

The Caribbean investments of many of the companies which are leaving or reducing their operations have been hit by decreased profitability. Oil refineries have suffered from a slack market; weak demand for aluminium has forced mines and refineries to close; and sugar mills have struggled to break even at today's prices.

For the weak Caribbean economies, the presence of these multinationals has provided a vital economic crutch—major infusions of investment capital, followed by substantial employment, hard currency earnings through export and support for the host governments' fiscal budgets through taxation.

Jamaica has been the latest in the region to suffer the effects of desertion by a transnational. A world glut of alumina (refined bauxite) forced the Aluminium Company of America (Alcoa) last month to close its refinery. The company has been in the island for the past two decades.

This comes within a year of Reynolds Metals of the U.S. stopping mining and shipping of bauxite ore from the island. Reynolds, like Alcoa, found its Australian operations more profitable.

The moves have cost the Jamaican economy about US\$60m a year, and the situation could get worse with the efforts of Atlantic Richfield of the U.S. to dispose of its holdings in metals, including a 27 per cent stake in Jamaica's largest bauxite refinery.

Jamaica depends on bauxite mining and refining for two-thirds of its export earnings, much more than does the Dominican Republic. Yet the Dominican economy was hurt by the decision of Alcoa to return its mining concession to the Government and cease operations, killing the bauxite industry.

The same thing happened

across the border in Haiti, where Reynolds Metals, claiming that commercially exploitable ore had run out, ended all bauxite mining.

The Dominican Republic did face a greater economic threat, by the pull-out of Gulf and Western of the U.S., the operations of which were fundamental to the economy.

The company said it had to leave the Dominican Republic as its main activity there, sugar, no longer fitted into its corporate plans. Gulf and Western employed 30,000 Dominicans, and was the largest private business enterprise in the country.

The company's properties have been bought by Jose and Alfonso Fanjul, Cuban-American brothers based in Miami.

They were extensively involved in the Cuban sugar industry before leaving in 1980.

Such was Gulf and Western's haste to divest itself of its sugar operations that it sold the Fanjuls its Florida and Dominican facilities for \$200m—or \$240m less than their estimated value—and gave them the rest of its Dominican properties, including 100,000 acres of cattle lands, another 10,000 acres of unused land, three major hotels, 2,000 acres of citrus, and shareholdings in a chemical plant and an industrial free zone.

Dominican industry is still concerned about the future in the country of Falconbridge Dominicana (Falcon)—a subsidiary of Falconbridge Nickel

Mines of Canada—which has been hit by high operational losses and mounting debt.

To the south, the economy of the Dutch Caribbean islands has been hard hit by the decision of Lago Oil and Transport, a subsidiary of Exxon of the U.S., to close its oil refinery on Aruba.

The owners say they are closing the facility because of heavy losses caused by a soft market. The refinery accounts for about 60 per cent of the island's revenues, but representations on behalf of the Aruban administration at the highest levels in Washington have not changed Exxon's decision.

On neighbouring Curacao, Shell is threatening to close its refinery which is also proving

back is the result of "... adverse economic conditions in refining and marketing petroleum products." The island's administration has described the move as "devastating."

Clouds are hanging over the island's bauxite refinery, owned by Martin Marietta, of the U.S., which last year sold its U.S. aluminium interests to Comalco of Australia.

Puerto Rico, easily the most heavily industrialised part of the Caribbean, has not escaped. Union Carbide reported recently it was closing a chemical plant on the island's south coast.

The investments which have been coming into the region will not replace the economic support traditionally provided by the large multinationals



Shipping bauxite out of Jamaica in better days Reynolds Metals of the U.S. last year ended such movements; last month Alcoa closed its refinery there

unecomic. Closure would compound what is already an economic disaster for the Dutch possessions.

In Trinidad and Tobago to the east, Texaco is reported to be making final an agreement to sell the Government its oil refinery, which is reported within the industry to have been causing the company mounting losses.

The two biggest companies in the U.S. Virgin Islands are reducing their operations, amid reports that one may close. The Hess Oil Company has cut output at its refinery to 195,000 barrels per day, following an earlier reduction. The refinery's workforce, which was just over 1,000 a year ago has been reduced to 300.

The company says the cut-

which are either leaving or reducing their Caribbean operations.

While export oriented consumer assembly plants seek to take advantage of preferential entry to the U.S. and European Community markets, they will not be able to patch the holes in national coffers created by the withdrawal of the large companies.

There are, however, some companies which appear to be swimming against the tide.

Reynolds Metals is expected to announce soon a joint venture with the Guyanese Government to re-open a bauxite refinery, while Tate and Lyle, of the UK, has just started a 10-year management contract to run Jamaican debt-ridden state-owned sugar mills.



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26th March, 1985

EUROPEAN MOTOR INDUSTRY

Porsche aims to build on new financial strengths

BY JOHN DAVIES IN FRANKFURT

WITH EARNINGS boosted in recent times by the high U.S. dollar, Porsche of West Germany is carefully laying the groundwork for further solid expansion—both in its sports car business and in research and development activities for outside clients.

The company is even weighing up the prospects of entering the market for light aircraft engines after spending several years developing such an engine based on a sports car model.

"Porsche's products, you might say, are technical works of art," according to Herr Peter Schutz, the German-American who took over as chief executive four years ago. "Although today these products are predominantly sports cars, this doesn't always have to be the case."

But Herr Schutz, a genial figure who enthusiastically nurtures Porsche's cult of high performance and exclusivity, is quick to add a note of caution to plans for expansion.

The company, he stresses, is yet to decide on definite plans for commercial development of its aircraft engine, although U.S. and French aircraft manufacturers could be interested.

What's more, the motor vehicle business allows only a certain scope for expansion without raising the possibility that customers may feel there are too many similar cars on the road. A large increase in sales would require the creation of new models, he says.

But with demand in the U.S. and elsewhere running well ahead of capacity, Porsche is investing heavily to increase output and has been rapidly building up its workforce.

Porsche's own works at Zuffenhausen in Stuttgart, which turn out the 911 and 928 models, lifted the rate of production in 1983-84 from 74 cars a day to 81 and is due to turn out 100 a day later this year.

The Audi plant at Neckarsulm, which produces the 924 and 944 models under contract for Porsche, is in the process of boosting the production rate from 132 to 150 cars a day. Porsche and Audi recently extended their contract and the arrangements, now running to the end of the decade, are of major benefit to both companies, says Herr Schutz.

Porsche's investment, which until recent years was well under DM 100m a year, has been rising in leaps and bounds. It reached DM 131m in Porsche's financial year to July 31 1983, and almost doubled to DM 254.5m (\$79.3m) last financial year, although this included the cost of setting up Porsche's own importing subsidiary in the U.S. to replace a joint operation with Audi.

With heavy outlays on production operations, research facilities and improvements in its model range, investment is expected to rise to more than DM 300m this financial year, and to even more in 1985-86.

Because of the seven-week labour conflict in the West German motor vehicle industry last May and June, Porsche's car output slipped to 44,773 last financial year, but a target has been set for this financial year of more than 51,000 vehicles. This would be a sizeable increase compared with output of 32,640 as recently at 1981-82.

Parallel to the rise in car output is the rapid expansion of Porsche's technology centre,

built in a woodlands setting at Weissach near Stuttgart. In addition to its own research projects, Porsche has built up a range of work for outside clients, including other motor vehicle manufacturers.

Sales revenue from those outside technology projects rose to DM 120m last financial year, up from DM 80m. Although the total at first sight is small in relation to Porsche's overall revenue of DM 2,495m last financial year, its real significance is far greater—as it represents largely intellectual effort, while overall revenue reflects a major element of material costs.

With profits buoyant in recent times as a result of the high dollar, Porsche has seen an opportunity to forge ahead with investment plans which, as Herr Schutz points out, were to some extent overdue. The investment, he says, would have been more difficult without the benefit of the strong dollar, which helped to lift Porsche's net profit by 33 per cent to DM 92.4m last financial year.

In view of booming business, holders of Porsche's non-voting preference shares voiced calls for a larger slice of the benefits at the company's recent first-ever public shareholders' meeting in Stuttgart.

But Herr Heinz Brantitz, Porsche's finance chief, was at some pains to dampen down these calls by referring to the need to finance the major investment programme and build up reserves.

The shareholders' meeting was held amid the tight security precautions often seen at major company meetings in West Germany, with visitors and their



Herr Peter Schutz, chief executive: "although the company's products are predominantly sports cars, this doesn't always have to be the case"

bags subjected to electronic checks and with armed police overlooking the proceedings.

The mood of the meeting was restrained rather than flamboyant, and while many Porsche shares have found their way into U.S. hands, the shareholders' gathering was thoroughly German.

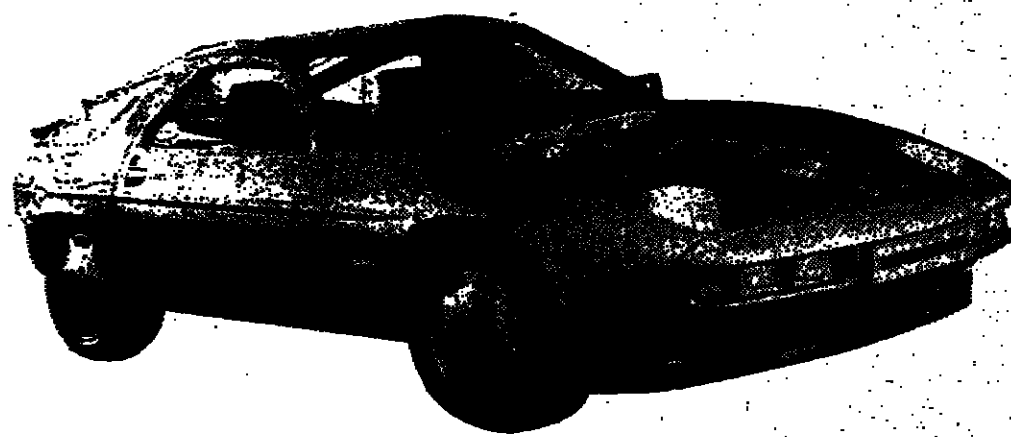
Although there were some penetrating questions, they posed no problem for the management or for representatives of the Porsche and Piech families (who own all the voting shares). However, with Porsche's decision to go public early last year, a new dimension has been added to the company, which now has to reckon with increased public scrutiny.

One shareholder remarked that the decision to go public with an issue of non-voting shares should only be the first step, and should be followed by a widening of the voting share ownership.

Although there was, discreetly, no comment on this proposal, Herr Brantitz indicated that the widened interest in Porsche shares would be reflected in a decision soon to include the company in share option trading on the West German bourse.

With 47 per cent of Porsche cars sold in the U.S., the company has been a major beneficiary of the high dollar, but Herr Schutz assured shareholders that even if the dollar fell below DM 2.50, Porsche would still have a "respectable result."

The company's finances are currently strong, both as a result of the funds raised in the process of going public last year and because of the current dollar rate. Porsche is keen to take advantage of these circumstances to push ahead with investment plans.



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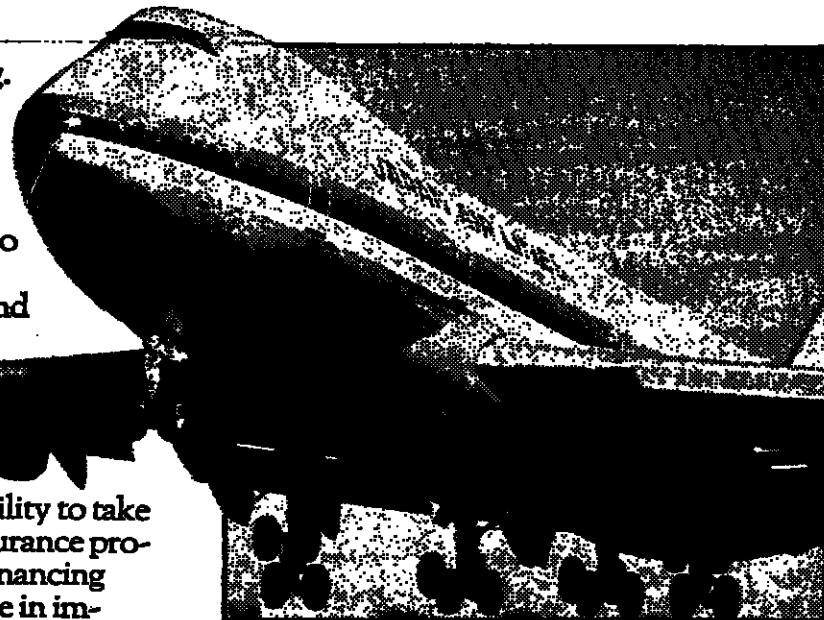
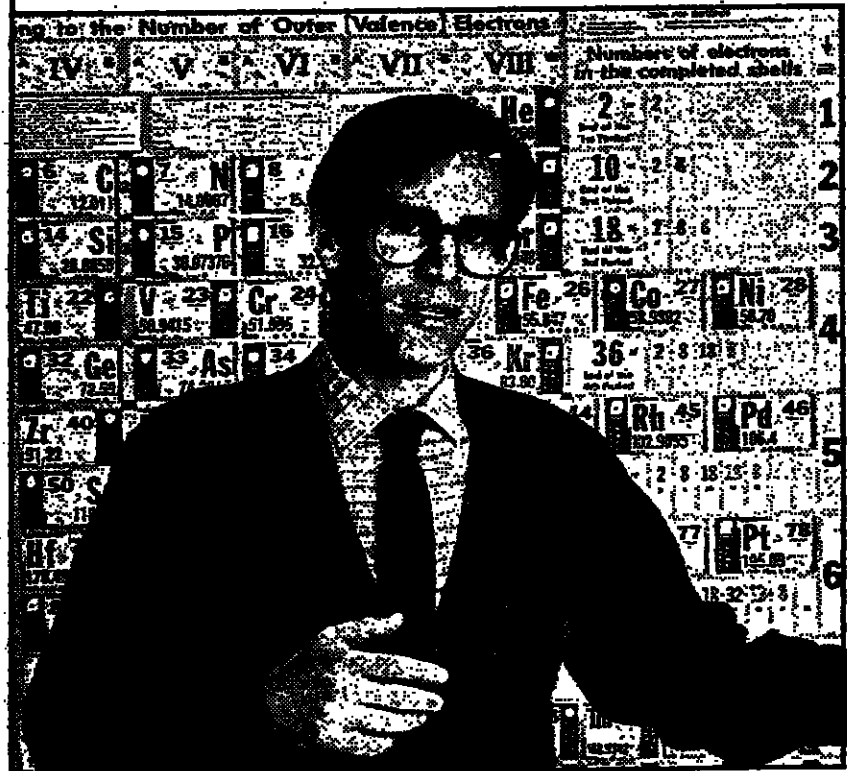
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UK NEWS

Receiver's deal puts Servis back in business

By Ian Rodger

SERVIS, the washing machine manufacturing group, has been rescued by a young, private industrial holding company, the Gooding Group.

Mr. A.H. Gooding, a Welsh entrepreneur, said yesterday that his group would honour all guarantees on Servis machines sold in the past year and would renew service contracts with 450,000 other customers for £5 to £15, depending on the length of time the contracts have to run.

Gooding, which has bought the assets of the Servis group companies from the receiver for £3.75m, also said it would immediately re-employ 1,500 of the 1,900 former workers, most of who worked in the 29 service depots around the country. The number employed in the Darlington, West Midlands, factory would remain at about 500.

Servis, the third largest washing machine maker in Britain after Hotpoint and Hoover, went into receivership three weeks ago after it had failed to find new equity to reduce its excessive debts. The company had been in difficulty since an earlier rescue in 1982, but returned to trading profits in recent months after substantial rationalisation.

Gooding plans to invest about £3.75m in factory equipment for Servis in the next two years and the Department of Trade and Industry has agreed to provide £2m in grants. The West Midlands Enterprise Board is likely to invest £750,000 in equity in the new Servis company.

The receiver, Mr. Michael Jordan, a senior partner of Cork Gully, said yesterday that Servis shareholders would not get any return on their investment. "I still hope the creditors will receive something," he said. The group's creditors, which include a wide range of banks and suppliers, are owed about £11m.

Mr. Gooding set up the Gooding Group in October 1983 with a view to acquiring companies in poor shape and making them profitable enough to be floated publicly. So far, the group, which counts Sir Michael Edwards among its non-executive directors, has acquired four companies and turned them from combined losses of £6m to profits of £1m. Mr. Derek Norton, former managing director of the Hadfields steel-making subsidiary of Lomax, is another director; he will become chief executive of Servis.

Mr. Gooding has set ambitious targets for his acquisition. He said that Servis, under Gooding, would "turn out double the machines with half the people" within two years. To this end it has already set up a one-union shop deal with the Amalgamated Union of Engineering Workers, and Mr. Gooding is confident that both the workforce and local sub-contractors will deliver.

He also wants to see Servis double its UK market share in washing machines, now 8.3 per cent, expand its service network and widen its product line. Servis currently competes in only about half of the white goods range. It makes washing machines and tumble dryers and imports dishwashers, spin-dryers, microwave ovens and refrigerator-freezers.

"There is not one dishwasher made in the UK," Mr. Gooding said. "We want to do a deal quickly with a foreign producer to manufacture jointly in this country so we do not have to wait until we develop our own."

Mr. Gooding said that his department was preparing a Green Paper (consultative document) aimed at achieving cost savings in its family medical services bill.

The Green Paper, which will be released this summer, is likely to encourage the use of private general practitioners (family doctors) instead of those employed by the National Health Service (NHS).

Mr. Clarke commented that if more people chose to go into private primary health care, that would provide "the same benefits for the consumer" that were provided by having a healthy private hospital sector.

Spending on family medical services has jumped by 134 per cent since 1979, from £1.7bn to £4bn. At the same time, the NHS total expenditure has increased by 115 per cent to £16bn a year.

Mr. Clarke refused to speculate on the specifics of the Green Paper. Another conference speaker, Mr. J. R. A. Chawner of the British Medical Association, suggested that the Government could abolish the regulation that prevents a general practitioner from taking on his or her own patient as a private patient.

He also said there was "a strong

Social security reforms threatened by review

BY ROBIN PAULEY

A REVIEW of the social security system initiated by Mr. Norman Fowler, the Social Services Secretary, last April, has become the subject of serious disagreements within the Government.

As a result, changes to the present system may be limited, while the prospects for benefit cuts appear to be increasing as the likelihood of radical reform recedes.

Any formal announcements have now been delayed until after Easter, and may not come until early May. While major reforms, such as the integration of the tax and benefit system, may be mooted in the eventual report, they are likely to be very long term because of the need for further computerisation of the system. The delay could extend beyond the next general election.

The divisions within the Government are between the Department of Health and Social Security, the Treasury, the Prime Minister and the policy unit at No. 10 Downing Street.

Mr. Fowler wants to reorganise benefits with the emphasis on simplification, any money freed from the streamlining of the £40bn a year social security budget to be recycled to giving higher basic ben-

efits to those needing them.

The Treasury is looking for a straightforward cut of between £2bn and £4bn from the budget to reduce the public spending totals and alleviate what would otherwise be an exceptionally difficult public spending round in the autumn.

Treasury ministers have privately made little secret of the fact that they agreed to the social security reviews in the first place only because they were determined to get cuts out of them.

The Prime Minister's policy unit is the group arguing for genuinely radical reforms in the structure of the benefits system to direct cash more accurately to where it is needed.

Mrs. Margaret Thatcher, Prime Minister, who is chairing the Cabinet committee considering the changes, is not supporting any of those options. She is more interested in the recipients of the benefits than the benefits themselves and is convinced that a large amount of the social security budget is being paid to people who do not deserve the money.

The complexities of how to begin to identify who deserves, rather than needs, will probably bring this

line of argument to a halt, but it is holding up progress on the other options.

Mrs. Thatcher has a more conservative approach to the structure of the benefit system than her departmental ministers and is not enthusiastic about streamlining if it means the removal or integration of too many of the anomalies and small benefits which have built up over the years.

Mr. Fowler's best chance for keeping his ideas from his review intact would be for Mrs. Thatcher to get out of the row by taking her policy unit's advice rather than backing any of the warring factions. The policy unit is closer to Mr. Fowler's view and is not advocating cuts for cuts sake.

If the Treasury prevails with its view that social security is the only public sector area left in which major cuts are feasible, and cuts several billion pounds off Mr. Fowler's budget—which totals a third of all public spending—then the Government's claim to be presenting reforms of the welfare state to last until well into the next century will be gone. Instead, the autumn public expenditure blood-letting will have started earlier than ever.

Government to set up inquiry into how BBC is financed

BY RAYMOND SNODDY

THE GOVERNMENT has decided on a BBC licence fee in the £58 to £60 range, somewhat less than the £65 the BBC had sought but more than recent speculation has been suggesting.

The figure is expected to be announced in the House of Commons tomorrow by Mr. Leon Brittan, the Home Secretary, alongside the establishment of an inquiry into the BBC's financing.

Such an inquiry will clearly look at how the BBC should be financed in future and whether the corporation should be wholly or partially financed by advertising.

The present £46 colour licence fee will have been in force for three years and four months when it runs out at the end of this month. Although the BBC will have "balanced its books" on spending of £2.1bn over the period, the corporation is already spending at the rate of a £51 licence.

The new licence fee will probably run for more than two years but it

is believed the exact period will not be specified at this stage. The aim would be to allow flexibility for an inquiry and the implementation of any possible recommendations.

A further reason for the lack of precision may be political. The possible date for the next general election is June 1988. The Government would either want to get the next licence fee round out of the way before the election or if a fundamental change was proposed, possibly include this in an election manifesto (policy programme).

Greater political flexibility for the Government will, however, mean less managerial flexibility for the BBC. Budgeting for a period without a precise cutoff date will be a much more difficult financial operation.

The actual amount—particularly if the figure falls at the top end of the expected range—will probably mean that most of BBC's existing services will be guaranteed this time round.

Plans for expansion—the completion of the network of local radio stations, making a start on a new £100m headquarters for the corporation and extra funds for expensive programme categories such as drama—would probably have to be postponed, however.

It is understood that the inquiry will concentrate on the financing of the BBC rather than on the entire structure of British broadcasting as many people in the broadcasting industry have urged.

Much will depend on what the terms of reference for the inquiry turn out to be. But they would probably be flexible enough to include a look at the effects of any proposed changes—such as a measure of advertising on the BBC—on other parts of British broadcasting.

It is not clear at this stage what effect such uncertainty over the future of the BBC will have on the direct broadcasting by satellite (DBS) project in which the BBC is due to take a 50 per cent stake.

Companies may launch journal to cover serious ITV issues

FINANCIAL TIMES REPORTER

THE INDEPENDENT television companies (ITV) are considering setting up a weekly journal to cover the serious issues of commercial television in the way The Listener does for the BBC.

Mr. David Plowright, chairman of the Independent Television Companies Association (ITCA) and managing director of Granada Television, is already looking for an editor for the journal, which might begin publishing early next year.

"There is a need for a forum for serious discussion of broadcasting matters, in particular one that is independent of the individual companies," Mr. Plowright said yesterday.

The decision on whether to go ahead with the project will prob-

ably be taken by the ITV companies later in the spring.

Mr. Plowright believes there is a particular need for such a journal at present, with an inquiry likely into the finances of the BBC and greater uncertainty over the future of broadcasting than for many years.

Mr. Paul Fox, managing director of Yorkshire Television, argued the case for such a publication in, ironically, an article in The Listener last year.

The need for such a weekly has increased because of the advent and critical success of Channel 4. Mr. Russell, the editor of The Listener, which was founded in 1929, said yesterday that he was delighted at the prospect of an ITV weekly.

He said: "The competition will sharpen us up. It will also make the BBC take The Listener more seriously."

It would, he hoped, expand the overall market for The Listener, which is now selling 36,000 copies a week—the highest number for many years.

One obstacle facing the ITV proposal is that it coincides with five months in which advertising revenue has actually shown a small absolute decline.

Such a journal would inevitably lose money in its early years. The initial losses would probably be more than £250,000 a year.

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*Daily Mail 2/10/84

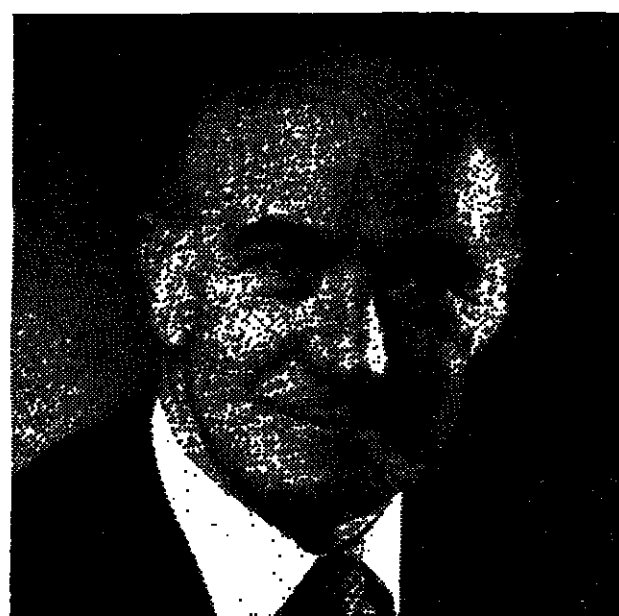
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UK NEWS

Exporters set to repeat 8.5% volume growth

BY ANDREW ARENDS

UK EXPORT volume grew by 8.5 per cent overall in 1984 compared with the previous year, according to the British Overseas Trade Board (BOTB).

Speaking at the publication of the BOTB annual report yesterday, the chairman, Lord Jellicoe, said that British exporters should be able to achieve a similar rise this year.

Lord Jellicoe said that excluding oil exports British manufacturing exports grew by 10 per cent in volume terms in 1984 compared with 1983. This was roughly equivalent to the growth in the volume of world trade in manufactures.

Over the last year, UK manufacturing exports to the U.S. increased by 33 per cent, in volume terms. This compared favourably with German manufacturing exports, which increased only 30 per cent in volume terms.

However, Italy, Japan and France outstripped the UK in taking advantage of the weak dollar and the booming U.S. economy, increasing their manufacturing exports by 46 per cent, 37 per cent and 35 per cent respectively.

Western Europe, including the European Community continued to be the largest market for UK exports. In 1984, including oil, this area took 57 per cent of all UK overseas trade.

This compares with 49.8 per cent in 1974. Excluding oil, however, growth in trade has been less pronounced.

Manufacturing exports to this area has increased its share of UK trade from 48.4 per cent in 1974 to just under 51 per cent last year. Within continental Europe the European Community now accounts

Distribution of UK Manufacturing Exports by area (per cent)			
Area	1974	1984	
EEC	31.8	38.7	
Rest of W. Europe	15.8	12.2	
North America	14.3	15.8	
Other Developed Countries	11.5	4.3	
Oil Exporters	7.7	10.3	
Other Developing Countries	15.7	15.8	
Centrally Planned Economies	3.4	2.9	

Source: BOTB

for 33.7 per cent of UK manufacturing exports.

Export growth in 1984 was particularly high in the higher manufacturing and high-technology sectors. Exports of office machinery, data processing and information technology rose by nearly 88 per cent in volume terms, according to the BOTB. Industrial machinery exports improved by more than 65 per cent.

Lord Jellicoe emphasised that individual companies were achieving this progress. He said the BOTB provided help "at the margin," in particular to small and medium-sized companies that did not have the exporting experience and resources available to larger corporations.

In the 1984-85 financial year the BOTB spent £27.5m in direct expenditure on export services. Total expenditure was £45.3m compared with £39.5m in the previous year.

British Overseas Trade Board 1984 Annual Report, Room 235, 1 Victoria Street, London SW1H 0ET.

Labour plans change in election strategy

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE OPPOSITION Labour Party will fight the next general election on a manifesto (policy programme) which stresses that a partnership between the two sides of industry is "the only sensible way to run a modern economy."

The manifesto will play down the role of public ownership and public spending and will concentrate on getting the message across to ordinary voters.

A draft outline of a joint statement, to be adopted by the party and by the Trades Union Congress (TUC) at their autumn conferences, was agreed in outline by party and union leaders at a meeting of the TUC-Labour Party liaison committee.

The draft represents considerable sober reflection on the party's manifesto in the 1983 election, which it lost. That contained, in its key economic section, detailed plans for a national economic assessment which would be the forum in which government, unions and industry agreed a price and incomes deal.

The draft preserves the "partnership" approach between government and industry, but stresses that the style of presentation of this approach must be a popular one.

The document says that it is imperative to avoid "unhelpful and confusing terminology" - such as the national economic assessment itself.

There has been agreement that two issues, regarded formerly as central to Labour thinking, should be downplayed. The role of public spending is to give way to greater stress on the need for investment in industry; and the part played by public ownership in a future Labour programme is also played down - although new forms of ownership are to be encouraged.

Central to the draft is an enhanced place for collective bargaining - with the emphasis placed on widening the bargaining agenda to include discussions on how a balance is to be struck between consumption and investment.

This will not be presented as an old-style incomes policy, but will effectively involve the unions in difficult choices over expenditure at macro and micro levels.

The draft is likely to be considered again by the liaison committee before being finalised in early summer. It will then go to TUC Congress in September and Labour Party conference in October. It is intended to form the main part of the party's economic policy.

Civil Service union avoids legal clash

A LEGAL clash between the Government and the Civil and Public Services Association (CPSA), the largest Civil Service union, was averted last night by the union's national executive.

The executive voted 11 to 10 to abide by a writ issued by the Government last week and to abandon a strike vote being held in breach of the Trade Union Act 1984. Instead, the union will hold a secret ballot in accordance with the Act to determine whether its 150,000 members will hold a one-day strike in protest at a pay offer of 3.9 per cent.

The CPSA's decision to obey the Government's labour legislation represents an important defeat for the union's hardline left. Other left-wingers united with the centre-right to force through the change in the previous 14-4 vote to defy the law.

A £5.5m merger between the Leeds Permanent and the Leeds and Holbeck building societies has been called off. It would have been the largest merger in the movement's history. A joint statement said the societies had been unable to agree revised terms.

PRINTING workers at the Sun newspaper continued industrial action in defiance of a High Court order. Two print unions may now face contempt of court actions.

The court order obtained by News Group Newspapers, publishers of the Sun and the News of the World, requires in part the National Graphical Association, the print union, to withdraw directives to members to take industrial action.

A dispute has halted the Sun for a week while the News of the World lost a major part of its print run on Sunday.

A SWEDISH-based company has applied to the Department of Trade and Industry for a licence to operate private telecommunications services by satellite in the UK.

The company, European Business Satellite (EBS), hopes to put up two telecommunications satellites, the first private-sector satellites aimed specifically at the business market.

Mr Leif Lundquist, chairman of EBS, hopes to be able to offer services such as private corporate networks, video teleconferencing, certain value-added networks services and data base dissemination.

THE GOVERNMENT ruled out the idea of an independent pay review for teachers as leaders of the largest teaching union warned that the present industrial action was likely to be stepped up still further after Easter.

WORLD ECONOMIC INDICATORS

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INLAND REVENUE LEVY COULD AFFECT 12,000 MEMBERS

Extra tax demands at Lloyd's

BY JOHN MOORE, CITY CORRESPONDENT

MORE THAN half the members of the Lloyd's insurance market in London have received additional tax assessments from the Inland Revenue after a probe by the Revenue's special investigations unit into various insurance arrangements.

About 12,000 members of Lloyd's could be affected by the Revenue's additional tax levy. The Revenue has been carrying out a market-wide investigation into Lloyd's insurance arrangements in an effort to discover amounts of funds which should have been declared for tax purposes.

So far the Revenue has disputed more than £100m of funds which have been lodged offshore by Lloyd's underwriters as "rollover"

arrangements. The underlying commercial purpose of these arrangements has been questioned by the tax authorities.

The Revenue is also questioning the commercial purpose of Lloyd's reserving policy. The Revenue is studying the way in which Lloyd's has built up £2.7m of funds for future losses. Tax officials are asking for detailed justification from underwriters for the amounts set aside.

Because of the seriousness of the situation, underwriting agents affected by the probe have formed an ad-hoc committee. Two of the largest underwriting agency groups are represented on the committee, Sturge Holdings and Merrett Syndi-

cates. Mr David Coleridge, deputy chairman of Lloyd's and head of Sturge Holdings, sits on the committee as does Mr Stephen Merrett, head of the Merrett agency.

The committee plans to co-ordinate the response to the Inland Revenue of the agents involved in the dispute with the Revenue. It is intended that test cases are allowed to go forward in order to argue the commercial purpose of certain insurance arrangements.

It is understood that syndicate number 417/418, which is managed by the Merrett agency, is to be one of the syndicates which the committee is to put forward as a test case. So far over 90 insurance syndi-

cates, into which members of Lloyd's are grouped, are affected by the Inland Revenue probe. The notice of additional assessment sent out by the Revenue relates to the 1976 underwriting account and the tax authorities intend to check subsequent underwriting accounts in an effort to find possible undisclosed tax items.

Individual amounts assessed for extra tax are relatively small, ranging from £70 for each £10,000 of insurance business accepted by underwriters to over £600 for each £10,000 of business accepted. The amounts assessed for extra tax will be charged as additional profit, for be applied for reducing underwriting losses.

Pointer to little change in mortgage rates

BY PHILIP STEPHENS

THE TREASURY'S internal economic forecasts suggest that mortgage rates will stay at, or only slightly below, present levels for most of 1985, despite its public optimism that the recent rise in borrowing costs might be quickly reversed.

The building societies put up their rates last week to an average of 14 per cent, the highest for three years, in response to the continuing high level of bank base rates.

Mr Nigel Lawson, Chancellor of

the Exchequer, said the increase would be in effect for "considerably less than a year," although he gave no specific forecast on the outlook for interest rates.

The Treasury view, however, is discernible from the economic forecasts published in the financial statement and budget report (the Red Book) published to coincide with last week's budget.

Included among the forecasts is a prediction for the contribution of in-

creased housing costs to the overall inflation rate at the end of this year and in the first half of 1986.

That foresees housing costs rising by an annual 7 per cent in the fourth quarter of 1985 compared with the last three months of 1984, against an overall rise in the retail price index of 5 per cent.

As well as mortgage interest payments, the figure for housing inflation includes council house and pri-

vate rent charges and rates, water charges and maintenance costs.

By taking into account the Government's own forecasts for council rents and rates and water charges it is possible to extrapolate the Treasury's assumptions on mortgage rates.

The process, although not entirely precise, indicates that Mr Lawson is resigned to a mortgage rate of between 13 and 14 per cent for the last three months of the year.

GEC defence arm extends with Yarrow takeover

BY ANDREW FISHER, SHIPPING CORRESPONDENT

GENERAL ELECTRIC Company (GEC) is extending its widespread defence activities into warship building with the £24m purchase of the Yarrow warship yard on the Clyde.

The deal, confirmed yesterday, is a small one by the standards of a group with a spare £1.8m or so to spend - "just a dip into their back pocket," said one City of London analyst - but fits logically with some of GEC's current defence contracting.

Yarrow, in which GEC was rivalled by the Trafalgar House group in the bidding, is owned by British shipbuilders (BS), formed in 1977 when the industry was nationalised.

BS makes heavy losses, though these are now coming down sharply after tough action on productivity, shedding of jobs and sale of some loss-makers, and a drive for new orders. Yarrow, however, with its steady naval frigate business is a profit-maker.

It made a trading profit of £11.2m in the financial year to March 31, 1984, up from £7.9m the year before. Turnover was £99.6m against £79m. Its present order book is worth about £450m and it employs 5,300 people.

GEC did not feel obliged to comment on its strategy after Mr Norman Tebbit, Secretary of State for Trade and Industry, stated in the House of Commons that GEC had, as expected, beaten Trafalgar House in the bidding.

But stockbroking analysts saw the move as a fairly logical one for the group, especially if GEC proved able to bring some more marketing muscle into selling ships overseas.

Yarrow is working on one foreign order, for an unnamed Middle Eastern customer, but like the other BS warship yards being sold off, its business is basically with the Royal Navy.

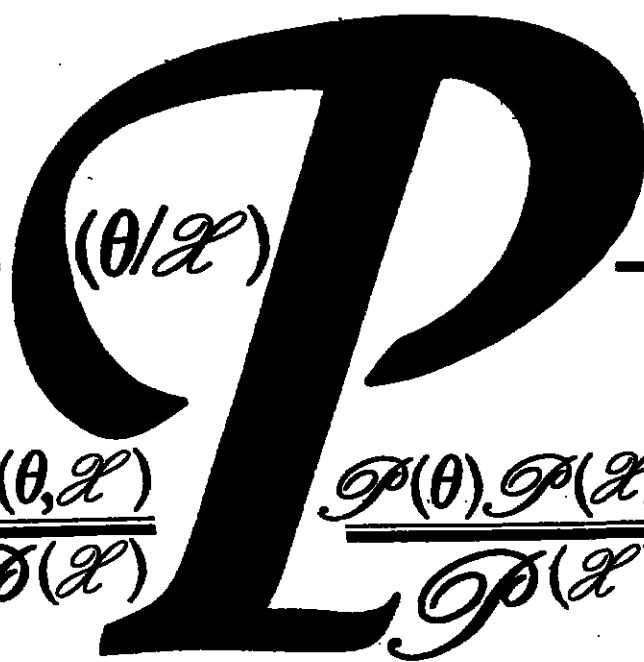
The yard is the first to be sold under the Government's policy of privatising the sector, leaving BS mainly with its merchant business, which it is now trying to haul round into a break-even position.

Still to be formally put up for sale are the Vickers submarine yard in Barrow-in-Furness, Vosper Thornycroft in Southampton, and two yards which have also made merchant vessels, Swan Hunter on the Tyne and Cammell Laird.

Several GEC companies provide equipment for the Type 22 and Type 23 frigates that Yarrow is building for the Royal Navy.

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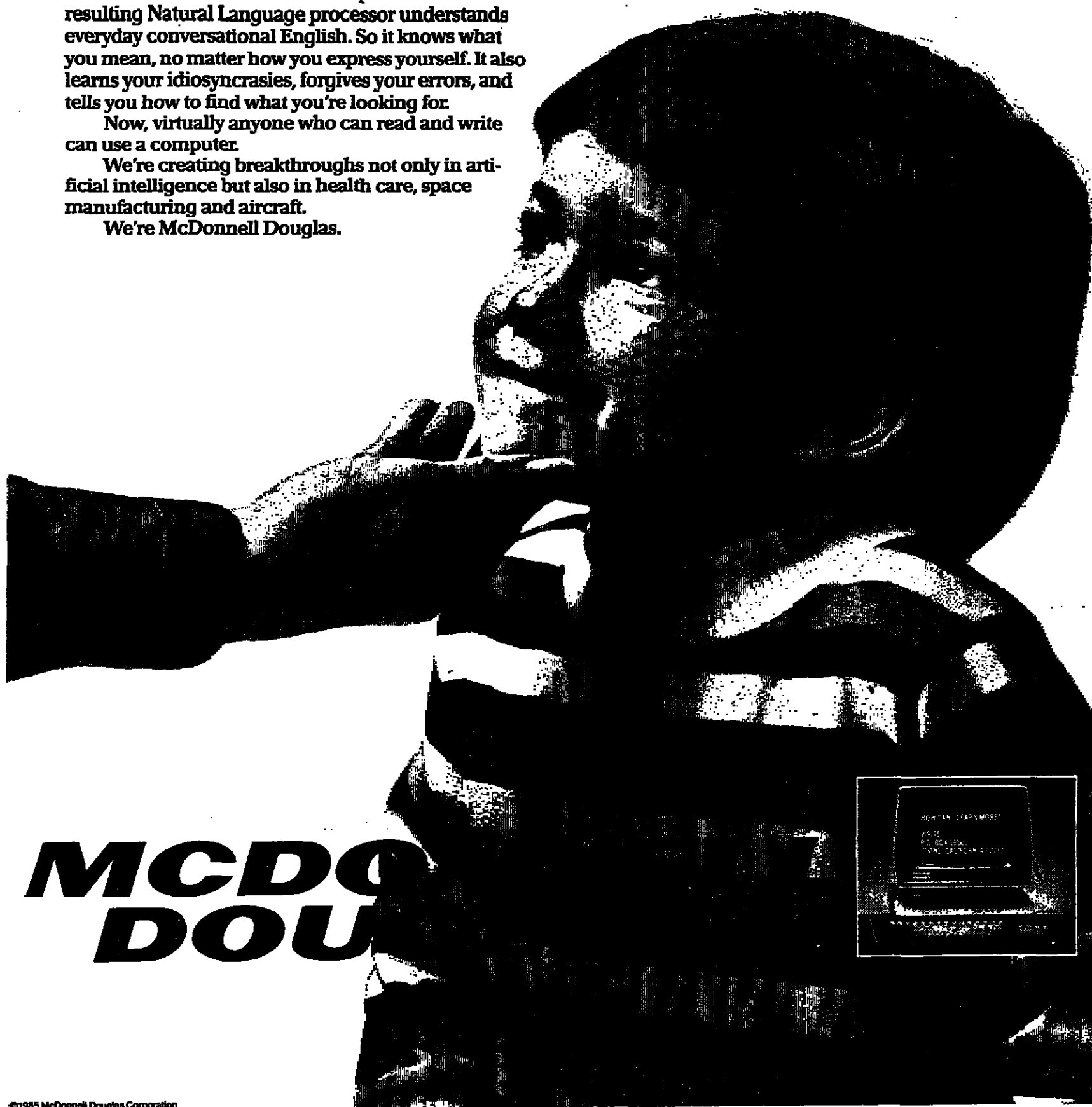
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UK NEWS British Alcan takes hard route to profitability

"OUR CHALLENGE has been to make two and two equal five, not three," says Mr Brian Kemp, managing director of British Alcan Sheet. For the past two years, he has been immersed in the task of rebuilding a viable, expanding business out of the previously independent aluminium rolling operations of Alcan UK and British Aluminium.

The 1982 merger between the UK's two leading aluminium producers set the scene for a restructuring of UK common aluminium alloy production capacity. The principal rolling operations of both companies had been losing money heavily since 1979, under the impact of the recession and stiff competition from imports.

Outright closure of either Alcan's Rogerstone mill, South Wales, or British Aluminium's Falkirk rolling facilities in Scotland, looked a distinct possibility.

In the event, the merged company chose the seemingly harder route to restoring profitability by deciding to keep both sites. Mr Kemp and his management team, four ex-Alcan and four ex-Baco men, were given the task of pulling the Welsh and Scottish plants together as a single business and raising their output performance to international standards.

Mr Kemp concedes that there were "severe failings" in sales and that deliveries had to be tackled with vigour.

"Last year was the year for sorting out the fundamentals of the business and getting our house in order," he says. "We have now arrested five years of decline at Rogerstone and Falkirk and made ourselves price-competitive. This year, we must claw back a sizeable share of the UK market which has gone to European producers in recent years."

In the first six months of last year, British Alcan Sheet made a small profit. The parent company, British Alcan, turned a deficit of £20m at the time of the merger into a profit of £25m.

This balance-sheet improvement is encouraging, given that the survival strategy got off to a distinctly inauspicious start. The Rogerstone workforce staged a protest strike in spring 1983 over its most painful element—a 40 per cent reduction in the combined manpower of both plants to just under 1,500 workers. They were unimpressed that the majority of the 1,000-plus redundancies were being borne by Falkirk.

The job losses were eventually accepted, setting the scene for the rolling operations at both plants to be run as a single business.

Under the rationalisation plan, Rogerstone's production of extrusions and circles was handed over to other British Alcan subsidiaries. But the site otherwise kept its basic rolling capacity—three cold rolling mills, remelt furnaces and its then recently modernised hot mill.

When in 1982 the UK's two leading aluminium producers merged, it seemed likely that one of two plants would be closed. Instead, the new company has run both operations—one in Wales and the other in Scotland—as a single business and claims that production costs and performance are now in line with Europe's best. **ROBIN REEVES reports.**

Falkirk, on the other hand, lost its hot mills, three of its four cold mills, and circles production. This left the Scottish rolling operation with just one cold mill, remelt furnaces and a cut-up line.

Despite these cutbacks, says Kemp, the previous under-utilisation of capacity at British Alcan Sheet has maintained the pre-merger combined output of the two plants at some 100,000 tonnes a year. Kemp reckons there is now scope for a further 20 per cent increase in output, without more investment, given the increase orders which the company is seeking.

Basic management of the new configuration has not proved particularly complex. Rogerstone concentrates, in the main, on coil production and Falkirk on sheet, the latter receiving its hot-rolled coil supplies for re-rolling by rail overnight from Rogerstone. This means that, in practice, individual customers' orders are handled in their entirety by one or other site.

That said, there is some overlap in cold rolling and levelling facilities, which provides some useful flexibility, when one site is in danger of being overloaded. Visual information exchange units have been installed to allow the management to keep in close touch with loadings at both plants.

Mr Kemp stresses that the living off of coil and sheet production and marketing into a separate company has been a vital ingredient in the turnaround. "It has meant that managers have had a limited number of things to think about. Previously, they were having to deal with too wide a spread of products and problems."

There was no single reason for the previous production and marketing weaknesses. Poor scheduling, high absenteeism, bottlenecks at key stages of production and inadequate investment in all contributing areas were all factors.

"Putting things right has been a matter of attending to detail at all points in the production chain and winding up the whole performance of both plants; in short, hard-nosed production management."

A concerted attack on energy costs, for example, has reduced fuel bills by 20 per cent in 18 months. Measures to eliminate bottlenecks have included reorganisation of input sequencing, the introduction of a

third shift on the hot line and annealing furnaces and automatic loading of processing machines.

Quality improvement measures have included tapping the expertise of Alcan's West German subsidiary to raise surface quality standards, and introducing maintenance crews for each machine area in place of a central maintenance department, which has greatly reduced the incidence of breakdowns and internal scrap generation.

The most recent quality boost is the installation of a £350,000 computerised shape control unit at Rogerstone. This has not only freed the mill operator to concentrate on other aspects of rolling, but it is also opening up opportunities in the automotive, general engineering and packaging markets, where thinner, flatter, aluminium is required.

These performance gains have involved a certain amount of capital investment. Overall, some £5m has been spent so far. Investment of a further £4.25m is planned over the next 12 months.

The net result, says Kemp, has been to bring British Alcan Sheet's costs of production and general performance into line with the best in Europe. But the move from marginal profitability to adequate return on capital, he stresses, is only going to come from a larger order book.

To this end, discussions are being held with continental aluminium producers about the possibility of their purchasing Rogerstone hot rolled coil for re-rolling. But the company's main sales expansion target is the UK market for standard specification coil and sheet in the hands of aluminium stockholders.

The UK rolled aluminium market is in three sectors: beverage stock (55,000 tonnes a year); special products ranging from litho and aircraft sheet to closures and foilstock (145,000 tonnes); and stockholder grades (80,000 tonnes).

British Alcan Sheet reckons to have some 20 per cent of the UK can stock market (through imports from its German subsidiary) and about half the special products market. But its share of UK stockholders' business, where it should be strong, is only 20 per cent. Imports, on the other hand, account for 70 per cent.

Price is clearly very important to stockholders and the recent slide in the price must help to make British Alcan Sheet's material more attractive. But so too is delivery.

At the end of 1983, some Rogerstone deliveries were running up to three months late, as a result of scheduling problems and a sudden shortage of metal which hit other European producers. Since then, there has been a dramatic improvement and the delivery timetable is generally being met—not least because meeting the delivery schedule has been given priority over all other considerations.

Conti-Gummi may boost tyre output

By JOHN DAVIES IN FRANKFURT

CONTINENTAL Gummi-Werke, West Germany's largest tyre manufacturer, is considering ways of boosting production at its Newbridge plant near Edinburgh in Scotland, including the possibility of introducing six-day working.

The plant at present works around the clock five days a week to produce about 13,000 tyres a day.

Because of the cost advantages of the plant, Conti-Gummi is examining ways of increasing output to about 18,000 to 20,000 tyres a day in the "medium term" of the next two to four years.

Conti-Gummi, based in Hanover, said yesterday that Newbridge might become a six-day operation with an extra three shifts of work. Such a move would create new jobs, but it was not clear how many.

The company stressed that no

definite decisions had been taken but, on the assumption that trends in the European motor vehicle industry continued, the company wanted to see increased output at Newbridge.

After many years as a loss-maker, the Newbridge plant has been profitable during the last two years as a result of rationalisation measures and an improved product mix, including high-performance tyres.

Costs of production at Newbridge are among the lowest in Conti-Gummi's network of Continental and Uniroyal tyre factories in Europe. But its advantages are offset to some extent by transport costs, and its prospects could also be affected by shifts in European currency exchange rates.

Conti-Gummi has streamlined its European production network in re-

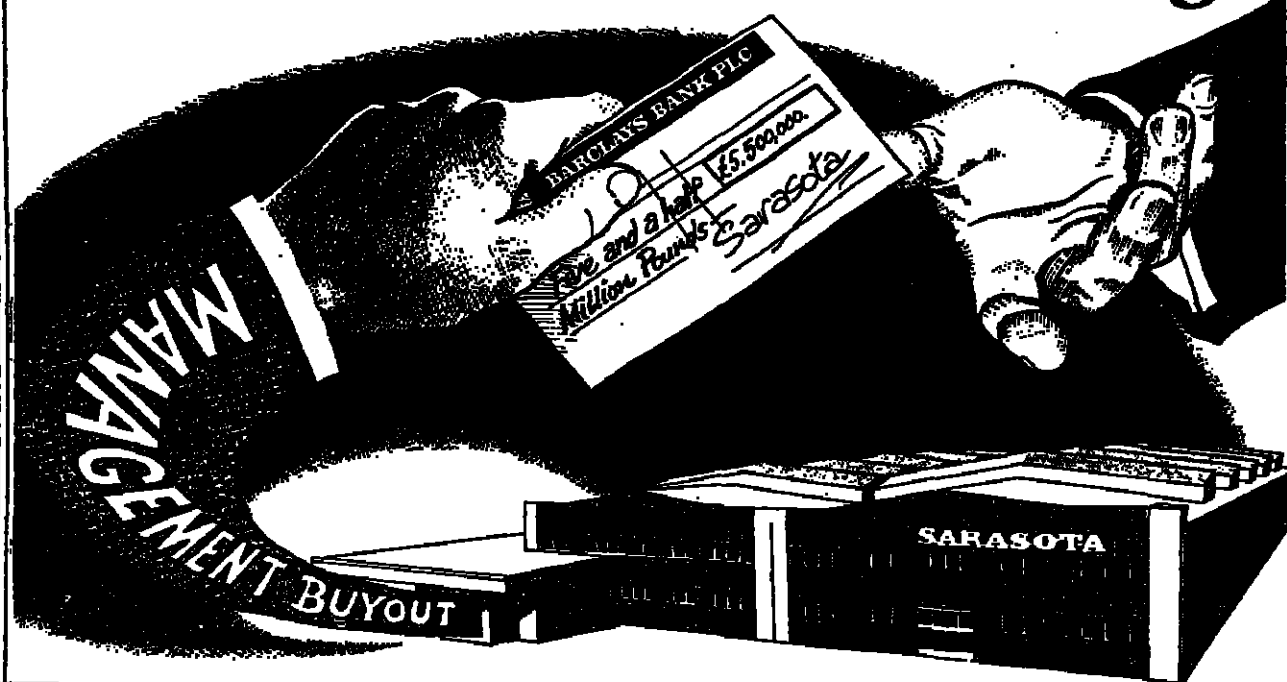
cent years, introducing greater specialisation at its factories and phasing out tyre production at one large outdated plant in Hanover.

In its inter-linked production network, Newbridge has been concentrating on output of tyres for cars rather than trucks and exporting more than half its output to continental Europe.

Newbridge has about 780 employees, with a further 140 involved in distribution of Conti-Gummi products throughout the UK. Its output of 3.3m tyres last year made up 14 per cent of Conti-Gummi's total tyre production.

The turnaround at Newbridge is in contrast to the fortunes of some other UK tyre plants, which have been struggling to cope with difficult market conditions and fierce competition.

Sarasota's next good idea was to contact Arthur Young.



The management of Sarasota saw an opportunity.

The highly specialised instrumentation and electronic products they produced did not fit well with the activities of their parent company.

Managing Director, Ian McCue, realised a management buyout was a good idea for all concerned.

And his next idea was just as good. He called Arthur Young to help organise the buyout.

Arthur Young prepared the necessary financial reports and worked with Ian McCue to find financial backers for the £5½ million needed.

As an international organisation Arthur Young were also able to advise on the best structuring of the share interest for the UK and US management personnel involved.

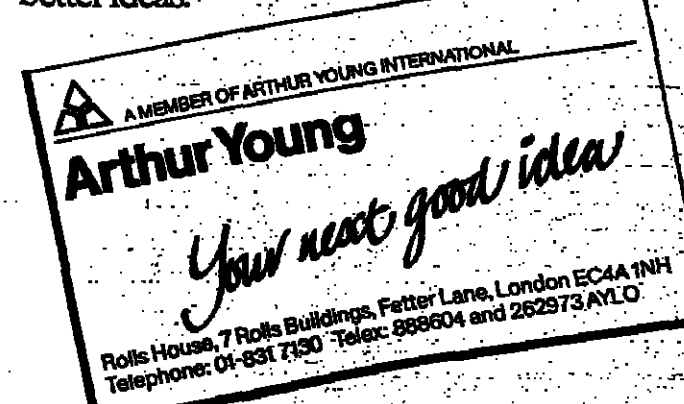
The management buyout was successful,

and Sarasota's growth was so rapid that in 1984, Arthur Young was able to help them achieve full Stock Exchange Listing at a market value of over £20 million.

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TECHNOLOGY

MORGAN CRUCIBLE TIES ITS FUTURE TO NEW MATERIALS

Ceramics glow in the melting pot

BY ELAINE WILLIAMS

WHAT IS the common denominator for a military laser, mixer tap valve and plough share tip? The answer is that they all depend on expertise in ceramics engineering.

These ceramics-based components are also becoming an increasingly important business for the Morgan Crucible group. Morgan Crucible is one of the largest companies in Europe which specialises in ceramics. In the last five years ceramics has grown to represent 13 per cent of the group's business and the percentage is set to increase for the foreseeable future.

Ceramics for advanced engineering applications is forecast to be one of the most exciting growth areas in materials technology. Car and aerospace engines will eventually contain large numbers of ceramic components but there are already many areas of industry which are benefiting from the technology.

In the past year or so Morgan Crucible has reorganised companies within the group which with ceramics under the umbrella of its Morgan Matroc subsidiary. The division had grown by a number of acquisitions in recent years. Demand

CERAMICS manufacture is rather like baking with each company having its own secret recipe. Morgan Crucible begins with raw aluminium hydroxide which is milled in a large rotating drum and to which various additives are added. These materials help the finely ground particles bind strongly together.

The powder produced by this process is sieved and dried to a uniform size. Particles may be only a few microns across. It is their size and consistency which will determine the final strength of the ceramic.

The powder is then formed into a mould and pressure is applied. For example, the armoured vest plate is formed by a 1,000 ton press. The tooling for this mould cost £30,000 alone because there must be no imperfections in the finished vest; otherwise it will not be effective against bullets.

After the moulding process, the part must be fired just as

for tableware. Parts may be in the oven for several days and the firing is just as much a black art as the recipe to prevent components cracking during firing.

Much of the Morgan Crucible's research and development is in producing better processes and lowering the firing temperature of components. The company has invested £750,000 in a hot isostatic press which can be used to produce large ceramic parts and is investigating the application of injection moulding to ceramics manufacture.

Many applications do not need high operating temperatures so there are savings in reducing the firing temperature. This is particularly true for the mass produced parts which are used in electrical insulation or valve components. So far, Morgan Crucible has managed to lower the firing temperature for silica carbide components from 1,400 deg C to 800 deg C.

ances. The cylinder is part of the gas sensing mechanism.

Workers have produced prototype artificial hip joints, armoured vests for the army in Northern Ireland, laser guides, tips for sugar beet plough shares and sensors for boiler controls—all based on ceramic materials.

Recently, the company set up an experimental manufacturing unit to produce zirconia parts, in particular sensors for measuring air-to-fuel ratios in large industrial boilers.

Workers have produced prototype artificial hip joints and armoured vests

A small clean room facility has also just gone into operation at East Molesey to make artificial hip joints. Morgan Matroc makes the ball joint which is connected to the end of a stainless steel pin produced by Thackerays. Ceramics can at least double the life of an artificial hip joint. So far, no clinical trials have taken place in the UK, though in other countries such as West Germany, ceramics accounts for about 10 per cent of all hip operations.

In a joint development with the RSRE in Malvern, the company has built a ceramic guide for lasers which reduces the size of the equipment. The guide has to be made of very pure alumina and machined to close tolerances to ensure that the laser will follow the track. This allows equipment such as laser gun sights can be one half or one third the normal size, for example—small enough for soldiers to carry on the battlefield.

It is these type of specialist applications requiring a high degree of engineering know-how which Morgan Matroc hopes will form the basis of its future business.

Ceramics for advanced engineering applications is forecast to be one of the most exciting growth areas.

is growing for ceramics and the company wants to expand its markets.

The origins of Morgan Crucible's involvement in ceramics go back as far as 1907 when the company started supplying components for gas lighting.

Today, it competes in a very diverse industry against companies such as Kyocera in Japan and Rosenthal in West Germany. New competitors such as

Falrey Tecramics, set up within the last month or so, are also trying to build up expertise in this growth technology.

Morgan Crucible invests several million pounds a year in research and development, though it does not attempt to cover every field of materials technology. Mr Bruce Farmer, the group managing director, said: "We are concerned to have a basic materials technology but we are not too proud to buy in expertise."

Morgan Matroc, for example, does not compete in the mainstream of ceramics components such as substrates of electronics components but looks instead for niche markets. It concentrates on only a few of the many ceramics materials available for engineering applications. These are toughened and high purity alumina, steatite, cordierite, zirconia, titania-

based compounds, silicon nitride and glass bounded mica.

Its factory in Stourport, for example, mass produces self-lubricating valves for domestic mixer taps mainly for the European market. Its largest single application is for the production of bearings for central heating pumps for suppliers such as Danfoss and Grundfos.

At a smaller facility in East Molesey, in Surrey, workers deal with more exotic types of ceramics and applications. Electronic components may be turned out in quantities of only a few hundred or even a handful.

For example, it supplies half the market for a vital ceramic component for expensive gas mass spectrometers. In total, only about 2,000 of these machines are sold each year. Morgan makes a ceramic cylinder which is internally machined to very precise toler-

KODAK LAUNCHES VIDEK Vision systems

EASTMAN KODAK is to form a division called Videk to develop, make and sell intelligent vision systems for use in factory automation and computer integrated manufacturing (CIM) applications.

Vision systems use a television camera with electronics that can "capture" one of the picture frames at any moment and store it. Subsequent computer intelligence recognises, counts, or measures pictorial elements and provides data allowing some manufacturing action to be performed. Videk will initially concen-

trate on measurement and surface flaw analysis, providing complete systems including lighting.

Kodak is already known to be taking a keen interest in electronic imaging technology—it is likely at some point to overtake silver halide film in consumer applications. In addition, however, the company has developed and installed 125 vision systems over the past decade to enhance its own manufacturing processes—so Videk will have advantages over other start-up companies in this field.

Material Metal substrate for chips

SUMITOMO Electric Industries has developed a metal compound of tungsten and copper which has application as a substrate for large-scale integrated circuits.

The company intends to sell the material to ceramic package and semiconductor manufacturers. The tungsten-copper combination is claimed to have good heat-resisting properties while still being suitable for the substrate for building silicon chips.

Sumitomo will make the material at its plant in Itami in the Hyogo area. The company hopes that first-year sales will reach at least ¥1bn.

The compound is produced by sintering powdered tungsten to produce a porous material. Then, pouring in molten copper to integrate the two metals.

However, the market is likely to be dominated by ceramics for some time to come.

Micro firm with mainframe ambitions

Professional Personal Computing

BY ALAN CANE

MICRO FOCUS, the UK based quoted computer software company, is remarkable as much for the way it seems obstinately to stay ahead of its competition as for the innovations built into its products.

Its latest launch, "Workbench" is no exception to this general rule. It is a piece of software which makes it possible for a professional programmer to write, edit and test a mainframe Cobol program on an IBM personal computer prior to compiling it and running it on a mainframe.

In software terms, that is quite an achievement. One measure of how far Micro Focus is ahead is that there is still no real competition for its previous products "Animator," "Level II Cobol" and "Forms," all of which form part of the Workbench package.

These software "tools" could be of critical importance to the software industry as it tries to boost productivity and cut costs. Some 75 per cent of the cost of new software is generally reckoned to be taken up in coding and testing.

So it is not surprising that one major electronics company reckons that by using Workbench it can cut by half the £750,000 annual bill for computing run up by just one of its major project teams.

One reason for Micro Focus's success, according to Mr Peter Hewitt, a senior marketing executive, is that the company directs its efforts towards the data processing department and the microcomputer as a tool to help solve mainframe computing problems rather than towards the microcomputer.

"The people at the top of companies like Microsoft and Digital Research were fascinated by micros and microcomputing. Micro Focus was interested in micros as development tools. If we had been in existence five years earlier (it was founded in 1976, just as the microprocessor revolution was starting) we would have written mainframe productivity aids."

Compiler writing is the key to much of the Micro Focus's

expertise. It is among the most demanding of software skills. When the company's Level II Cobol was certified at the highest level by the U.S. Federal Government in 1982, it joined an august group of only seven other vendors with compilers accepted at a similar standard.

Compilers are difficult to write because of the attention to minute detail required. They are the essential link between machine language—extremely simple and detailed instructions which drive the computer directly—and high level languages, powerful, English-like instructions which can initiate whole sequences of machine language commands.

Mainframe programs, especially for batch work, are usually compiled. All the high level language instructions are turned into machine language before the program is run. Microcomputer programs used to be interpreted—each instruction is translated, one at a time between high level language and machine language. Now the trend is to compilation for the more powerful 16 and 32 bit micros.

What made its Level II (which means full featured) compiler unique was the fact that it was written in Cobol, the most common business computing language.

Mr Hewitt says: "We could not have developed the Workbench so quickly if we had not written the compiler in Cobol."

Using a high-level language gave two advantages—the compiler was portable, it could be moved easily from machine to machine no matter what architecture was involved, and it was easy to maintain.

The Workbench, at £125 a month per workstation, makes

it possible to write, edit, compile and test Cobol programs on an IBM PC or one of its clones before sending the raw instructions (source code) back to the mainframe for compilation.

Existing programs can be downloaded from the mainframe to the PC for similar treatment. Micro Focus believes there will be a demand for Workbench from companies moving from the existing Cobol standard Ansi 74 to the new standard Ansi 85, adopted by IBM. According to Mr Hewitt one of the key technical features of Workbench is the fact that statements written in Ansi 74 Cobol can coexist with statements written in Ansi 85 in the same program.

Why should any company—General Dynamics of the U.S. for example, an early customer—want to write mainframe Cobol on a micro? The two chief reasons are the cost of mainframe time typically a programmer might use £20,000 of computer time a year—and capacity.

Capacity planning—estimating how much computer power a company requires—is the data processing manager's nightmare. Even giant new machines like IBM's 3090 series can be filled within weeks of installation.

So the wheel has turned full circle. Early programmers wrote their programs on coding sheets to be translated into holes in punch cards by data entry staff and run on the mainframe. The move to on-line programming brought massive increases in programming productivity. Now the program-mers are being pulled into the mainframe again, but products like Workbench suggest that productivity will be maintained.

In a purely financial sense it is worth reflecting that Micro Focus, with its dedication to developing microtools for the mainframe environment, could be around long after today's high fliers, centred on the uncertain personal computing world, have gone.

BANKING TECHNOLOGY

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Security Detecting movement

SECURITY GUARDS, who often have to peer at closed circuit television screens for long periods, could become more effective or possibly replaced by a movement detection system offered by Vision Research Company of Portsmouth (0705 822903).

A computer added to the TV system examines the television picture frames and can detect if any of the picture elements has altered. It can pick out a person moving outdoors despite a background of birds or other normal changes of scene content. Some 4,000 sensitive zones per frame allow large areas and distances to be covered.

As soon as it detects an intruder, the system, called Digiplex 4,000, marks his track on the screen and puts a record on the videotape. A video memory is also activated.

It is possible to de-sensitise any of the 4,000 screen zones, so that detection takes place only in certain parts of the picture. This allows roadways for example, to continue to carry traffic without raising alarms.

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Tuesday March 26 1985

Subsidies for industry

GOVERNMENTS come and go, political ideologies wax and wane but nothing seems to shake the Department of Trade and Industry's belief in its power to pick winners and its conviction that it should nurture sunrise industries. Indeed, by last November its latest Support for Innovation scheme, which channels about £300m a year of taxpayers' money into industry, had become so over-subscribed that the Government was obliged to announce a moratorium. Some big companies had begun to regard the DTI as a financier of first resort when considering new supposedly high-technology projects.

The five month pause was intended to give Mr Geoffrey Pattie, the Minister for Information Technology, time to review the effectiveness of the department's backing for industrial innovation. Yesterday, Mr Pattie announced the results of the review. There is to be a small shift of emphasis: the Government will continue to spend roughly the same total sum but make less money available for projects in individual companies and more for collaborative research, advisory services and schemes for encouraging best practice and tackling skill shortages.

Information gap

A shift of emphasis seems overdue. Yesterday Mr Pattie discussed some of the findings of a departmental analysis of the failings of UK industry. It shows that 25 per cent of companies have not significantly altered their production processes in the past five years, that 40 per cent of managers sampled said their firms had no corporate strategy for dealing with high technology and that only 20 per cent of senior managers have a professional qualification. The DTI concludes from its study that companies pay insufficient attention to technology, that lack of trained manpower is holding back innovation and that the UK's strong science and engineering base in universities is insufficiently exploited.

Mr Pattie's central finding is that there is an information gap: large numbers of manufacturing companies are simply not aware of the new technologies available, their workforces lack key skills and their

Tougher criteria

The DTI has not given even a rough estimate of the rate of return on cash ploughed into projects under the Support for Innovation Programme. When no hard information is available, the natural conclusion must be that the DTI still lacks adequate monitoring techniques and that it simply does not know whether the money was spent wisely. The DTI's intention to impose tougher criteria for project support in future suggests past laxity. The attempt to target aid more precisely will strain officials' ability to make commercial judgements about companies' need for grants.

Mr Pattie's room for manoeuvre has been curtailed by the large sums already committed to specific companies before November. But a more decisive shift towards advisory services and the encouragement of new skills would have been desirable. In supporting individual projects the DTI officials face an inescapable paradox: money cannot be proffered unless companies can show the project would not otherwise go ahead; yet if a project would not go ahead without public money, it can be worth supporting.

Mr Gandhi sets a fast pace

IT IS OFTEN said that India's problems are so numerous and so entrenched that they are insoluble. It is often Indians themselves who say this. Mr Rajiv Gandhi, the country's youthful Prime Minister, certainly disagrees. Fatalism, he believes, is part of the problem. In his first few months in office he has set out to tackle this self-defeating attitude with commendable vigour.

His first budget incorporated a significant loosening of India's industrial controls. Many more companies will now be able to grow without first referring to India's stifling bureaucracy which administers the country's complex licensing procedures.

Mr Gandhi has served notice on the country's industrial sector that the path to growth lies through efficiency and that this can only come through greater competition. He has begun a selective reduction or abolition of import controls. There is, almost certainly, more to come. India's economy is due early next month and the door to foreign imports will be opened more widely than.

Initiatives

Mr Gandhi has made a start on the problems of inertia and corruption in the civil service and in the private sector. He has launched an attack on the black economy with a pledge to root out the sources of its funds and to take legal action where necessary. He has made extensive personnel changes in the civil service including the replacement of no less than 30 permanent secretaries.

These initiatives followed the enactment of a law to end the widespread practice of political defections whereby MPs could switch party allegiance in mid-term, not out of principle, but for inducements such as money, patronage or the promise of office. By attacking the politics of convenience Mr Gandhi has done much more than prevent MPs in national or state assemblies merely crossing the floor—as often as three times in a day. He has begun the long process of restoring the self-

respect of India's parliamentary establishment which, under his mother's rule, had become largely irrelevant to the exercise of power.

All this has been backed up by a series of pronouncements calling for a new work ethic, "a should take precedence over procedures." In short, Mr Gandhi, with the authority of a leader who enjoys the biggest parliamentary majority since independence, has thrown down a challenge to a country which seemed to be losing faith in its ability to solve its own problems.

This is only the beginning. Mr Gandhi will have to sustain his impressive show of political leadership by addressing himself to India's other problems, the most important of which is the endemic poverty of the country's vast, rural population.

Proposals

Despite a significant increase in food production—1984 was a record year and grain stocks stand at an all-time high—India still faces two major problems in feeding itself: raising production fast enough to keep pace with an increase in population of just under 2 per cent a year and improving food distribution and job opportunities in the countryside so that the poorest people have a chance of at least one square meal a day.

On the political front Mr Gandhi will soon have to come up with specific proposals to resolve the simmering dispute in the Punjab, the most acute example of his mother's failure to find a satisfactory answer to the problem of the distribution of power between the centre and India's 22 states.

After the Punjab Mr Gandhi will also have to tackle the troubled states of Assam and Jammu and Kashmir as well as the increasingly vocal regionalism in southern India. To achieve even part of this Mr Gandhi will need to demonstrate that his commitment to a real break with his mother's self-serving style of government is irrevocable.

AFTER watching horrific scenes of witless black youths mutilating the charred corpse of a victim of last weekend's violence filmed by foreign networks, the sophisticated African spokesman of the Ministry of Foreign Affairs sighed. "You know what would be the reaction if we allowed such scenes to be shown here? The whites would mutter 'bloody savages' and the cause of reform would be put back for years."

Instead, the Sunday evening news programme on the state-controlled television devoted less than a minute to long-range panning shots of smoke from burning houses, a Caspir armoured car patrolling the streets with armed policemen and a few words on how the boys in blue had been attacked, before moving on smartly to events in South Lebanon and the sports news.

It was more than an object lesson in news management, it was a graphic illustration of how the most powerful medium of communication is failing to tell South Africans of the tragedy being enacted in their country and contributing to that often wilful ignorance of the seething frustration and anger in the black townships.

There have been only a handful of white fatalities in seven months of virtually continuous unrest in the black townships. But the revolt of the black majority is coming closer and closer to the carefully insulated white suburbs and to the heart of South African politics.

The rapidly increasing black population and lack of employment education and other facilities in the so-called black homelands has swamped the paucity of influx control and pass laws designed to keep blacks out. Up to 5m blacks are now living illegally in squalid and overcrowded conditions in township back gardens, illegal shanty towns and squashed into the maids' and gardeners' quarters in leafy white suburban gardens.

Three years of drought have accelerated the inflow, while the last six months of steep economic recession accompanied by high and rising inflation (up to 16 per cent in February) has brought another boost from the budget coming have led to a further rise in black unemployment (unofficial figures now put total black unemployment at over 3m).

A high price is starting to be paid for decades of neglect of black urban housing and black education. Speak to black parents and they are worried stiff about the radicalism of their children. Speak to the children and they are dismissive of the passivity and "Yes-Baas" mentality of the older generation. Travel at a white man through the townships in

IN THE U.S., South Africa has become an issue that will not go away. When, initially, black-inspired demonstrations started outside the South African Embassy in Washington in November, there was a widespread expectation that the protest would soon fizzle out.

Four months later, the anti-apartheid movement is still growing, and American blacks, though still in many ways the driving force, are only one element in a growing coalition of people who are putting mounting political pressure on President Ronald Reagan to abandon his policy of "constructive engagement" towards Pretoria.

Events in South Africa

Packer packs them in

John Packer never does things by halves. The energetic head of Reid & Taylor, part of the Allied Textiles group, which weaves some of the finest worsted in the world, is known internationally for his jet-setting life. He is a man who presents his cloth, British workmanship and himself—in that order.

Two years ago, he took over London's Guildhall for an evening, with the Duchess of Gloucester as principal guest. Before that, he lorded it over Venice.

This year, Packer intends to take Edinburgh by storm. He has invited 1,000 guests for an evening at the 17th century Parliament Hall and has secured the presence of a jet-set of Edinburgh, not known as the Royal family's chief fashion follower.

"It will be the most spectacular gala yet," Packer boasts modestly—though he has one problem to solve: where to accommodate his guests? The date he has chosen for his gala falls in the middle of the Edinburgh Festival and associated Tattoo when the city will be bursting at the seams.

Bill of health

At least two peers—one Conservative, the other Labour—will have no immediate worries when the drug with which they are being treated under the National Health Service ceases to be available at the end of the month.

Lord Winstanley, Liberal peer and former "Radio Doctor," has disclosed that he has "given both noble Lords prescriptions which will carry them far beyond April 1." He describes the drug in question as "quite a valuable therapeutic substance but not an essential one."

Winstanley forecasts that a number of other doctors are likely to adopt the same tactic, so that the initial effect of the

SOUTH AFRICA: AFTER THE RIOTS



On the 25th anniversary of the Sharpeville shootings, police patrol the troubled townships

Why black anger is boiling over

By Anthony Robinson in Johannesburg

a car without a known black companion and you risk stoning, or worse.

Many township dwellers are recent immigrants from the countryside, but decades of industrialisation, the effects of advertising, television and contact with affluent white society have created a much more sophisticated class of urban black. Where before, blacks were unorganised, they now have trade unions, radical student movements, community associations and membership of political parties ranging from the Zulu-dominated Inkata movement to the banned African National Congress or the United Democratic Front.

Much of the upsurge of radicalism and unrest in the townships can be traced back to the black student revolt against the inequalities of separate "Bantu" education and police intimidation of popular, usually meaning radical teachers. In the eyes of the young, apartheid

is equated with capitalism, and youngsters whose most practical need will be to find a job of any kind are rejecting the notion that blacks should be content with inferior jobs and status for ever in a white-controlled economy.

One of the reasons why much of business is calling for an end to apartheid is fear that unless it distances itself now, capitalism in South Africa will share the same eventual fate as apartheid in a possibly bloody takeover by radical elements leading to economic as well as social collapse.

Given the strength of the army and police and the political will of the Afrikaners, this apocalyptic scenario is still a long way off. But the warnings from the townships can no longer be ignored. White South Africa had 16 years of relative tranquility after the Sharpeville massacre in March 1960 until Soweto exploded in 1976.

Over the last seven months,

however, there have been three major explosions. The first came in September as townships in the Vaal triangle around Johannesburg rose against higher rents imposed by unrepresentative local councillors, the second in February when the Crossroads squatter camp near Cape Town erupted in protest against forcible removals, and the third came last week in the Eastern Cape.

Throughout the troubles, however, a casual visitor to white, central Johannesburg, for example, would have been favourably impressed by the numbers of elegantly dressed black men and women holding down well-paid jobs in banks and offices and the apparent lack of tension among the multi-racial crowds in the streets and shops.

Thanks to the job opportunities offered by Johannesburg and the Government's attempt to create a black middle class, Soweto, which boiled over in

1976, has remained relatively calm in recent months. To the dwindling band of optimists, the rise of a black middle class seems the long-term answer—if only blacks will be patient.

By its own standards, and those of most conservative whites who have benefited for decades, if not centuries from apartheid and racial discrimination in one form or another, the government of P. W. Botha is the most reformist South Africa has ever seen. But it is not perceived that way by blacks, and the few hundred who have been prepared to take the Government at its word and agreed to participate, for example, as local councillors under the 1982 Black Local Authorities Act, are now paying heavily.

The deaths at Langa last week when the police killed 19 and wounded many more on the 25th anniversary of Sharpeville, took place at the point where the crowd was about to enter

U.S. OPPOSITION GATHERS MOMENTUM

stock in a company operating in South Africa.

In doing so, it joined a long and growing list of states and cities that have been disinvesting their funds from U.S. companies doing business there. The anti-apartheid movement claims that at least \$2bn has already been "divested" in this way.

Across a broad front, American corporations have been committing themselves to more active campaigning against apartheid. Of the 350 or so American companies operating in South Africa, more than 200 have significant investments there, with a book value of \$2.5bn, accord-

ing to the U.S. Chamber of Commerce.

The most important moves, however, have come in Congress, where several bills have been introduced providing for some form of economic sanctions if Pretoria does not quickly agree to major reforms. This month a bipartisan group of about 100 mostly moderate and liberal lawmakers introduced a Bill in both Houses that would ban new bank loans and investments, computer sales and further U.S. imports of South African gold kruggerands.

Conservative Republicans in the house, saying that Mr

Reagan would veto such stringent measures, responded with a less far-reaching Bill.

This would deny Federal contracts or economic assistance to firms that refused to abide by the Sullivan principles, providing for equal treatment of black and white employees, and direct the U.S. IMF representative to oppose funds loans to any country with an official segregation policy.

As the popular outcry has grown, Mr Reagan has toughened his public pronouncements. He now regularly denounces apartheid as "repugnant." Mr Chester Crocker, the assistant Secre-

tary of State for Africa,

warned at the weekend that there would be sanctions and chaos in South Africa unless there was "constructive change."

Even after last week's massacre, Mr Reagan was loath to denounce the Pretoria administration. The Administration still believes in diplomatic pressure, not economic sanctions, and claims that it is working. As Mr Crocker put it on Sunday, "ultimately our leverage is political and psychological, not coercive in the direct physical sense."

Reginald Dale in Washington

Men and Matters

Government's move to cut costs by limiting the medicines available under the NHS is likely to be a rise rather than a fall in the drugs bill.

Carpenter's way

"It seems forever," says Leslie Carpenter of his time at Reed International, where he will become chairman when the redoubtable Sir Alex Jarratt retires in July.

The 61-year-old Sir Alex was a top civil servant before he jumped into the magazine and newspaper fray at International Publishing Corporation (IPC), bought by Reed in 1970. Carpenter, 57, has been in the publishing game all his working life.

He intends to keep Reed going in the same direction, with a triple concentration on publishing, packaging, and paint and so-it-yourself products. He has no regrets about last year's £113m sale of the Mirror newspaper group to Robert Maxwell.

"I'm glad we got out," he says, contemplating the effect of the Budget increase in national insurance contributions for those at the upper end of the pay scale on the finances of the Mirror with its highly paid staff.

In recent months, Reed has sold a paper merchant company and announced the sale of its wallpaper interests to the U.S. It has been weeding out its loss-making paper operations, though it is still involved in paper in the UK and Canada.

Carpenter, whose spare time pursuits are gardening and watching National Hunt racing, reckons his management style will be more "hands-on" than Sir Alex's. He is already chief executive of the group, which Lord (formerly Sir Don) Ryder

built up so aggressively in the 1960s and early 1970s.

Red sun

Ah I have already noted, Insol 85 in Monaco is not a gathering of sun worshippers, but a congress of the world's insolvent practitioners.

It is clearly an occasion when sensitivity to appearances is required. Keynote speaker, Maurice Bart of the World Bank, regrettably declined to wear the conference tie on the grounds that "I thought it might worry the world's bankers' borrowers."

But, at least, the tie is a tasteful tint of azure rather than what might be thought a more appropriate shade of deep red. I am not so sure about the good taste of the souvenir car-sticker handed out to dele-



"Fifty's a difficult age—young enough to take Russia but too old for research"

gates, which reads: "We wound up in Monte Carlo."

Beanz meanz...

Was this a brilliant idea for creating more jobs?—The question crossed the mind of at least one reporter who, visiting the Department of Employment's offices in Westminster, found hundreds of boxes labelled "baked beans" stacked from floor to ceiling in various parts of the building.

Curiously, he took a box open to find, not baked beans, but leaflets explaining the Government's job-splitting scheme.

As only 900 jobs have been split since the Government dreamed up that idea, it's probably time somebody spilled the beans.

Defence costs

Struggling inventors, worried that big companies might poach their valuable ideas, can now protect their intellectual property—thanks to an unusual insurance policy.

The Sutton-based Legal Protection Group is offering to pay inventors up to £100,000 to cover the costs of defending a patent or copyright in court, in return for an annual £95 premium.

Legal Protection, however, is not disclosing what action it will take if anybody makes free with its own brainchild.

Open house

A group of City University students, was visiting merchant bankers, Kleinwort Benson. After hearing about its noble history, one student asked about the bank's recruitment policy.

"We have come a long way from the bad old days when one had to be the chairman's nephew in work here," came the reply. "Last year, we offered 24 places, eight for Cambridge, eight for Oxford and eight for the rest of the country."

Observer

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Letters to the Editor

Now it is up to us all

From the chairman,
United Electricians

Sir—Blaming the Government seems to be all too easy a pastime in this country. It is always easy to blame others, to sit back and demand that "they" should do something to resolve our difficulties, "they" being any but us and usually the Government. But the only "they" in a democracy is us, and it seems to me that it is high time we recognised that Governments cannot solve all problems. They certainly cannot create jobs or wealth that is up to us—the people.

Mr Thatcher's Government has reduced inflation to a level which ten years ago would have been considered near impossible; has unshackled the wealth-creating powers of commerce and industry to get on with their job of creating greater wealth for the nation; has brought the unions within the law which I believe most rank and file members recognised to be necessary, desirable, and in the miners' strike has withstood and overcome a major challenge to the authority of a democratically elected government. The international value of sterling, although now too low, gives manufacturing industry what it had been clamouring for—the chance to export at reasonable margins.

We, the "voters," have done little to help ourselves, however. Rather the reverse, demonstrated by the figures for manufacturing industry published recently by the CBI and seen in the table below.

In all three categories referred to in the table the UK is the worst performer—that is the road to poverty, unemployment, and is not the fault of the Government.

	UK	U.S.	W. Germany	Japan	France
Earnings	8% (Oct.)	3% (Oct.)	3% (Oct.)	3% (Oct.)	7% (July)
Productivity	25% (Sept.)	28% (Oct.)	47% (Aug.)	81% (Sept.)	34% (Oct.)
Unit labour costs	63% (Sept.)	11% (Oct.)	28% (Aug.)	63% (July)	4% (Oct.)

Merits of profit-sharing

From Dr C. Grant

Sir—The advantage that a profit-sharing system has over the pure wage alternative is discussed by Samuel Brittan on February 25. It rests on the simple fact that the profit-sharing firm's labour supply schedule is downward-sloping. Hence, when it changes over to a profit-sharing scheme it will have an immediate incentive to increase employment and if a sufficient number of firms adopt this kind of scheme, unemployment would be reduced, assuming of course that we start above the NAIRU. It is equally evident, however, that this will entail a reduction in total labour compensation rates, and is therefore the simple classical remedy for unemployment, in another guise. The difference is that with profit-sharing, workers have committed themselves to this solution, and it is difficult to reverse the decision. It is an automatic wage cuts in situations where they have refused negotiated one-off reductions.

Prof Martin Weitzman's chief claim, however, is that firms would still have excess demand for labour even under "full" employment. He may be one of America's most brilliant mathematical economists, but this is entirely fallacious. His conclusion depends on an assumed failure of the market mechanism: in this case the failure of firms to attempt to attract more labour through the process of bidding-up compensation rates. It is only if they do nothing but wish for more workers that the situation can persist. Indeed, it should not be surprising that his case rests on shaky foundations. For 50 years economists have wrangled over Keynes' contention that a market economy could be in equilibrium with persistent excess labour supply. The debate has involved some of the most sophisticated arguments about the behaviour of consumption, investment and the demand for money. Suddenly we are asked to believe that a reverse phenomenon can occur merely by altering the system of compensation. Unfortunately, it is not true.

None the less, there is some temptation to say that even if it does not solve the problem of economic stabilisation properties that have been claimed for

it, is not profit-sharing still a good idea if for no other reason than that it involves workers more closely in the firm's fortunes? Psychologically this might well be so, but it has potentially dangerous economic consequences. When labour supply schedules slope upwards it is easy to see the connection between productivity increases—shifting labour demand schedules outwards—and higher real wages. But, with the downward-sloping supply schedules of profit-sharing the initial impact of productivity increases will be to reduce the rate of compensation. Admittedly, the employment effect will perform better; and ultimately the economy-wide rate of compensation might have risen, but it is hard to shrug off the possibility that the distributional consequences of productivity increases could be less favourable to workers than under a pure wage system. This also raises the problem that if the economy suffers from Keynesian-style weakness of investment, any re-distribution towards profits would aggravate the problem of maintaining effective demand. At the very least, it would be likely to put the interest-rate mechanism under greater strain.

While we are on this point about investment, and as long as we are playing the game of "instant panacea"—not wholly removed from "Trivial Pursuits"—perhaps why not encourage firms to adopt a "wage-sharing" system whereby profits are tied to the firm's total wage payments. Analogously to the profit-sharing system, firms would thus have an incentive to hire more workers, raise wages, or both, as well as having an incentive to increase investment as the cost of borrowing falls. This higher level of investment would then supply the higher real wages at any given level of employment, or more employment at any given level of wages rates.

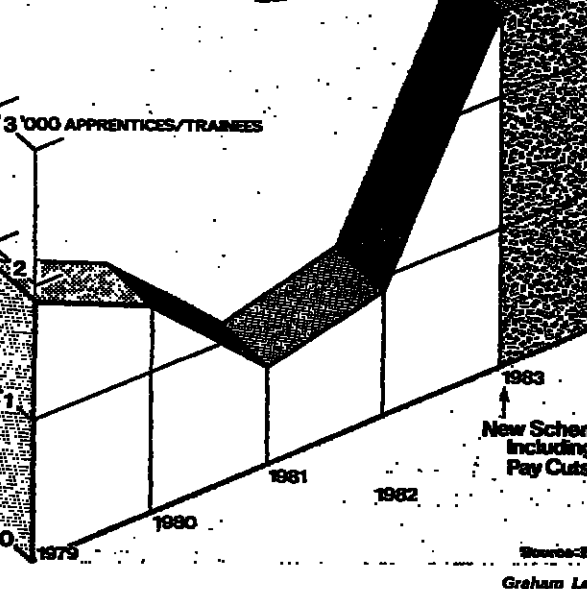
(Dr) Charles Grant,
57, Maltravers Street,
Ardur, West Sussex.

Lower pay, more jobs

'We did something about it: the only thing we could...'

By Philip Bassett, Labour Correspondent

How The Numbers Climbed (Electrical Contracting)



ties—now have a year in industry, of which 12 weeks is off-the-job practical training, and another 12 weeks technical training at a college. If successful, the trainee then moves to a second year of further training.

At each stage, the trainee has to pass both external and internal examinations: the pass rate is high, perhaps at least partly because each successful stage leads to a higher level of pay.

Lower wage rates are part, but only part, of the package. Previously, apprentice rates were directly linked to those of a skilled electrician—40 per cent of the rate for a 16-year-old, rising to 80 per cent at 20.

The deal formally broke those links. Instead, a junior trainee is paid £27.58 a week, though this is expected to be increased to £30 at the end of this month. If the link had been maintained, the rate based on electricians' present pay levels would be £47.70—so the actual rate is roughly two-thirds of what it would have been under the old scheme.

"We probably could have increased the pay," says Mr Gallagher. "We probably could have pushed it up to keep the same levels. But it would have been a straight trade-off: it would have meant a reduction in the number of youngsters that we have taken on."

practice is clear. Apprentice numbers were falling as recession hit the industry; the previous 1970 scheme, though good, wasn't working. In the short term, the EETPU accepts it could have capitalised on it, pushing up wage rates based on scarcity of labour; but the union took the longer view.

Numbers shot up: from 800-odd under the old deal in 1982, with the prospect of virtually none the following year, the figure rose to 2,637 in the new agreement's first year.

There have been problems. Mr Simpson says the Manpower Services Commission has gradually been tightening the financial criteria to encompass only those trainees who fit YTS standards, but overall the problems are minor. He says: "It's an excellent scheme which is working well."

There have been criticisms, too—mainly from Left groups and unions worried that the deal will set a precedent. That looks unlikely: the combination of an industry with the employers' side committed to it, all of it, and a union like the EETPU in a sole bargaining position may be a one-off. Despite this, Mr Gallagher is convinced that a similar package could be negotiated for the engineering industry, where the union side is dominated by the like-minded Amalgamated Union of Engineering Workers.

"It requires a will to be prepared to change," he says. "Any union leadership can carry its members with it on this kind of agreement: we proved it." The Government has its evidence, albeit more blurred in detail than Mr King suggests. The employers have a flow of skilled labour—their own, with a high turnover, provides 60 per cent of all industry's electricians—at a reasonable cost. The union is maintaining and expanding its membership. Most important, the trainees are in work. As Eric Hammond, now general secretary of the EETPU, and who as a national officer of the union negotiated the deal, says: "At the end of four years, when there's 12,000 kids who've been trained as electricians, I can look in the mirror and satisfy myself. "Colleagues in other trade unions who criticise us will have a shrinking number of apprentices, and they will mouth hypocritical phrases and cry crocodile tears about the kids who are not getting trained. "We did something about it. The only thing we could do."

Support for Stansted

From the chairman,
Braintree District Council

Sir—The political options on the future of Stansted airport would appear on the surface to have narrowed following the debate in Parliament over a month ago. In Council, however, considers that it is appropriate to state that there is a swell of support for the Inspector's recommendations and that greater effort should be directed at supporting the positive benefits of controlled expansion at Stansted.

Graham Kyre QC is quite right: there has been too much procrastination on airports policy. The time is ripe to look properly ahead and secure investments for the future. We

cannot afford to see opportunities slip away, particularly where new jobs are concerned coupled with the much needed improvements in infrastructure in north Essex. My Council has formally resolved to support the controlled expansion of Stansted into the third London airport. We fear that the partial expansion as proposed by the opponents of Stansted will lead to the worst of all worlds—incremental growth at Stansted with few, if any, planning benefits in terms of noise or operational controls or improvements to infrastructure.

J. W. Amies,
Cousenod House,
Beeding Road,
Braintree, Essex.

A forum for useful discussion

From the Director-General,
Confederation of British Industry

Sir—The arguments about the effectiveness of the National Economic Development Council advanced by Peter McGregor (March 12) and other correspondents focus on some things which could be done better. But let us not underestimate the contribution NEDC makes. It is a forum for discussion of complex economic problems it contributes to a better understanding by all parties of each other's viewpoints. The problems we face as an economy will not be solved by the Government, management or the trade unions acting independently. Only by working together will we improve performance and a prerequisite of working together is understanding each other's positions.

NEDC has in recent years helped formulate policy options on such broad ranging issues as training and education, quality and standards and public purchasing. Of course, all the parties work separately on such issues, but it is the bringing together of their separate work and the cross fertilisation of ideas this permits, which makes a positive

contribution to the formulation of realistic policy options. NEDC has done some excellent work on specific topics where public debate and decision making were confused by inadequate factual information. It was a tripartite working group under the independent chairmanship of the director-general of NEDC which hammered out the facts about energy pricing in 1981, and provided an agreed data base on which future policy decisions were made.

Similar work is now going on to inform the debate on infrastructure development, and we look forward to joint working on the organisation of working time. Now that the TUC has returned to the table—on which the CBI believes it played a helpful role—we are all trying to put more effort into seeking realistic solutions for Britain's economic problems. I am convinced that there is a genuine desire among all those who take part in the council meetings to make them more effective and to achieve better results in the interests of the nation as a whole.

(Sir) Terence Beckett,
103, New Oxford Street, W.G.I.

The Nigerian economy

From Mr N. Baker MP

Sir—Last month you reported that Nigeria was planning a second issue of promissory notes for trade debts and have seen the letter from Mr Peter Turtill (March 5) pointing out the number of British expatriates who formerly worked in Nigeria and who are owed substantial sums of money.

I raised this matter in an adjournment debate here on December 21 because I have come across a number of cases of this kind, many of which have resulted in considerable hardship, where Britons have worked in Nigeria but their remuneration has sometimes for a period of years failed to be paid.

I am sure that in the long term the Nigerian economy is likely to improve because the

resources of the country are great. It must be in the interests of Britain and other countries who have been close to Nigeria for many years that through co-operation the Nigerian economy should be assisted out of its present and hopefully temporary low ebb.

It is however vital that settlement of these debts to British expatriates should be part of the settlement package. Nigeria will continue to need expatriate help in developing its economy and failure to settle these debts can only deter individuals from playing a part in this process. The British Government should take this matter very seriously both for the sake of the development of Nigeria and in common justice.

Nicholas Baker,
House of Commons, SW1.

The demise of BNOG

From Mr J. Roeder

Sir—Not many would disagree with Mr Mabro's basic thesis (March 21), that Britain's interests lie with the maintenance of high prices for oil. But he does not deal with the reason for British National Oil Corporation's demise: the cost of intervening to hold prices up; and the need to justify that cost to Parliament.

The most important of the oil exporters, particularly Organisation of Petroleum Exporting Countries' members, are not subject to that sort of scrutiny. Their governments are free to set national goals and use whatever means seem

most likely to achieve them. But in Britain—and probably in any Western democracy—the spectacle of a government joining with Opec and other producers to rig the world market would be acutely distasteful. No government would risk making such a gift to the Opposition—however good the case for intervention may be (and however cost-effective as an investment the "losses" proved to be—as BNOG's arguably were). This is why BNOG was abandoned, and why the case for Mr Mabro's impeccably logical case is irrelevant.

Joe Roeder,
13, Great James Street, WCL

Rewards for work done

From Mr R. Martin-Fagg

Sir—Mr E. Foxhantley (March 21) suggests that the Michael Frowde is not the faintest idea of the demands and responsibilities of being a hardworking surgeon in comparison with those of a Longbridge carworker. The implication of this is that Mr Foxhantley has first-hand knowledge of both jobs, and therefore is qualified to comment. On the natural rate of unemployment, many factors determine the rate—full employment in the 1960s was defined

when half a million individuals registered as unemployed. Today many people consider the current rate of unemployment to be above the natural rate, because in the private sector, money wages are growing at 8 per cent, p.a., implying excess demand in the labour market. Would Mr Foxhantley suggest a figure for the natural rate of unemployment, surely the current 3.2m out of work cannot all be "practically unemployable?"

R. J. Martin-Fagg,
Ashbrook, Edington Road,
Topley, Maidenhead.

Taxing gifts from on high

From Mr C. Gibson

Sir—I would agree in principle with the proposal of R. B. Cannon (March 16) for the taxation of rainfall—but why stop there? There is considerable justification for the appropriation by the state of all natural resources and land in their unimproved condition. This would provide a much needed

method of removing taxation from production. Also there is a moral justification for the taxation of land values and natural resources in that these are God-given gifts which should be used for the benefit of society.

C. M. Gibson,
16 Southview Road,
Blairfield, Glasgow.

Seconding the closure

From Mr F. Thomson

Sir—As the annual summer holiday victim of a North Sea passenger ferry operator who has been a virtual monopoly, and as a shareholder in European Ferries, I beg to second E. Hugh Bateman's

(March 21) motion to close the Monopolies Mergers Commission.

F. P. Thomson,
The Town House,
Church Road,
Watford.

HOARE GOVETT BOND RESEARCH LECTURES 1985

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- Does immunisation work?
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Dedicated Bond Portfolios

- What is a dedicated portfolio?
- The use of the theory in matching insurance company and pension fund liabilities

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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Tuesday March 26 1985

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Olivetti to seek full control of Docutel

By Our Milan Correspondent

OLIVETTI, the leading Italian data processing equipment maker, intends to acquire full control of its loss-making Docutel U.S. distributor, "I Olivetti", which at present holds 46 per cent of Docutel, succeeds in acquiring the remaining shares at a proposed \$3.50 per share, the purchase would cost \$20.2m.

The decision to seek the remainder of Docutel, a company which last year recorded a \$41.6m loss on revenue of \$163.5m, comes after what is understood to have been a lively debate inside Olivetti regarding the Ivrea-based company's U.S. strategy. As of last month the Olivetti plan under discussion had been to retain its 46 per cent Docutel stake and to sell off Docutel's loss-making banking automation division. Yesterday's Olivetti statement did not specify whether this element of the plan is to be pursued.

Olivetti at present operates in the American market through two distribution channels. One is Docutel-Olivetti, formed in 1982 from the merger between Docutel Corporation, which specialised in automated teller machines, and the subsidiary Olivetti Corporation of America. The second channel became active in 1984, following the purchase by American Telephone and Telegraph (AT&T) of 25 per cent of Olivetti and an agreement to market Olivetti workstations in the U.S.

Olivetti is known to feel that AT&T is not sufficiently aggressive in its marketing. Meanwhile, the Italian company is seeking to enter into additional marketing agreements with U.S. companies other than AT&T in order to increase U.S. volume and open more distribution channels.

Olivetti said its decision to seek 100 per cent of Docutel reflected the company's continuing interest in the U.S.

Zanussi set to axe 6,000 jobs as part of restructuring plan

By Alan Friedman in Milan

ZANUSSI, the leading Italian home appliance maker which was taken over by Electrolux of Sweden last year, is planning a major restructuring programme which will entail around 6,000 job losses, amounting to one third of its domestic workforce.

Zanussi executives are to meet Sig Renato Altissimo, the Industry Minister, on Thursday in Rome for talks about the redundancies, which are certain to spark a political debate. Zanussi is one of Italy's largest private-sector employers.

Electrolux-Zanussi management will tell Sig Altissimo the plan is not very different from existing reorganisation measures which would have had to have been implemented, regardless of who owned the

Pordenone-based white goods maker. Zanussi will also unveil plans to invest around L1,000m (\$48m) in new automation technology this year, designed to increase productivity with a smaller workforce.

The plan involves shedding just under 5,000 workers by the end of this year. A further 1,000 would be made redundant over the next three years.

After a lengthy period of negotiation last year, Electrolux finally took a 46 per cent stake in Zanussi: it has an option to raise this to 75 per cent. Electrolux has chosen as its Zanussi managing director, Sig Gian Mario Rossignolo, formerly a Fiat executive and head of Sweden's SKF Italian subsidiary.

Higher counter-offer for McGraw-Edison

By William Hall in New York

COOPER INDUSTRIES, a Houston-based conglomerate, has launched a \$1.1bn counter-offer for McGraw-Edison, which agreed last Friday to be taken private through a leveraged buyout.

Cooper Industries, which is slightly larger than McGraw-Edison in terms of revenues, yesterday announced a \$65 per share tender offer for the company. The news came as a surprise to Wall Street which was impressed by the price of \$39 per share which Forstmann Little, a New York investment bank, had offered for the company.

McGraw-Edison shares jumped sharply yesterday morning, opening 58 1/2 higher at \$63 1/2. McGraw-Edison, whose board had agreed to the Forstmann Little offer, had no immediate comment on the new bid.

\$106.9m on revenues of \$2.0bn last year, has three main businesses - tools and hardware, compression and drilling equipment and electrical and electronic products. In common with other companies operating in the U.S. energy services business, Cooper Industries has been hard hit by the slump in demand for its oil-related products. However the company's earnings, while far short of the 1981 peak of \$284.5m, have been recovering.

McGraw-Edison, which earned \$68.3m from its continuing operations on sales of \$1.7bn in 1984, is a leading manufacturer and supplier of electrical and mechanical products and related services. The group's annual sales have been falling from their 1981 peak of \$2.3bn because the company has been selling off parts of its business in an effort to restore its profitability.

Trilogy in accord to merge with Elxsi

By Louise Kehoe in San Francisco

TRILOGY, which last year abandoned plans to build a super computer and wafer-scale semiconductor devices, has announced an agreement in principle to merge with Elxsi International, a privately owned California computer maker.

According to Trilogy, 36m shares of Trilogy stock will be exchanged for all of Elxsi's shares. The exchange will give Elxsi shareholders slightly less than 50 per cent of the combined company.

Trilogy also says that it has been granted an option to buy 25 per cent of Elxsi shares before the merger under undisclosed conditions. Trilogy has also purchased a \$5m short-term convertible Elxsi note to provide the company with working capital. According to Trilogy, Elxsi had sales of \$18m last year.

Trilogy lost \$79m last year on its ill-fated ventures. The super-computer company was funded with close to \$300m in venture capital. Trilogy is believed to have as much as \$70m in available cash left over.

Last December, Trilogy announced the proposed merger with California Devices, a small semiconductor manufacturer. That agreement was called off earlier this year.

American Telephone & Telegraph is expected to announce today a personal computer that will incorporate telephone features and run AT&T's Unix software system, writes AD-DJ from New York.

The computer, tentatively named the PC 7300 but likely to be sold as the "Unix PC," according to one AT&T supplier, is AT&T's second personal computer. It marks a major marketing effort by AT&T, which has not been highly successful in the \$100m-a-year market for office desktop computers.

Analysts who have previewed the machine praise its features.

BAYERISCHE VEREINSBANK OPTIMISTIC DESPITE REDUCED MARGINS

German bank sees strong upturn

By Jonathan Carr in Munich

BAYERISCHE Vereinsbank, the Munich-based bank, expects another strong increase in business volume this year which should allow it to maintain profits at near the 1984 level, despite a lower interest margin.

Dr Max Hackl, chief executive, said the margin between interest earned and interest paid had already dropped this year to 2.65 per cent after an average of 2.75 per cent in 1984.

But he also made clear that the bank was expecting buoyant business, notably from its industrial customers, as the economy grew steadily and investment picked up. As a result it is considered likely though officials did not expressly

say so - that Bayerische Vereinsbank will at least be able to maintain its dividend at DM 11 (\$3.43) per DM 50 share. A capital increase is also possible.

The group is the first of the leading West German banks to announce detailed results for 1984 and sketch the outlook for 1985.

Its figures show that after a slow start in the first half of last year - affected by domestic industrial strikes - business picked up strongly, especially in the last quarter.

Thanks to this acceleration, the bank achieved partial operating profit (which covers interest and commission income less personnel and other expenses) of DM 532m for the year.

This sum was just 4.3 per cent below the result for 1983. At mid-year, partial operating profit had been nearly 15 per cent lower than in the comparable period of 1983.

Total operating profit - a figure which includes the results of own-account trading, and which the bank does not reveal - was understood to be virtually the same as the result in 1983, both in the parent bank and in the group.

Bayerische Vereinsbank said that it is putting aside DM 245m, or roughly half its partial operating profit, to provide for risks at home and abroad.

This is a little less than the DM 268m put aside for 1983, but Dr Hackl said that the proportion for

foreign risks had actually been raised. No final solution to the international debt problem was in sight, he noted.

It is understood that the bank had been considering a capital increase in the first half of this year but decided to wait for reasons which have to do with the newly revised German banking law.

● Bayerische Hypothek- und Wechsel Bank, a leading West German bank, proposes to celebrate its 150th anniversary this year by raising its dividend for 1984 from DM 9 to DM 10 per DM 50 share, and by paying a DM 2.50 bonus. The bank's net profit in 1984 rose by nearly DM 50m to DM 180.8m and total assets by DM 6.3bn to DM 70.2bn.

Searle ends search for takeover bid

By Our New York Staff

G. D. SEARLE, the U.S. pharmaceutical group which has been growing rapidly because of the phenomenal success of its Nutra-Sweet artificial sweetener, is no longer up for sale and plans to continue as an independent group.

The Skokie, Illinois company announced yesterday that it had ended a six-month consideration of its sale either in a single transaction or piecemeal. The shares dropped sharply in early trading following the news.

The company was put up for sale last September after members of the Searle family, who own 34 per cent of the shares, asked the company's management to explore ways in which they could diversify their holdings, including the possible sale of the company.

The company also announced that it was sharply increasing its quarterly dividend from 13 cents a share to 25 cents a share. Last year Searle earned \$2.24 per share.

Volvo to set up new financial subsidiary

By Kevin Done, Nordic Correspondent, in Stockholm

VOLVO, the Swedish motor vehicle group, is to form a new wholly-owned financial services subsidiary to take over the active management of its rapidly growing liquid assets.

Volvo will become one of the biggest participants in the Swedish money and capital markets, trading chiefly in treasury bills, bonds and certificates of deposit.

"It will become one of the biggest institutions outside the banks, if not the biggest," said Mr Gunnar Lundgren, director of money and capital market operations at S-E Banken, Sweden's leading commercial bank.

"It is the first of the big corporations to concentrate its financial functions in one company. I think other big companies with high liquidity will do the same."

At the end of 1984 Volvo had liquid assets of SKr 11.6bn (\$1.26bn). In addition, the group has now received the SKr 3bn proceeds of the sales of its 25 per cent shareholdings in Stora Kopparberg, Sweden's

leading forest products group, and Atlas-Copco, the engineering company.

Mr Lennart Holmström, Volvo company treasurer, will become managing director of the new subsidiary.

The company, to be named AB Fortis, will have a capital of SKr 500m and will be the parent company of Volvo's other activities in the financial sector, including Alfred Berg, one of the larger brokers on the Stockholm stock market, STC Finans, a finance company, and Volvo Finance SA, a Swiss-based operation involved in bridge finance and arbitrage for the Volvo group as well as dealer finance in Switzerland.

Fortis will also take care of the foreign exchange activities of Volvo subsidiaries in Sweden.

Swedish regulations mean the new unit will not be able to lend to the general public or directly to other corporations.

Beatrice looks for \$176m after-tax gain

By Our Financial Staff

BEATRICE Companies, the Chicago-based food and consumer products group, said yesterday that it expected to record a net after-tax gain of about \$176m in the fourth quarter ended February 28.

The company said it expected to report a pre-tax gain of about \$655m in the same quarter from the sale of various businesses including its chemical, food service equipment, cookie and other businesses. The chemical operations have been sold to Imperial Chemical Industries (ICI) of the UK for \$750m.

However, Beatrice said that the gain would be partially offset by a pre-tax charge of about \$286m for the anticipated cost of restructuring the company's businesses after its merger with Esmark.

In the same quarter last year the company reported net profits of \$133m including a gain of \$55m from the sale of businesses.

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BoJ doubts need for offshore banking

By Robert Cottrell in Tokyo

JAPAN'S central bank remains sceptical of the need for an offshore banking facility in Tokyo, a senior official of the Bank of Japan (BoJ) said yesterday.

He said the Bank would participate, however, in official discussions about the facility, which was unexpectedly endorsed by Japan's Ministry of Finance last week. The idea is now being further studied by an official committee under the chairman ship of Mr Yusuke Kashiwagi, chairman of the private sector Bank of Tokyo.

The BoJ official said he was "rather puzzled" by the MoF's new-found enthusiasm. The idea of an offshore yen market in Tokyo was popular among some officials and bankers three years ago, but failed to win sufficient government support, and was widely considered to have been overtaken by Japan's more recent programme of liberalising its domestic capital markets.

Supporters of offshore banking believe it would establish Tokyo as the natural centre for transactions in Euroyen, which are yen held in accounts outside the domestic Japanese financial system. The Bank of Japan view, the official said, is that if Tokyo wanted to increase its share of the international yen market, it should do so through further domestic liberalisation rather than by establishing a parallel offshore market.

The official added that an offshore capital market in Tokyo would cause "mixed feelings" among Japan's neighbours, notably Hong Kong and Singapore, which have grown rapidly in the past two decades as international financial centres.

Japan's offshore banking supporters appear to favour a system similar to that of New York, which would insulate banks' offshore dealings in segregated accounts. But securing concessions for any new market in areas such as tax, stamp duties and reserve requirements could prove a lengthy bureaucratic and political process in Tokyo, and is sure to be slowed further by any overt opposition from so influential a quarter as the Bank of Japan.

Swire Pacific earnings up 25%

BY DAVID DODWELL IN HONG KONG

SWIRE PACIFIC, the diversified Hong Kong group which controls Cathay Pacific Airways and Swire Properties, yesterday reported attributable profits for 1984 of HK\$1.05bn (US\$134.7m), up 25.3 per cent.

Mr Michael Miles, the group's chairman, predicted "strong operating results" for Cathay Pacific in 1985, after improvements in load factors and yields in the year just ended. Without identifying Cathay's contribution—which is nevertheless understood to account for the lion's share of Swire's profits—he said a boost had come from equipment refinancing.

Swire Properties, which like other property groups in Hong Kong has been a casualty of political uncertainty, generated profits in 1984 that were "slightly below earlier expectations," Mr Miles said. But he reported a resurgence in demand for property since September, which has prompted forecasts of improved profits in 1985.

Group turnover rose 18.5 per cent last year to HK\$3.15bn. The attributable profits were reached after tax of HK\$300m and minority payments of HK\$415m. A final dividend of 87 cents per A share lifts the

total for the year to HK\$1.26 per share, 21.2 per cent rise. The final payout for B shares will be 17.4 cents, making a total for the year of 25.2 cents.

Yesterday's results were the first to include Swire Properties as a wholly-owned subsidiary. Swire Pacific last year paid HK\$1.35bn for the 27.5 per cent minority interest in the property group that it did not already own.

Property valuations involved a reduction in valuation reserves of HK\$270m for both Swire Properties and its parent—which compares with write-

downs of HK\$1.16bn and HK\$341m for the two companies in 1983—and is a clear sign of a return of stability in the local property market.

Apart from the group's major subsidiaries—the Hong Kong Aircraft Engineering Company (HAECO), Swire Pacific's engineering offshoot, saw net profits improve by 40 per cent, Mr Miles said.

In contrast, shipping and dockyard operations reported a sharp "reduction" in profit, sharp, in line with the continuing recession in the world's shipping industry.

Reserves keep Albaab in profit

BY MARY FRINGS IN SAHRAIN

AL BAHRAIN Arab African Bank (Albaab), which is calling up US\$80m in additional capital this year after being granted a \$30m subordinated loan last December, avoided showing a loss on its 1984 accounts by taking \$17m of its undisclosed total provisions out of the general reserve instead of charging it against income.

The declared profit of \$15.8m includes just over \$1m of capitalised interest on funds disbursed for the bank's new building. The 1983 profit of \$18.9m included \$665,000 in capitalised interest.

Albaab paid a 7 per cent stock dividend in lieu of cash, thus minimising the effect of dipping into reserves. Shareholders' equity at the year-end amounted to \$129m, compared with \$130.6m in 1983. Total assets declined by 5.3 per cent to \$1.559bn, and the loan portfolio to \$837m a year earlier.

Mr Mohammed Mutaz Murad, the newly appointed general

manager, said the non-performing loan problem was "controllable" and adequate provisions had been made. He added that the bank now had very substantial hidden reserves to support the risk assets portfolio.

He said the new capital would both strengthen the bank and enable it to expand, and Mr Ebrahim Al Ebrahim, the chairman, revealed that Albaab was buying 50 per cent of a small Turkish bank. An earlier plan to acquire Norm Bank of Luxembourg did not materialise.

repetition of the runaway prices (of palm oil) experienced during the first half of 1984," but added that palm oil was in an advantageous position against soyabean oil, its main competitor. While palm oil was selling at a discount to soyabean, the prices obtained were nevertheless "very lucrative."

United Plantations owns 30,000 acres of high-yield plantations in Lower Perak and is clearing another 30,000 acres

Sharp rise for National Bank of Dubai

By Angela Dixon in Abu Dhabi

THE NATIONAL Bank of Dubai has begun the annual round of results from the United Arab Emirates' 53 banks by producing a strong profits advance for 1984, a year for which most UAE banks are expected at best to match their previous performances.

It is to make a one-for-two scrip issue and pay a 40 per cent dividend, after a 45.9 per cent boost in net earnings to Dh349.23 (\$95.13m). Net assets more than doubled, to stand by the year-end at Dh16.9bn, attributable mainly to growth in deposits.

Customer deposits jumped from Dh5.5bn to Dh14.37bn, while those due from banks rose from Dh4.4bn to Dh12.3bn. The scrip issue will provide 2.85m new shares. The bank's shares have a nominal value of Dh100 but are said to have been changing hands at around four times that amount. They are held mainly by UAE nationals, although the National Bank of Kuwait has a 20 per cent stake.

Murray and Roberts down

By Our Financial Staff

MURRAY AND ROBERTS, the South African engineering and construction group, yesterday reported a \$8.17m (\$4.88m) setback in net profits to \$25.16m for the half-year to last December. The company said that in view of the present economic conditions, it expected a 30 per cent fall in attributable earnings for the full year.

The interim dividend is being maintained, however, at 20 cents a share. Earnings per share slipped to 74 cents, compared with 81.68 for the last six months of 1983.

United Plantations lifts dividend

BY WONG SULONG IN KUALA LUMPUR

UNITED PLANTATIONS, a leading Malaysian palm oil and cocoa producer, has reported a 178 per cent increase in 1984 pre-tax profits to 45.7m ringgit (\$18m), aided by higher output and strong commodity prices.

The final dividend is being increased by 10 cents to 25 cents, making a total of 30 cents for the year compared with 20 cents for 1983.

After tax and an extraordinary gain of 2.6m ringgit

from the sale of its investment in an edible oil refinery in the UK, profits emerged at 31.5m ringgit, a rise of 211 per cent. Turnover advanced by 44 per cent to 113m ringgit.

The company was formerly Danish-owned but was Malaysianised in 1983. It expects results for 1985 to be "highly satisfactory," though not matching the 1984 performance.

It said there had been "no

Grand United in offer for Sigma Metal

BY OUR FINANCIAL STAFF

GRAND UNITED HOLDINGS, the Kuala Lumpur-based company known formerly as Textile Corporation of Malaya, is to bid for Sigma Metal of Singapore as part of a complex series of share swaps under which Sigma's issued capital will be acquired by Grand United and Pan-Electric Industries—one of the Singapore stock market's recent speculative favourites—will become a Sigma associate.

The move furthers Grand United's plans for expanding into Singapore. In February, under the chairmanship of Mr Tan Koon Swan, a Malaysian businessman and politician, Grand United purchased a 23.9 per cent stake in Sigma, calling it "a first step for Grand United into Singapore," and Mr Tan joined the Sigma board. Sigma now says it will acquire a 22.3 per cent stake in Pan-Electric for \$6124.2m.

(US\$55.2m) from Wesco Nominees, which is acting on behalf of a number of Pan-Electric shareholders. In exchange, Sigma will issue 71m new Sigma shares at \$81.75 each, comprising some 82.5 per cent of Sigma's enlarged capital. Subsequently, Grand United will buy 84m of the new shares at the same price, giving it a total stake of 43.7 per cent in Sigma. It will offer \$82 each for the remainder.

Liquidation for Banco Filipino

MANILA — The Philippines central bank has approved the liquidation of Banco Filipino, the country's largest savings bank, which was placed in receivership in January.

The central bank said Banco Filipino could not resume business with safety to its depositors and other creditors because its total assets of 3.91bn pesos (\$212m) were insufficient to meet total liabilities of 5.16bn pesos.

It said the decision to liquidate the bank was based on a report of a receiver, which said the bank's deficiency to creditors as of last January amounted to 1.25bn pesos.

The central bank said it had taken into account alleged irregularities by Banco Filipino officials.

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(of which US\$39,867,000 in principal amount is outstanding)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, at the meeting of Bondholders held on 22nd March, 1985 the Extraordinary Resolution to sanction certain abrogations and modifications of the trust deeds constituting the Bonds was not passed. Accordingly, the Bonds remain constituted by a Principal Trust Deed dated 15th February, 1973 between The Rank Organisation Plc (the "Company"), Rothschild Trust Company Limited, formerly named Rothschild Executor & Trustee Company Limited, (the "Trustee") as trustee for the Bondholders, and a Supplemental Trust Deed dated 24th January, 1983 between the Company, the Trustee and Rank Overseas Holdings Plc ("ROH"). The security provided by ROH in relation to the Bonds under the Supplemental Trust Deed remains in effect and the annual coupon in respect of the Bonds remains at 41 per cent. The amendments introduced by the Supplemental Trust Deed were summarised in a Notice to Bondholders published in the Financial Times on 29th January, 1983 and particulars of the Bonds as modified by that Deed are available in the statistical services of Exel Statistical Services Limited.

Dated 26th March, 1985
 Registered Office:
 6 Connaught Place
 London W2 2EZ

The Rank Organisation Plc
 D. M. Yates
 Director

NEW ISSUE

This announcement appears as a matter of record only

March, 1985



CHUBU ELECTRIC POWER COMPANY, INCORPORATED

U.S.\$80,000,000

10 1/2% per cent. Notes 1992

Issue Price 100.5 per cent

Daiwa Europe Limited

Tokai International Limited

Citicorp Capital Markets Group

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.

Banque Nationale de Paris

Crédit Lyonnais

IBJ International Limited

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LTCB International Limited

Mitsui Finance International Limited

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Société Générale de Banque S.A.

Yamaichi International (Europe) Limited

U.S. \$40,000,000
Industrial Bank of Finland Ltd.

(Suomen Teollisuuspankki Oy)

Guaranteed Floating Rate Notes Due 1994



In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 26th March, 1985 to 26th September, 1985 the Notes will carry an Interest Rate of 9 1/2% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$501.53.

Merrill Lynch International Bank Limited
 Agent Bank



CREDIT COMMERCIAL DE FRANCE

U.S.\$125,000,000 Series A Notes

Due 1998

For the six months
 26th March, 1985 to 26th September, 1985
 the Notes will carry an interest rate
 of 9 1/2% per annum with a coupon
 amount of US\$50.79 per US\$1,000 note.
 The relevant interest payment date
 will be 26th September, 1985.

Listed on the Luxembourg Stock Exchange.
 By: Bankers Trust Company, London
 Agent Bank

U.S. \$100,000,000



Kemira Oy

(Incorporated with limited liability in Finland)

Floating Rate Notes Due 1995
 of which U.S. \$75,000,000 is being
 issued as the Initial Tranche

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 25th March, 1985 to 25th September, 1985, the Notes will carry an Interest Rate of 10 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 25th September, 1985 is U.S. \$514.31 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
 Agent Bank

Bearer Depositary Receipts

in respect of

US \$30,000,000 Floating Rate Note 1988

of

SANWA INTERNATIONAL FINANCE

LIMITED

unconditionally and irrevocably guaranteed as to

payment of principal and interest by

THE SANWA BANK, LIMITED

For the six months from March 26, 1985, to September 26, 1985,

the above-mentioned Note will carry an interest rate of 9 1/2% p.a.

The interest payable on the relevant Interest Payment Date, September 26, 1985, against Coupon No. 8 will be US\$304.72 per

US\$10,000 Bearer Depositary Receipt.

By: CITIBANK, N.A. (CSD Dept.)
London, Agent Bank

March 26, 1985

U.S. \$50,000,000



Banco de la Nación Argentina

Floating Rate Notes 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 26th March, 1985 to 26th September, 1985 the Notes will carry an Interest Rate of 10 1/2% per annum. The relevant Interest Payment Date will be 26th September, 1985.

Credit Suisse First Boston Limited
 Agent Bank

NATIONAL BANK OF CANADA

U.S. \$50,000,000

Floating Rate Debentures due 1988

In accordance with the provisions of the Debentures, notice is hereby given that for the six month Interest Period from 26th March, 1985 to 26th September, 1985 the Debentures will carry a rate of interest of 9 1/2% per annum with a Coupon Amount of U.S. \$253.50.

Agent Bank
 CHEMICAL BANK INTERNATIONAL LIMITED

هكنا من الشهور

INTERNATIONAL COMPANIES and FINANCE

Trade unions angered by Boussac proposals

BY DAVID MARSH IN PARIS

BOUSSAC-Saint Freres, the French textile group, has run into angry criticism from trade unions over a plan by the Ferrel property group, its new owners, to hive off loss-making parts of the sprawling concern. Union representatives have broken talks with M. Bernard Arnault, the controlling force behind Ferrel and the new chairman of Boussac. This is in protest against a plan to sell around 20 per cent of the group's activities and reduce the workforce by around 3,000 from its present 15,000 by 1987. The latest union reaction has been mixed with resignation over the inevitability of job cuts, as the Boussac management has been preparing workers for over a year for further sharp cuts. Boussac, which filed for bankruptcy in June 1981 along with its holding company, the Agache-Willot concern, has already reduced its workforce

from 20,000 four years ago but is still making losses estimated at about FF200m (\$20.3m) for last year. The latest instalment in the Boussac saga—one of France's longest-running and most complicated bankruptcy cases—follows the Government's decision in December to authorise the Ferrel takeover. It also comes amid the climax to a month long trial in Paris of the four Lille-based Willot brothers who are accused of illegal funds transfers and accounting malpractices in the expansion of the Agache-Willot empire which crashed four years ago. The Willot clan—Jean-Pierre, Antoine, Régis and Bernard—agreed the takeover of Boussac in 1978, emerging it with their previously-acquired Jute business, Saint-Freres. The brothers, who were already sentenced in 1974 to fines and suspended sentences

over fraud and forgery charges (later quashed by presidential amnesty), have entered into French folklore as examples of the less savoury face of Gallic capitalism. Although their shares have been sequestered by receivers, the Willot brothers have remained the legal owners of a controlling stake in Agache-Willot during the period that the company has been declared bankrupt. Under the plan put forward by M. Arnault to refloat both Boussac and the central holding group, the Willots' stake in Agache-Willot is due to be reduced to 10 per cent. This depends, however, on new shareholders agreeing to a FF400m capital rise for Agache-Willot. This would be put into effect next year after the drawing up, possibly in the next few months, of a formal repayment schedule to re-

imburse the FF2.7bn owed to creditors. The latest row with unions over Boussac's future follows a variety of steps taken by Ferrel and M. Arnault to prune the group's activities and concentrate on profitable sectors. An accord has already been drawn up with Dailly-Mieg, France's No 2 textile group, which is initially limited to technical collaboration but later will give the latter the opportunity to take over Boussac's household linen and clothing fabric activities. M. Arnault has pledged to concentrate Boussac's efforts on hygiene products—where it makes the Peau Douce nappy brands, basic textiles and other sectors with profit potential such as plastic packaging, spun linens and sportswear. But contacts have been opened with a range of other companies

U.S. bank to form London operation

By Andrew Baxter in London

PHILADELPHIA National Bank of the U.S. plans to start a London merchant bank to tap the opportunities for its products offered by London's growth as a financial centre. PNB executives met Bank of England officials yesterday and are awaiting the bank's approval for the new operation. If all goes well the new merchant bank, Philadelphia National Ltd, could be in operation by mid-year as a wholly-owned PNB subsidiary with initial paid-up capital of £25m (\$29m). PNB opened a branch office in London last June, having had a representative office previously. The branch has concentrated on large corporate clients with business links in states around Pennsylvania. The new operation will expand the services available to these clients, but PNB added that it was also a response to the need of worldwide clients for a London-based merchant bank. Its services will include loan syndication, sale of securities such as Eurobonds, international securities trading and underwriting, and "financial engineering"—interest rate and currency swaps. Mr James Hildebrand, who will be chief executive of the new bank, said that in its first few years it would aim for a gearing of about eight times equity. That would imply assets of about £200m based on the initial capital; however, authorised capital will be £50m.

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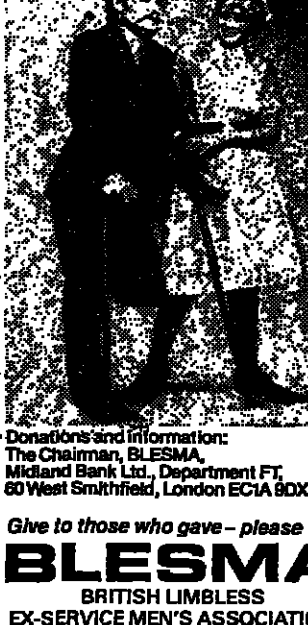
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Italian insurance group plans bourse share issue

BY OUR MILAN CORRESPONDENT

ASSITALIA, one of Italy's leading insurance companies, is planning to offer up to 25 per cent of its shares to the public via an issue on the Milan bourse. The intention to seek a listing and private a portion of the company was announced by Prof Antonio Longo, president of the INA state insurance group which controls 98.5 per cent of Assitalia shares. The remaining 1.5 per cent is held by INI, the state medium-term corporate finance institution. For 1983, Assitalia had a net profit of L5.8bn on total premiums of L797bn (\$339m). Premiums in 1984 are under stood to have reached L600bn.

The company claims to be the leading writer of domestic insurance policies in Italy. The leading insurer in Italy is the Generali group, but its total premiums include foreign business. Although Assitalia did not discuss the size of any public share flotation, it is likely to be for at least L100bn, thus making it a sizeable operation on the Milan bourse. The Italian stock market has been one of the strongest in Europe over the past year. Against 192 at the start of 1984, the Banca Commerciale share index is just short of last month's peak, closing yesterday at 276.1.

Elsevier income surges

BY LAURA RAUN IN AMSTERDAM

ELSEVIER-NDU, the Dutch publishing company, said net income surged by 43 per cent to F175.6m (\$20.8m) last year on buoyant foreign business, particularly in the U.S., and on the strong dollar. The 1984 dividend will be raised to F13 a share from F12 the preceding year. Sales edged up a comparatively modest 7 per cent to F1.43bn in 1984 while interest income and minority shareholdings profits jumped to F16.8m from F11.6m. Elsevier publishes newspapers, magazines, trade journals and textbooks in Europe and the U.S., and is one of the largest publishers of English-language scientific journals in the world. The company, which also provides information systems, derives

about one-third of its turnover from outside the Netherlands. Elsevier predicted that it would earn at least as much per share this year despite a 10 per cent increase in the number of shares outstanding. Early redemption of the 84 per cent convertible dollar-denominated bond on March 1 expanded outstanding share capital to 9.6m shares from 8.7m shares. • De Nederlandsche Bank, the Dutch insurance group, increased after-tax net income by 14 per cent in 1984, from F1.182m to F1.339m (\$38.5m) on only a slight gain in turnover. AP-DI reports from Amsterdam. The company expects profits to ease this year, mainly because of competition in the Dutch insurance market.

Bosch to raise investment in France

By John Davies in Frankfurt

ROBERT BOSCH, the West German electrical and automotive components group, is stepping up its investment in France as part of a reorganisation and expansion of some of its operations there.

Bosch, which has more than 4,500 employees in France, is boosting its investment in production and distribution capacity to over FF1.25m (\$12.7m) this year, more than double last year's outlay. The U.S. and France are the biggest single foreign markets for the Robert Bosch group. In the reorganisation, the Sigma Diesel subsidiary at Valenciennes will add petrol fuel injection system components to its production range and will be brought under the umbrella of Robert Bosch (France).

In addition to car radios and radio telephones, Blaupunkt France in Mondoville will produce motor vehicle components such as windscreen wipers and small engines. The workforce, at present 700, will be increased initially by about 100. However, existing small-scale production operations at Magny will cease and employees will be offered jobs elsewhere. Bosch is also considering producing petrol fuel injection system components at Rodez, which is its largest production centre in France. These components would be for markets in France and abroad.

Sharp profit boost for Italian banks

BY OUR MILAN CORRESPONDENT

BANCA Commerciale Italiana (BCI), Italy's second largest bank, has announced a 64 per cent leap in its 1984 net profits, to L91.2bn (\$43.7m). Meanwhile, Credito Italiano, Italy's third largest bank and like BCI, controlled by the IRI state holding group, said it had more than doubled 1984 net income to L88m.

BCI said it had complied with the Bank of Italy's recent directive to abandon the practice of "window dressing" year-end accounts in order to inflate balance sheets, while Credito Italiano claimed it had never engaged in the practice. Dr Francesco Cingano, chairman of BCI said the 1984 accounts, which showed total deposits of L22,700bn, a rise of 25.2 per cent, were free of window dressing. "Window dressing is too costly because we have to pay too much in terms of reserve requirements even

if it is just one day of additional deposits from other banks, at year-end," he explained. He said that the 1984 BCI profit was struck after bad debt provisions and transfers to reserves of L135.5bn, which compared with L280bn in 1983. Of the L155.3bn of 1984 provisions, L100bn represented bad debts and the rest reserves. Credito Italiano's total deposits rose by 21.4 per cent to L46,937bn. Bad debt provisions in 1984 amounted to L190.6bn. • Banca Nazionale del Lavoro (BNL), Italy's largest state-controlled bank, last year more than doubled its net profit, to L55bn. The Rome-based bank said it had total deposits of L72,600bn, an increase of 26 per cent.

If the bank's associate companies are included the total net profit comes to L150bn.

Kloekner lifts earnings

BY PETER BRUCE IN BONN


KLOECKNER & CO., the West German steel trading and engineering concern, has raised net profits by at least 33 per cent to more than DM 40m (\$12.4m) in 1984. The group, owned by the heart of the powerful Klöckner family empire, said it expected to improve on these figures this year. Releasing provisional 1984 figures yesterday, Ernst & Young, Kloeckner's chief external auditor, said that despite the strong dollar making imports more expensive, and some international

customers cutting purchases because of their dollar debt burden, group turnover had risen 14 per cent to DM 10.8bn. Unconsolidated turnover rose 17.8 per cent to DM 2.2bn. Kloeckner, which has a 10 per cent stake in Klöckner-Werke, the Duisburg-based steel producer, said its steel trading business had performed well at home and abroad. Where exports to the Middle East and Asia had slowed, there had been offset by bigger volumes sold to China, the Soviet Union and the U.S.

These Bonds having been sold, this announcement appears as a matter of record only.

New Issue

February 1985



Province of Nova Scotia

Can. \$100,000,000

11½% Bonds due 1995

Orion Royal Bank Limited

Algemeine Bank Nederland N.V.
Banque Paribas Capital Markets
Commerzbank Aktiengesellschaft
Deutsche Bank Aktiengesellschaft
Kreditbank International Group
Merrill Lynch Capital Markets
The Nikko Securities Co., (Europe) Ltd.
Salomon Brothers International Limited
Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

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First Interstate Limited
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Aktiengesellschaft
Great Pacific Capital S.A.
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New Issue

March 1985



Communauté urbaine de Montréal
(Montreal Urban Community)

Can. \$75,000,000

11½% Bonds due 1995

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Credit Suisse First Boston Limited
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Union Bank of Switzerland (Securities) Limited

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UK COMPANY NEWS

Steetley profits up 41% and more growth seen

ALTHOUGH second-half profits showed less growth at £17.2m against £14.6m, than those of the first half 1984, Steetley's profits of £17.2m, the minerals, construction materials, chemicals and refractories group, was boosted by 40.8 per cent from £12.2m to a record £17.2m.

Turnover moved ahead by 9.3 per cent from £385m to £421m over the 12 months.

Riches, construction materials, minerals, both in the UK and in North America, and chemicals, all improved on their 1983 performance. The distribution activities in Canada did not recover as had been expected, but despite increased fuel costs resulting from the miners' strike, refractories produced similar profits.

Mr David Donne, chairman, says that in the current year, taking one part of the business with another, the directors do not foresee much overall change in the markets the group operates in.

Nevertheless, we expect the recent high level of capital expenditure, particularly in brickworks and aggregates and the cost cutting that has been



Mr David Donne, chairman of Steetley

carried out, to produce a further increase in profits in 1985. Stated earnings per share increased from 24.29p to 33.1p

and the dividend is stepped up to 15p (11p) net with a final payment of 7.5p.

Operating profits amounted to £17.2m (£14.6m) and were split as to: UK £12.2m (£10.5m); North America £3.2m (£1.7m); Australia £1.8m (£1.0m); Middle East £0.4m (£0.2m).

Mr Donne points out that further aggregate reserves were acquired in France and the UK, while completion of the £11.8m sale of the remainder of the business in Australia took place.

Capital expenditure amounted to £3.5m, half of which relating to the expansion and improvement of the group's brick and tile business.

Group borrowings were down a further £2m to £25m by the year-end compared with a peak of £27m in 1982, the directors state.

Interest payable was £5.17m, against £5.27m and after tax £12.31m (£8.27m), minorities £2.0m (£2.0m), preference dividends £12.0m (same) and extraordinary dividends of £4.0m (£3.0m), attributable profits emerged at £16.28m, compared with £11.83m last time.

See Lex

Mellerware lifted by increased exports

Mellerware International, cookware manufacturer, benefited from new products and increased exports in the year to December 31 1984. Sales increased by 29 per cent to £9.94m against £7.7m, although profits only managed a 17 per cent rise.

Pre-tax profits of the company which transferred from the USM to a full listing in December 1984, were up to £1.11m (£945,000). Earnings per 10p ordinary share were quoted at 12.29p (10.32p) and a final dividend of 2p (1.85p) is proposed making 3p (2.52p) for the full year.

Mr John Meller, chairman, attributes the rise in sales to the successful introduction of a new automatic hot water jug and a range of stainless steel kettles, and to a 57 per cent increase in exports.

He says current trends continue to encourage already healthy export increases, with particularly significant sales to markets in Africa and the Middle East. The board intends to exploit fully the opportunities afforded by present exchange rates.

The launch of a major product is promised for the first half of 1985, while the company's emphasis on product development continues unabated.

Mr Meller adds that confidence in the current ranges is reflected in the decision to open a third factory, with an estimated capital expenditure of £449,000 in 1984.

The 1984 results reflect a disappointing level of market activity in the pre-Christmas period. The board believes, however, that the company has achieved increased prominence as a result of a national advertising campaign involving bus-toppers and regional television.

Although Mr Meller notes that it is too early to make reference to profitability in the current year, he reports that sales and bookings are higher than at the same stage last year.

Chemicals boost Hickson to £15m

DESPITE A strike in the early part of the year at the group's main chemical subsidiary, profits of Hickson International amounted to £14.96m for 1984, compared with £14.76m for the previous 15 months.

Turnover of this holding company, also engaged in timber products and building materials, was £133.75m, against £145.49m. Stated earnings per 50p share were unchanged at 48p while the dividend is boosted from 11.5p to 14p with a final payment of 10p.

The strike last spring was at Hickson & Welch and lasted for seven weeks. The return to work, however, led to an excellent restart and record levels of production later in the year, Mr M. Hopley, chairman, states.

He says the improvement in the worldwide chemical business, seen in the second half of 1983, continued throughout 1984 and boosted the group's chemical profits from £1.5m to £7m. Even with improved demand, the chairman points out that competition has remained keen and it has been difficult to achieve price increases, although mar-

kets on export business have improved because of the strong dollar.

The production of specialised intermediates tailored to meet customers' requirements, and the contract manufacture of agrochemicals for Du Pont, have continued satisfactorily, Mr Hopley says. There is now scope, he adds, for expansion of custom manufacture for other companies and additional contracts are being negotiated.

"New outlets for chemicals have been found in the photographic and electronics industries and some investment to support these products is already being made."

In order to develop new chemical specialties research and development resources have been increased in both the chemical and timber protection fields, and work has been sponsored at universities. The group has also invested in a U.S. venture fund with the objective of gaining access to new chemical technology, Mr Hopley states.

Timber protection business showed a 7 per cent profits

growth during 1984 with above average results coming from the UK. Overseas the figures were mixed, however.

In the building materials sector, Alvin Morris increased its profits by 36 per cent to £0.8m. Business in the newly-opened Newcastle premises has made good progress and is being followed in the current year by expansion into East Anglia and the northern Home Counties through the acquisition of a majority interest in Beds. Flooring Distributors, of Bedford.

Mr Hopley says the group is now in good shape, its financial position is strong and medium to long term business objectives have been established for the years ahead.

Group tax charge for the year was £6.27m, compared with £6.08m for 15 months, and after dividend cost of £2.71m (£2.22m) the amount retained came through at £5.99m against £6.49m.

surprises on the trading front, with the chemicals division showing the expected recovery and well within chemicals, James Robinson appears to have profited from moving into specialised photographic chemicals; though the strike at Hickson and Welch cost about £1m directly and about half that amount from delayed dollar orders. With cash of £7m at the year end exceeding finance debt of £6.8m, nobody could cavil if Hickson spends £20m or so to buy a U.S. timber protection business—provided, of course, one can be found and managed in a competitive environment. The bonus of the results was the 10p final dividend, ahead of City estimates. Hickson has probably been too conservative in the past, and cover now of three times is scarcely reckless. The share price, up 3p to 475p, yields 4.3 per cent while the rating of about 9 times prospective earnings is at a discount to the sector justified by less than glamorous prospects.

comment
Hickson's results carried few

Spring Ram up 88% and seeks full listing

PROFITS up from £972,000 to £1.75m in the second six months at Spring Ram Corporation, bathroom and kitchen product manufacturer, says Mr Bill Rooney, chairman, in the second half of 1983, the 1984 taxable result to £3.03m, against £1.61m, a rise of 88 per cent.

Mr Rooney says the home improvement industry continued to prosper throughout 1984. "The group not only benefited from this growth but also substantially increased its market share in both its main business areas."

The current year began well, the chairman states, with all the

established areas of operation building on their strong performance during the year. In addition, the latter half of 1983 will begin, he says, to see the first contribution from the group's major Bradford development, as production increases. The group also anticipates further development of markets through Spring Ram International.

The formation of this company in the latter part of 1983 to spearhead the group's export drive, proved fully justified, the chairman states. Substantial sales were achieved during 1984 on both the kitchen and bathroom ranges and there has been a contribution to the group's overall profits in its first full year of operation.

Turnover expanded from £12.64m to £19.36m and after cost of sales, gross profit was £3.71m, against £2.1m. The pre-tax figure was after other operating expenses of £852,000

(£478,000) and interest, and similar charges, of £1,000 (£18,000).

There was a tax credit for the year of £220,000 (£320,000 charge) after which earnings per share are shown as 15.3p, compared with 8.1p. The dividend is increased from an effective 1.5p to 1.85p with a final of 1.1p. Dividend waivers amount to £345,000 which will be reinvested in the group.

comment
With figures such as these it might seem a little perverse to throw cold water at Spring Ram but there is a danger of the shares becoming overheated. Without doubt 1984 was a spectacular year, with profits up 88 per cent on the back of substantial volume gains and an impressive margin improvement. But there is a limit to how fast the group can run, especially in 1985 when it bears the cost of moving into the new Bradford

factories — which will dip it into overdraft for a short period — and before it reaps the rewards of its drive into export markets. Profits are now split 52:48 in favour of bathrooms, where it has 22 per cent of the UK bath market. In flat-pack kitchen furniture it has a modest 4 per cent market share in a highly fragmented sector. The new Bradford factory, later this year, will bring Spring Ram into sanitaryware for the first time, giving it a full bathroom package, which must provide plenty of scope for its sales force. Though capturing an increased share kitchen furniture could be an expensive business but the directors are keeping an eye on bedroom and lounge flat-pack products. The growth opportunities are obvious but it could be 1986 before shareholders see the group leaping forward again and a p/e of 13.6 at 215p is high enough for the present.

Stepping out on the trail the less strong fear to tread

Tate & Lyle's agreement to buy six sugar beet processing factories for £31.5m (£18m) from Great Western Sugar is the company's third significant U.S. acquisition in four months and underlines a remarkable growth in the North American contribution to group profits.

Under the latest deal, announced late last week, Tate is buying factories in Nebraska, Montana and Wyoming capable of producing over 250,000 tonnes of refined sugar a year.

They have been closed since March 7, when Great Western Resources, one of three sugar refining subsidiaries of Hunt International Resources, filed for protection from its creditors under the U.S. bankruptcy code. Hunt International is owned by trusts for the families of the Hunt brothers.

In January Tate agreed to spend \$18m—about half of its payable immediately—to buy Colonial Sugar, a privately owned Alabama-based company with a 500,000 tonnes a year refining capacity, with a strong share of the sugar market in the Gulf of Mexico region.

And in December Tate announced it was buying Beatrice's

Martin Dickson on why Tate & Lyle is expanding in a declining U.S. sugar market

agri-products division, which makes livestock feeds, for \$43.2m.

Five years ago Tate's U.S. and Canadian operations produced just 9 per cent of group pre-tax profits but by last year this had grown to 53 per cent, thanks to a strong dollar and markedly improved performance by three major long-term subsidiaries: Redpath Industries, its Canadian sugar-to-industrial manufacturing offshoot; Pacific Molasses, its large molasses trader; and Redwood Sugars, which sells 500,000 tonnes of sugar a year into the U.S. Northeast market.

The latest acquisitions should increase sales further, the U.S. Tate does not want to become too heavily dependent on North America.

The takeovers illustrate two aspects of the company's three-pronged growth strategy. Firstly, it wants to spread its risks by diversifying into businesses that are natural extensions of its existing ones: the Beatrice acquisition, for example, expands Pacific Molasses' livestock feeds operations, some of which provide an end-use for molasses.

Secondly, it is prepared to invest in new sugar refining capacity — despite the depressed state of the world market — where it believes it can do so profitably, using its expertise to work assets more efficiently.

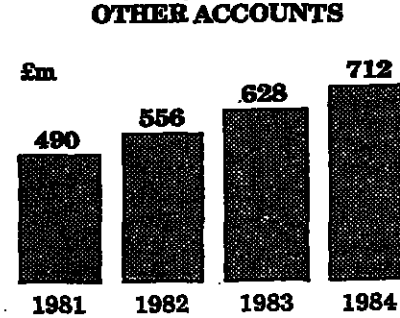
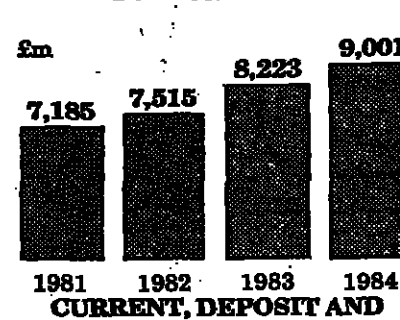
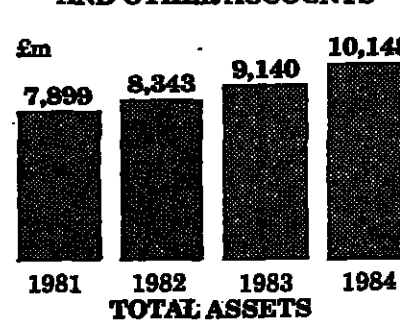
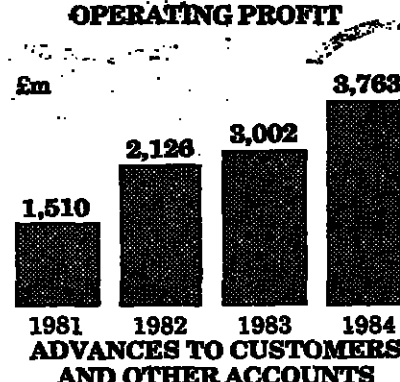
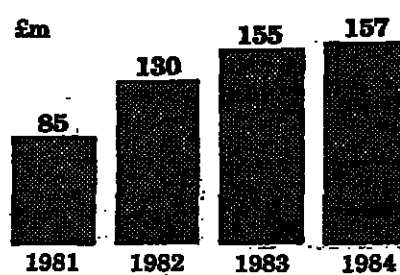
The third element of its strategy — finding a substantial new area of business — has yet to be fulfilled, although its unsuccessful \$224m bid last year for Brooke Bond, the tea and food manufacturing group, was an attempt to do just this.

The new American sugar acquisitions mean Tate is now a major player in three large areas of the U.S. with a refining capacity of over 1m tonnes a year. That compares with total U.S. consumption running around 6.5m to 7m tonnes a year.

The U.S. "sugar" market is highly protected, but it is in decline as consumers switch to other forms of sweetener and this is putting pressure on manufacturers' margins.

Great Western Sugar's bankruptcy filing underlines that all is not well with the industry, though Tate says that it is "absolutely satisfied" it can run the factories profitably.

More rationalisation of the U.S. industry seems likely, "in a highly mature and declining sugar market, the less strong tend to drop out," says Tate's finance director, Mr James Kerr Muir. And Tate clearly believes it is among the strongest players.



	1981	1982	1983	1984
Banking	79	121	125	115
Installment credit and leasing	5	3	9	5
Credit card operations	(6)	(3)	—	7
Insurance and unit trust services	7	10	16	24
Other services	—	(1)	5	6
SOURCE OF OPERATING PROFIT				

TSB earnings base continues to broaden

In the TSB Group Annual Report for the year ended 20 November 1984 Sir John Read, Chairman, said that 1984 was a year of reorganisation and development.

While banking still accounts for the major part of the Group's profits, other activities are becoming increasingly significant and last year contributed 26% of the total compared with only 7% in 1981. This continuing trend, particularly within TSB Trustcard (credit card company), TSB Trust Company (insurance services and unit trusts) and Swan National (vehicle rental) was well maintained in highly competitive markets.

It is planned to continue to develop the Group's core retail banking business, and with the increasing sophistication of the personal customer profile there is clear scope for further expanding the penetration and range of the Group's other financial services. At the same time, the commercial sector will continue to be developed, with the emphasis on the professions and small to medium size businesses.

It is expected that the completion of the transition of the TSB Group to plc status through the offer for sale of shares in the Group will take place late 1985 or early 1986, opening a challenging and exciting new chapter in the Group's history.

For a copy of the 1984 Report and Accounts please write to: Group Communications, TSB Group Central Executive, 25 Milk Street, London EC2V 8LU.



BROWN GOLDIE & CO. LIMITED

Development Capital for Private Companies
Management Buy-Outs

Write or telephone: Camilla Brown or Peter Goldie, Brown Goldie & Co. Limited, 16 St. Helen's Place, London EC3A 6BY. Telephone: 01-638 2575.

freemans

Preliminary announcement of consolidated profits for the 52 weeks ended 26 January 1985

	52 weeks ended 26 January 1985	52 weeks ended 26 January 1984
Turnover including VAT	£800.1	£800.1
VAT	319.48	319.48
	480.62	480.62
Operating profit	317,822	281,946
Interest payable	24,095	15,906
Profit sharing scheme	1,564	1,778
Profit before taxation	22,029	14,128
Taxation	9,928	6,379
Profit after taxation	12,109	7,749
Extraordinary item—deferred taxation	—	2,843
	12,109	4,906
Earnings per share	17.1p	11.0p
Interim dividend paid	2.0p	1.9p
Proposed final dividend	2.5p	1.83p
	5.5p	4.5p
	3,899	3,179

★ SALES EXPANDING

- full year improvement of 12.7%
- fashion goods led the way
- 610,000 active agents (last year 585,000)

★ PROFIT RECOVERY CONTINUING

- after more than doubling last year, profit before tax was lifted by 56% this time
- helped by healthy increase in sales per agent
- the new Profit Sharing Scheme has been allocated £1 million from profits

★ CURRENT BUSINESS ENCOURAGING

- Spring/Summer catalogue has been well received
- latest recruitment drive is winning agents
- hopeful that sales momentum can be maintained

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644)
Freemans PLC 139 Clapham Road London SW9 0HR

UK COMPANY NEWS

American Oil raising £20m via rights and public offer

BY ALEXANDER NICOLL

American Oil Field Systems, a loss-making oil and gas explorer, yesterday announced plans to raise £19.5m and transform itself into an electronic components company which will benefit from its US\$21m (£10m) of U.S. tax losses.

The company, which had its shares suspended at 22p in January, plans a nine-for-one rights issue at 20p, raising a net £17.5m, and a public offering of 10m shares, raising a further £2m. Traded before its suspension under rule 855, it now plans to seek a quote on the USSE.

In addition to reducing debt and providing working capital, the proceeds of the offerings will be used to finance the £20m purchase of Durakool, an Elkhardt, Indiana-based manufacturer of electrical switches using liquid mercury.

AOFS will be re-named

American Electronic Components and will make no further investments in oil and gas projects. It has written down to minimal levels its surviving investments in two drilling programmes.

Durakool's current owner and chief executive, Mr David Webster, will join the AOFS board. AOFS said Durakool dominates the U.S. market for mercury-using switches, which are said to have a longer life than conventional switches.

The deal has been structured by Montagu Investment Management, which will retain a 24.5 per cent stake in the U.S. tax losses which had accrued to AOFS. The company had a 1984 pre-tax loss of £5.4m after a £4m loss in 1983.

Durakool had a pre-tax profit of £3.5m in the year ended June

30 1984 and is forecasting \$4.1m for the current financial year.

Neither the rights issue nor the public offering is being underwritten, but investing institutions have given undertakings to subscribe to shares not taken up. In particular, AOFS is assured that at least 51 per cent of the shareholding of the company will remain in existing hands, enabling use of the U.S. tax losses. Lalig & Cruickshank are brokers to the issues.

At the EGM on April 17, AOFS will seek shareholders' approval for the acquisition and rights issue, as well as cancellation of the share premium and reduction of capital to eliminate a £10.6m deficit on revenue reserves and a net £255,000 deficit on capital reserves, and to write off goodwill from the Durakool acquisition.

Williams reaffirms dividend promise

By Lionel Barber

Williams Holdings, the specialist engineer and motor vehicle distributor yesterday forecast a 43 per cent increase in income for shareholders as part of its £27m contested takeover bid for the engineering group, J. & E. B. Jackson.

The promise is contained in Williams' offer document published yesterday, which repeats its earlier forecast of a 3p dividend for shareholders at the end of the year. Williams, which ran into difficulties during the last recession, has not paid a dividend since 1980.

Jackson, advised by Baring Brothers, dismissed the offer as "inadequate" and said it would be writing to shareholders to give reasons. Jackson's share price rose 2p, closing at 120p, while Williams rose 3p, closing at 368p.

Williams, advised by J. Henry Schroder Wagg, is offering five of its own ordinary shares and 8 new convertible preference shares for every 20 shares in Jackson. The offer values Jackson's ordinary shares at 117p, based on last night's closing prices. Williams is also offering one new preference share for each Jackson preference share. The acquisition would almost double Williams size.

In the document, Williams stressed that the present management has turned round an ailing disaster of four years ago into a fast-growing specialist engineering company, with turnover up from £7m to £47m and trading profits up from £887,000 to £3.02m. It points out that Jackson's trading profits before investment income fell over the same period by 43 per cent from £2.7m to £1.37m.

"Everyone agrees that this offer makes commercial sense," said Mr Brian McGowan, Williams managing director. Referring to the striking similarity between the two companies' engineering activities, he said, "People like the look of the two groups together."

The offer document says that Williams bid represents a 41 per cent increase on Jackson's 1981 peak share price. It stresses that Williams' share price has risen 30p since the bid was unveiled earlier this month and the price represented a multiple of 15 times the latest full year's earnings for Jackson.

Booker rejects Dee's queries over 1984 profit performance

BY ALEXANDER NICOLL

Booker McConnell, the food distribution, health products and agribusiness group, yesterday rejected suggestions by Dee Corporation, the supermarkets group, that its 1984 profit increase was not sustainable.

Mr Alce Monk, chairman of Dee, whose £336m bid reaches the first closing date on Friday, said in a letter to the target's shareholders that Booker's £38.8m pre-tax profit for 1984 "has been achieved by putting everything in the shop window to fend off our bid."

Noting that all but £400,000 of the food distribution division's £9.8m profit came in the second half, he questioned whether the second half figures had been achieved through trading.

Mr Jonathan Taylor, Booker managing director, responded that "either Mr Monk is ignorant of the seasonal pattern of food distribution or he is being disingenuous." The catering trade is a major customer of Booker's cash and carry business, and has high points in the second half of the year, he said.

Booker plans to produce a 1985 profit forecast which "will demonstrate that there is nothing transitory about the 1984 figure," Mr Taylor said.

Mr Monk, in his letter, defended Dee's use of merger accounting following last year's acquisition of International Stores. "Dee would have been able to forecast earnings per share growing by 40 per cent to not less than 14.0p whichever method it had adopted for International Stores," he said.

He said it would be misleading to restate previous years' figures to include International Stores, and that Dee has not sought to compare the pre-tax profit forecast of 156m for the year ending April 27 (which includes International) with the previous year's £28.3m profit (which does not).

Dee's earnings per share grew 41 per cent in the first half of the current year, before the International purchase, Mr Monk said. "Prospects for continued growth in earnings per share are excellent."

The Woolwich New Interest Rates

Woolwich Mortgage Rate

The specified rate of interest charged on new repayment mortgages for the purchase or improvement of owner-occupied residential property is now:

13.875% equivalent to **9.713%**

Net rate payable on eligible loans with mortgage interest tax relief at 30%

An additional 0.5% is charged for new endowment mortgages. The rates of interest charged on existing mortgages will be increased by 1% on 1 April 1985 or 1 May 1985 or 1 July 1985 in accordance with the terms of the mortgage contracts. Details of revised monthly payments will be sent to endowment borrowers in the course of the next few days.

Woolwich Investment Rates

From 1 April 1985, increased investment rates will be as follows:

SHARE ACCOUNTS	8.25% = 11.79%
PRIME ACCOUNTS	9.75% = 13.93%
CAPITAL ACCOUNTS	10.00% = 14.29%

*For basic rate taxpayers

The rate of interest on all Flexible Term Shares, Investment Certificates, Monthly Income Shares, Premium Interest Shares, Savings Plan Accounts, Guaranteed Bonus Shares, 28 Day Accounts and Personal Deposit Accounts will also be increased by 0.75% from 1 April 1985.

The new rates of interest at the Woolwich give savers and investors an excellent choice of top rates. On our Capital Account (formerly known as 90 Day Account), penalty free immediate withdrawals can be made provided £10,000 or more remains in the account. No wonder more and more people keep saying "I'm with the Woolwich!"

W
WOOLWICH
EQUABLE BUILDING SOCIETY

Entrad offers loan note alternative in Tootal bid

BY CHARLES BATCHELOR

Entrad Investments, the Australian textile and clothing group which is bidding £124m for Tootal, yesterday detailed a loan note alternative to its cash offer, after gaining acceptance from the holders of only 1.32 per cent of Tootal's shares.

Entrad has extended its offer to April 12, but appears to be waiting for a profit forecast from Tootal for the year ending January 1986 before announcing any increase in its offer.

By last Friday's second closing date on the Entrad offer it had acceptances from the holders of 2.33m shares or 1.32 per cent of Tootal. Together with the 10.25m shares it held before making its bid Tootal owns or has acceptances from the holders of 7.1 per cent of Tootal. Entrad said it assumed Tootal

would be making a profits forecast since Tootal's most recent defence document said "we are updating our forecasts for the current year."

Tootal refused to be drawn however on whether it would make a forecast and pointed out that it was still early in the financial year.

In February, Tootal forecast that for the year ended last January it expected profits to rise at least 30 per cent to £22.5m. It said it would pay a final dividend of 3.1p, an increase of 24 per cent.

The loan note alternative will be available up to a maximum of £100m of the bid price. Tootal's share price fell 1p yesterday to 71p—1p above the Entrad offer.

Bisgood Bishop name change

Bisgood Bishop, the stock jobber which is to merge with National Westminster Bank, is to change its name to County Bisgood.

The proposed change is intended to reflect the progress being made towards the eventual

integration of the company into the NatWest group, under the umbrella of County Holdings. Bisgood is also appointing five new directors from its dealing team to the board. The five are Messrs John Brown, Martin Burton, Geoffrey Green, Richard Elne and Bob Wade.

Bairstow Eves expansion deal may top £2m

In a move planned to strengthen its sales division, Bairstow Eves proposes to acquire Kilroy Estate Agents in a profit-linked deal of £1.9m in shares and cash, plus a maximum possible cash bonus payment of £250,000, subject to profit performance.

The acquisition of Kilroy's eight offices in Bedfordshire and Northamptonshire increases the Bairstow Eves group to 102 sales offices. Following completion the five of the Kilroy offices will be traded as Taylors Estate Agency. The remaining three residential sales offices in Bedford (two) and Kempston, the Northampton and Luton professional services, and the Kilroy commercial agency and financial services operations, will continue to trade as Kilroy.

The consideration for the acquisition of Kilroy is an initial cash payment of £475,000. The balance of the consideration, £1.425m, will be satisfied by allotments of Bairstow Eves ordinary shares at a price of 77.2p per share, according to profit performance over the warranty period.

MINING NEWS

Greenwich Resources looks to six year life at Gebeit gold mine

BY GEORGE MILLING-STANLEY

RECENT DRILLING has established that the sufficient reserves of high-grade gold ore to support a mining operation with a life of at least six years at the Gebeit prospect in the Red Sea Hills area of Sudan. Mr Stanley Eckell, managing director of Greenwich Resources, said yesterday.

Greenwich, which has 49 per cent of a joint venture with the Sudanese Government to develop Gebeit, said the mine contained 207,000 ounces of gold calculated by geostatistical methods. This would be worth about \$60m (£50.4m).

(Mr Eckell said that out of total ore reserves of some 300,000 tonnes established to date, two-

thirds had an average grade of 33.9 grammes (1.06 oz) of gold to the tonne, extremely rich by world standards.

The remaining 100,000 tonnes had an average grade of 12 grammes of gold per tonne, and it was from this ore that the mine's initial production would be drawn, probably by May this year.

This lower-grade ore, which is still rich by the standards of all but the top two or three South African mines, is readily accessible through the existing shaft structure.

Profits from the first stages of production will be used to finance the exploitation of the richer material, with throughput

gradually increasing to the target rate of 50,000 tonnes of ore a year.

Meanwhile, Greenwich has resumed operations to recover gold from waste material in old dumps on the mine site, at an increased rate of 1,500 tonnes a month.

The Gebeit mine was opened more than 3,000 years ago to provide gold for pharaohs of Egypt. Since then it has been worked by the Greeks and the Romans. Records suggest that the mine may have produced something like 135,000 tonnes of gold from 248,000 tonnes of ore during its much interrupted life.

Greenwich started life a couple of years ago as an offshoot of consultancy Robertson Research, which retains an interest of 20 per cent. In recognition of the fact that about 95 per cent of the mining company's shares are held in the UK, Greenwich plans a change of domicile to the UK and will seek a listing on the London Stock Exchange.

BOARD MEETINGS

TODAY

Interim—C. H. Beazer, Arthur Ball, Burgess Products, City of Aberdeen Land Association, Manson Finance Trust, Minerals and Resources Corporation, Murray Ventures, Praxair Metals Trust, Pressco, Ricardo Consulting Engineers.

Future Dates
Interim—AB Electronic Products Apr 3
Britannia Security Mar 28
London and Prov. Ship Centres Apr 11
Martinsir International Apr 11
Mills and Allen International Apr 11
Pharmaceuticals International Apr 1
Portals Apr 3
Preston Mar 28
Amex Apr 3
Aquaculture Apr 23
Glenford Apr 23
Bodycote International Apr 3
Brammer Apr 27
Bunzl Mar 27
London and Edinburgh Trust Peninsular and Oriental Steam Navigation Mar 28
Portals Mar 27
Ras Brothers Mar 27
Saurim Horn Mar 28
Weir Apr 3

NOTICE TO HOLDERS OF TRIZEC CORPORATION LTD. BEARER SECURITIES

Copies of the 1984 Annual Report of Trizec Corporation Ltd. can be obtained on request from:

The Secretary
Trizec Corporation Ltd.
20th Floor, Scotia Centre
700 Second Street S.W.
Calgary, Alberta T2P 2W2
Tel: (Canada) (403) 269-8241
Telex: 05-825666

COMBINED FOR GROWTH

COMBINED ENGLISH
PRELIMINARY ANNOUNCEMENT

PROFIT £9.16m UP 54%

DIVIDEND UP 40%

And a good start to the new year

Summary of Results

for the 52 weeks ended 26 January 1985—unaudited

	1985 £m	1984 £m
Profit on ordinary activities before taxation	9.16	5.95
Taxation	3.73	1.16
Profit on ordinary activities after taxation	5.43	4.79
Extraordinary and other items	0.10	0.27
Dividends	2.63	1.72
Balance transferred to reserves	2.90	3.34
Earnings per share	10.16p	9.62p

The Directors intend to recommend a final dividend of 2.94p (1984 2.01p) per Ordinary share, payable on 2 July 1985 to shareholders on the register on 3 May 1985. This with the interim dividend of 1.96p (1984 1.45p) makes a total for the year of 4.90p (1984 3.50p) equivalent to 7.00p gross (1984 5.00p gross) after taking into account the related tax credit.

COMBINED ENGLISH
STOCK GROUP PLC

Annual Report due out on 27 April 1985. Apply for your copy now.
Registered Office: The Company Secretary,
Combined English Stock Group PLC, 1, Clay Street, London W1F 3PS. Tel: 488 3333.

HICKSON ADVANCES

Sales up 15%

Profit up 25%

Earnings per share up 25%

Highlights from the Report and Accounts for 1984

	Year ended 31 December 1984	1983 (annualised)
Turnover	133.7	116.4
Group profit before tax	15.0	11.8
Earnings for ordinary shareholders	8.7	7.0
Total ordinary dividend	2.7	1.8
Earnings—pence per share	45	36
Dividend—pence per share	14	9.2

"The improvement in the world-wide chemical business which was seen in the second half of 1983 continued throughout 1984 and this is reflected in the increased profits from the group's chemicals business."

"There are good long term prospects for the timber protection business world-wide and Hickson has a wealth of experience and expertise with which to exploit the opportunities..."

"It is proposed to make an exceptional increase in the dividend..."

M. Hopley Chairman

The above information is an abridged version of the Group's full accounts which have not yet been filed with the Registrar of Companies but on which the company's auditors have given an unqualified opinion.

The full Report and Accounts will be circulated to shareholders on 10 April 1985 and will then be available from the Secretary, Hickson International PLC, Castleford, West Yorkshire WF10 2JT.



BANCO PINTO & SOTTO MAYOR
(Incorporated with limited liability in Portugal)
(Lisbon, Portugal)

US \$40,000,000

Negotiable Floating Rate Dollar

Certificates of Deposit due

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 26th March, 1985 to 26th September, 1985 has been established at 10 per cent. per annum. The interest payment date will be 26th September, 1985. Payment, which will amount to US\$12,777.78 per US\$250,000 Certificate, will be made upon presentation of the relative Certificate.

Agent Bank
Bank of America International Limited

US\$75,000,000

EAB FINANCE N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1990

Guaranteed on a subordinated basis as to payment of principal and interest by

European American Bancorp

(Incorporated with limited liability in New York, U.S.A.)

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 26th March, 1985, to 26th September, 1985 the Notes will carry an interest rate of 10% per annum. On 26th September, 1985 interest of U.S.\$55.56 will be due per U.S.\$5,000 Note for Coupon No. 5.

European Banking Company Limited
(Agent Bank)

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Japanese entrepreneurship

Breaking cultural tradition

Nobuko Hara explains how Yoshifumi Amano left Sony to set up on his own

YOSHIFUMI AMANO agonised over his decision to present Norio Oga, president of Sony, with something akin to an ultimatum. His plan to "go it alone" amounted to cultural heresy in a country where lifetime employment and loyalty to company are established features of corporate life.

But, taking a deep breath, he entered Oga's office and pleaded: "Please let me do it. If Sony lets go of the plasma display (a technology which makes possible the 1-inch thick screen for televisions and computers) now, all our efforts will go down the drain. If you leave the technology with me I promise to turn that into an interesting product, and make a profit to repay all the money we spent on its development."

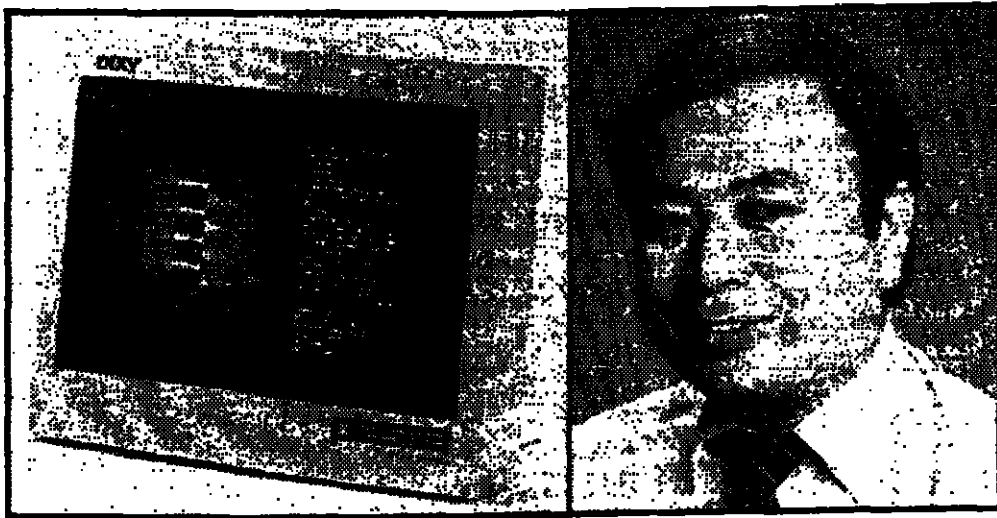
Oga was surprised by the request since it was not something a Japanese employee would do. At the same time, though, he was impressed by Amano's devotion to his own invention—which Sony's directors had decided did not justify continued support. After a long silence, Oga said: "All right. If you are sure of yourself, go ahead."

Six months later, in November 1983, Amano left Sony to set up Dixy Corporation, in Yokohama, to develop, manufacture and market the ultra thin and high quality screens.

A display specialist since joining Sony in 1967, Amano began the development of the plasma display in 1978, at the request of the former Sony president, Kazuo Iwama. By that time, IBM, NEC and several other American and Japanese computer manufacturers were already incorporating the glass-thin display in their products. But they were too expensive for widespread use, and the pictures were not clear enough.

With a team of 10, Amano quickly overcame the problems. His major break, though, was to reduce electricity voltage from 100 to 30 volts. This enabled him to use cheaper integrated circuits and thus nearly halve the overall cost. He also improved the quality, by reducing the size of the dots of the screen from 0.5 millimetre each to 0.2.

In November 1981, the new plasma display was unveiled at the Science and Technology Museum in Tokyo. Tadahiko



Yoshifumi Amano: kept faith with his technology

Sekigawa, who at the time was in charge of plasma display at rival Okaya Electric, still clearly remembers his first impression of the display. "It was a remarkable achievement. It caused a sensation in our company."

The following year, the Society of Information Display (SID)—a well-known U.S. trade organisation—made Amano a fellow at its San Diego conference in recognition of his development.

Unfortunately, the happy news coincided with president Iwama's death and Sony's downturn in sales. In the spring of 1983, chairman Akio Morita and other Sony executives decided to discontinue the development of the plasma display in order to cut back on the research costs. Amano's version of plasma was still too expensive to apply to television sets (colour plasma costs 10 times more than the conventional screen). It had a greater prospect for use in computers, but Sony was not a computer maker.

It was then that Amano decided to stick by his own invention and leave Sony. He was convinced that there was a market for plasma display.

By 1983, the limitations of a liquid display system—an alternative flat display—for use in computers had become apparent, and as a result interest in the plasma display had grown stronger. And American businessmen and engineers at the Tokyo con-

ference of SID that year assured Amano of a booming market for his product in the United States. If nowhere else, "I knew then that I could do it," reminisces Amano.

But in setting up his own company, Amano was particularly careful not to upset the Sony management. Since Sony held the patent of the plasma display, Amano could not go ahead without company approval. Moreover, for his own peace of mind and the future of his new company a good relationship with Sony seemed essential.

After winning president Oga's support, he patiently spent six months persuading directors. Objections were stronger than he had anticipated. "At one stage I feared that my plan would go overboard," Amano remembers.

Amano's efforts paid off. Sony allowed him use of the patent. And in the end he won an unexpected bonus—financial help. Sony was not going to let go of its technology completely, Amano explains. In order to retain some of it, the company insisted on holding at least a third of Dixy's shares. Sony put up 35 per cent of the ¥300m (approx £1m) capital.

"At first, I wanted to be completely independent," Amano says, and he asked Sony to reduce the share to 30 per cent. "But gradually, I realised that I may need Sony's back-up after all."

The rest of the capital was raised by U.S.-based Pacific Venture Fund, Amano and the

directors of Dixy, and Olivetti, the Italian electronics giant. Olivetti had been interested in the plasma display since the company saw it at the Hannover Fair in 1982. It put up ¥60m (approx. £200,000).

Finding people to work for him was harder than raising money, Amano explains. Because of the lifetime employment system prevalent in Japan, job-switching is still uncommon. But there were a few who could share Amano's vision. Amano brought four men from Sony, one of them an accountant, Akira Furuya. Then Yoichiro Sugii of Akai Electric and Okeya Electric's Sekikawa joined him. Today, Dixy employs 35 workers.

Dixy's mass manufacturing has not yet begun. Currently, it is concentrating on producing samples aimed at computer and machine tool manufacturers. "We've had no complaints from our clients so far. [He does not reveal who they are.] I'm confident that our plasma display is the best there is," Amano says. The display, which was nearly two inches thick at Sony, has been slimmed down to an inch.

He is getting closer, inch by inch, to his ultimate goal of producing a hang-on-the-wall television set. "At first, I thought it would take me five years, but now I'm confident that I can launch a television on the market within three years," Amano concludes.

NOBUKO HARA

HUNTER KNIGHT, 46-year-old managing director of Wizard Electronics, winced as he tried to work out how much National Insurance he would now have to pay, thanks to the Budget, on his own £40,000 salary and those of his two equally highly paid fellow directors.

Returning from a working trip to Rabat, where Wizard's micro-chip based mouth organs were finding a growing market in the burgeoning Moroccan snake-charming industry, Knight and his marketing director, Steve Corbett, reflected gloomily on the paucity of favourable small business measures compared with previous budgets. It had been the generous package in 1983 (when the mythical company first appeared on this page) which had led him and his fellow directors to buy out Wizard from its ailing and bureaucratic U.S. parent, Disaster Areas Inc.

The West Midlands company's programmable mouth organ has proved a hit with pop stars, buskers and more recently home computer users eager to try out a new high-tech toy after getting bored playing space invaders. Sales have mushroomed; Wizard and its directors have become flush with cash.

Last year, Wizard could even afford to invest in a £100,000 industrial robot, partly to beat the 1984 Budget's crackdown on capital allowances, and partly to prepare for a push into overseas markets, spurred on by sterling's weakness.

Knight was admittedly not expecting much from last year's Budget, but neither was he expecting to have to pay 10.45 per cent National Insurance as from next October on the salaries of employees earn-

ing more than £265 per week or £13,780 annually. Previously the amount paid had ceased to increase above £250 per week.

A quick sum on Knight's pocket calculator showed that his own salary plus those of Corbett and Luke Jones, the production manager, came to £120,000, attracting an annual National Insurance bill of £12,450—a nasty little dent in next year's projected taxable profits of £200,000.

The resourceful Corbett (it was he who dreamed up Moroccan snake-charmers as a new market) finished scribbling on the back of his in-flight duty free guide, and looked up cheerfully. "There's a way round everything," he grinned.

For a start, he suggested, the directors should consider taking massive salary cuts and making up the difference in dividend payments. Moreover, they could make their salaries look even smaller by splitting them with their wives, who could be taken onto the payroll—after all there was no shortage of work at the fast-growing Wizard.

Come to think of it, added Corbett, some of the key em-

A Wizard plan to up dividends and cut salaries

BY WILLIAM DAWKINS

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ployees were beginning to look a little overpaid for National Insurance purposes. One way to keep their salary growth down and keep them happy at the same time would be to set up a profit sharing scheme.

He pointed out that such handouts were made more desirable by the Chancellor's ruling that shares acquired through a profit sharing scheme may be sold without attracting income tax after just five years, as against seven years previously. It would even be worth thinking about a notation on the Unlisted Securities Market in a few years to make the share incentives still more attractive.

"What about a getting restive recently, and it would do well to buy their loyalty. They might also take more of their remuneration as payments in kind like company cars (though these are to be more heavily taxed) or contributions to personal pension plans now that the Chancellor has scotched rumours of a tax on pensions? "What about a 'creechie?' " chipped in the soon-to-be-salaried Mrs Corbett.

"And there's another thing,"

added her husband. "Now's the time to have another look at that takeover." Wizard had for some months been unsuccessfully courting a Scottish maker of electronic bagpipes, whose 50-year-old proprietor had banked at the deal because of the huge Capital Gains Tax liability he would notch up on selling his shares. He will now be allowed to take £100,000 of his profit on the disposal tax-free; he would have had to wait until he was 65 to qualify for the full concession before last week's Budget.

Knight, meanwhile, was busy doing his own calculations. His scheme for building retirement homes on some waste land and raising money under the Business Expansion Scheme as a property developer had to be demolished—frustrating, since his plans for a tax-subsidised farm went the same way last year.

But the Budget did open the way for him to set up a research and development venture under the BES. It was just what Wizard needed to get its next generation of products off the ground, and with low-paid unemployed science graduates to take advantage of the new graduated entry into National Insurance which made it cheaper for employers to hire people on low wages.

As Corbett stretched his back, speculations he started to sketch out an advertising slogan on the space left on his duty-free guide. "Not much time left," he said. "We'd better mount that advertising campaign we were discussing just month before Lawson slips VAT on newspaper and magazine advertising on May 1. How about 'We're whistling with Wizards'?"

"THE HOW to of... small business," a compilation of Ian Hamilton Fox's articles which appeared on this page, is now available in booklet form, at £3.75 each (cheque with order), from Nicola Beauchamp, Publicity Department, Financial Times, Bracken

House, Cannon Street, London EC4A 3DF, who will also supply details of discounts for bulk orders.

ISLAND Community Enterprises is holding an open day and exhibition tomorrow at St John's Community Centre, 37-43 Glenside Grove, London E14 (Isle of Dogs), at which it will explain some of the projects it is planning. These include the completion of a local skills register, a free service designed to help local companies fill vacancies. Sponsored by the London Docklands Development Corporation, ICE aims to encourage job creation in the area by bringing together local industries and the community. Details from George Pyle, chairman of ICE, 19 Glenside Grove, London E14. Telephone: 01-538 1396.

W.D.

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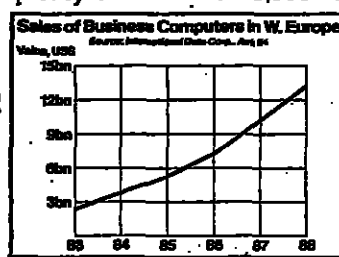


Jerry Owen, owner of two of ComputerLand's 11 UK centres.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Tuesday March 26 1985

WALL STREET

Forecast by IBM lowers the tone

A LOWER tone was set by stocks on Wall Street yesterday while in the credit markets, fund managers watched nervously for an indication of interest rate trends, writes Terry Byland in New York.

Technology stocks were pulled down by weakness in IBM, which warned of lower profits in the opening quarter of the year - its first quarterly downturn for three years. But the Detroit car makers held firm after pleasing the market with their mid-March sales figures.

Across the broad range of the market, selling pressure was light and a sharp dip in the number of large block trades indicated the absence of the institutions. But the malaise of the technology sector upset other blue chip stocks. The Dow Jones industrial average closed 7.51 down at 1259.94.

Market analysts predicted that this week's meeting of the Federal Reserve's Open Market Committee would hold credit policies unchanged, pending a final resolution of the problems of the thrift companies in Ohio state.

But upward pressure on credit market rates could come this week from the U.S. Treasury's \$16.25bn funding programme, which opens today with the sale of \$6.25bn in four year notes. Also pressing on the credit market is a modest increase to \$14bn in the size of the U.S. Treasury weekly bill auction.

IBM opened steadily after the board's latest earnings review, which was more pessimistic than its last comments to Wall Street. Half an hour into the session, a block of 306,000 IBM shares traded at \$125.4, sharply down on Friday's closing level. Later the stock settled at \$125.4, a net fall of \$2.4.

Other mainframe manufacturers gave ground, led by Honeywell, which shed \$1.4 to \$58.7.

The warning from IBM increased the stock market's nervousness towards the full range of computer and semiconductor issues. The reference to the effects of the strong dollar brought a dip of \$1.4 to \$42.1 in Data General, which takes one third of sales from outside the U.S. Digital Equipment, number two to IBM in the industry, shed \$1.2 to \$96.4. Apple Computer, 5% down at \$21.1 and Wang Laboratories, 3% off at \$18.2, also weakened.

Mr Rahul Sud, president of Lattice Semiconductor, contrasting the widespread cutbacks by U.S. semiconductor manufacturers with the continued aggressive investment by the Japanese, said the U.S. industry was "heading for trouble".

General Dynamics eased \$4 to \$72.4 in very thin trading after proposing to cut \$23m from the defence contract overheads bill which has been under criticism. At \$81, General Electric shed \$1, and Crown Zellerbach, the paper industry group, \$2 to \$40.4.

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Chrysler \$4 to \$44, and Ford \$4 to \$42.4, all responding to mid-March sales data indicating annualised growth of 8.4m units by the U.S. car industry.

Another firm spot was Tenneco, 1% better at \$41.1 on buying demand from unidentified institutional sources.

Among heavily traded stocks, G. D. Searle, the pharmaceuticals group, resumed trading at \$48.4, a fall of \$8.4, with 2m shares changing hands after the board disappointed speculators by saying the company would remain independent.

McGraw-Hill, the energy industry manufacturer, jumped \$7.4 to \$63.4 after Cooper Industries offered \$65 a share for the equity, \$6 above Forstmann Little's \$1.3bn leveraged buyout offer.

CBS fell back \$2.4 to \$105.4 as speculators weighed the chances of any bid attempt clearing the Federal Communications Commission and reaching a successful conclusion.

The bond market opened nervously ahead of this week's three auctions of Treasury coupon securities. However, prices resisted early attempts to move them lower, and were helped by softness in federal funds rate. Treasury bill rates edged lower at mid-session pending the outcome of the day's bill auctions. The optimism spread to the bond market, where prices for the longer-dated issues added nearly 4 points.

TOKYO

Attention turns to Big Four

THE BIG Four securities houses and biotechnology-related issues were selectively bought in Tokyo yesterday, but many investors stayed on the sidelines, disheartened by the uncertain outlook for Wall Street, writes Shigeo Nishitaki of Jiji Press.

Institutional investors and securities companies kept a low profile with the approach of the settlement of accounts for the current fiscal year on March 31.

The Nikkei-Dow market average shed 44.89 to 12,493.25 and turnover shrank from last Friday's 302.45m shares to 247.11m. Declines led advances 444 to 308, with 168 issues unchanged.

Reflecting brisk trading in securities stocks, the Big Four were all listed among the 10 most active stocks. Nikko, the sixth busiest with 4.88m shares traded, climbed Y31 to Y842. Daiwa gained Y22 to an all-time high of Y930 and Yamaichi advanced Y20 to a record Y845. Nomura added Y20 to Y1,270.

One major securities house said the surge stemmed partly from efforts by the Big Four to push up the prices of their own stocks.

Biotechnology issues also drew buyers. Asahi Chemical topped the active list with 9.99m shares changing hands, rising Y42 to Y875. Green Cross, third with 6.91m shares, firmed Y30 to Y3,190.

Meito Sangyo gained a maximum Y200 to Y2,480 after suffering a sustained decline from its all-time record of Y8,020 on January 22. Mochida Pharmaceutical moved up a maximum Y500 to Y8,840 and Toyoko added Y100 to Y1,600.

Mitsui Construction a China-related issue, registered the day's second biggest volume of 7.36m shares, rising Y31 to Y329.

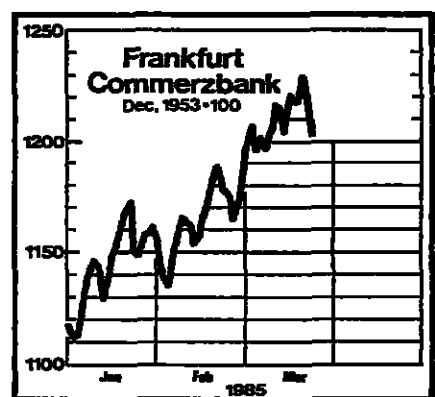
Elsewhere, Sumitomo Metal Mining increased Y20 to Y1,870 on persistent interest in its gold deposit development and took the fourth place on volume of 6.09m shares traded. Nissin Electric firmed Y80 to Y1,110 and Nikkiso Y46 to Y810.

Many brokers predict a bullish market in the April to September period. They are poised to recommend electric power firms and other highly capitalised stocks as well as high-tech issues from Wednesday for April trading, according to one major securities house.

In the bond market, institutional in-

vestors and securities companies kept a low profile, awaiting the outcome of this week's U.S. quarterly mini-refunding programme and also the outcome of today's meeting of the Federal Open Market Committee.

The yield on the 7.3 per cent government bond, due in December 1985, rose slightly from last Friday's 6.730 per cent to 6.740 per cent on small-lot selling.



EUROPE

Foreigners shift focus of buying

FOREIGN INVESTORS shifted the focus of their buying in Europe yesterday, forcing German share prices to plunge from recently set highs and creating a noticeable, if less dramatic, presence in France. Bond markets in general were steady.

The consolidation that overpowered Frankfurt cut 20.2 points off the mid-day calculation of the Commerzbank index of 1,202.2, although a late technical rally was managed near the close.

A round of corporate developments either arrived after the close or were largely ignored.

Bayerische Vereinsbank strong second-half profits, but caution on a narrowing interest rate spread, left it DM 1 weaker at DM 331.

Other banks did not get off so lightly. Deutsche Bank led the sector's decline with a DM 6.50 drop to DM 445.50, while Commerzbank ended DM 2.90 cheaper at DM 188.40 and Dresdner moved DM 4.30 lower to DM 190 ex-rights. Bayerische Hypo-Bank, also reporting higher profits, shed DM 6 to DM 345.

Support in the quality car sector evaporated with Porsche showing the way yet again with its DM 20 decline to DM

1,240 ex dividend as BMW fell DM 7.80 to DM 380.20.

Daimler-Benz retreated DM 10.50 to DM 677 amid reports that the group may seek a major stake in the Dornier aerospace group.

Thyssen shed DM 4.10 to DM 101 after Friday's declaration of resumed dividends.

Bonds eased with the Bundesbank purchasing DM 6.5m in paper compared with Friday's sales of DM 102.8m.

A calm session in Paris saw overseas investors buying French equities as a defence against any further weakness in the dollar, while the start of the new monthly trading account provided a technical fillip.

Among the leading gains, Alstom-Atlantique rose FF 14 to FF 298, Matra finished FF 31 stronger at FF 1,770 and L'Oreal gained FF 39 to FF 2,430. Declines numbered Skis Rossignol, FF 55 cheaper at FF 1,935, Most-Hennessy FF 10 down at FF 1,940 and Thomson-CSF down FF 6 to FF 546.

A hesitant but essentially firm tone was evident in Amsterdam as the ANP-CBS index edged 1.1 lower to 204.5.

Internationals proved a weak spot with Royal Dutch FI 1.40 off at FI 196.10, Unilever down FI 4 to FI 342 and Philips 50 cents lower at FI 60.80 despite its joint venture plans with Kyocera in Japan.

Folker came off its peak with a FI 2 fall to FI 105, although Internatio Muellier edged closer to a 12-month high with its 90 cent rise to FI 52.40.

Bonds remained stable.

A trendless Zurich saw banks little changed and the bond market quietly steady. Bank Leu firmed SwFr 10 to SwFr 3,620, with Union Bank and Swiss Bank steady at SwFr 3,715 and SwFr 380, respectively.

Among recently favoured internationals, Nestlé retreated SwFr 40 to SwFr 6,530 and Swissair slipped SwFr 5 to SwFr 1,165.

Brussels finished weaker. Cobepe, which announced sharply higher profits and a dividend increase, lost BF 20 to BF 3,600, while market leader Petrofina dropped BF 220 to BF 6,680 in active trading. Retailer Delhaize weakened BF 200 to BF 7,300 amid higher retail inflation figures.

Milan was easier with some banks gaining ground. Inseur Generali picked up L400 to L43,300 amid plans by Asitalia, the leading state insurer, to place up to 25 per cent of its equity through a house listing.

Flat dropped L44 to L3,045 ahead of details of its plant in China, and Olivetti was pegged at L8,800. Bonds were steady.

Stocks eased in moderate trading while Copenhagen staged a broad-based rally on expectations that the Government would intervene swiftly in the general strike.

LONDON

Trading results fail to inspire

A STREAM of company trading statements failed to inspire London investors on the opening session of the three-week Easter business account and the FT Ordinary index ended the day 2.5 lower at 989.9.

ICI found some support, up 12p at 794p, following a broker's recommendation, and Imperial put on 7p to 189p on further hopes of an announcement soon over the proposed sale of its U.S. subsidiary Howard Johnson.

Liquidity shortages in UK money markets and marginally higher interest rates inhibited trade in short-dated gilts but longer dated Government securities regained marginal early losses to end with a slightly firmer tone.

Chief price changes, Page 34; Details, Page 35; Share information service, Pages 36-37.

AUSTRALIA

AN ENTHUSIASTIC response to BHP's third-quarter results, announced on Friday, spurred a continued advance in record territory in heavy Sydney trading. The All Ordinaries index put on 10.2 to a peak of 821.0, with much of the buying demand coming from overseas investors.

BHP put on 24 cents to A\$6.08 after the sharp rise in third-quarter profits and a one-for-eight bonus issue. CSR added 12 cents to A\$2.90.

Gold and metals stocks were in demand on the view that the bullion price was set to rise. Peko gained 15 cents to A\$4.10, while CRA and Emperor were each 10 cents higher at A\$6.14 and A\$3.15 respectively.

SINGAPORE

THE MOVE by Grand United to take over Sigma Metal and an announcement that the Kuwait Investment Office had increased its stake in Cycle & Carriage, lifted market sentiment in Singapore and the Straits Times industrial index advanced 5.09 to 831.26.

Pan Electric, which will become a 22.3 per cent associate of Sigma Metal under the planned scheme, rose 4 cents to S\$3.08, while Grand United added 5 cents to S\$1.41.

HONG KONG

BETTER RESULTS than expected from Swire Pacific late in the day brought a revival of buying interest in Hong Kong and the Hang Seng index rose 1.54 to 1,362.23.

Swire Pacific added 30 cents to HK\$21.90 but other stocks were more restrained ahead of further results from big companies later this week and early next week.

SOUTH AFRICA

GOLD shares ended mixed, but with a firmer undertone in Johannesburg as the bullion price recouped an early decline.

One of the largest gains was recorded by President Brand, R3 higher at R54. Other mining and financials were steady to firmer with Anglo American 30 cents higher at R24.10, diamond share De Beers 10 cents ahead at R9.65 and Rustenburg Platinum 20 cents firmer at R18.80.

CANADA

A LEAD was taken from Wall Street as Toronto stocks edged lower in light trading.

Canadian Commercial Bank preferred shares were halted at C\$10.53 for the announcement of a Government-backed C\$25m infusion to keep the Alberta-based bank afloat. However, other financial institutions were largely unaffected.



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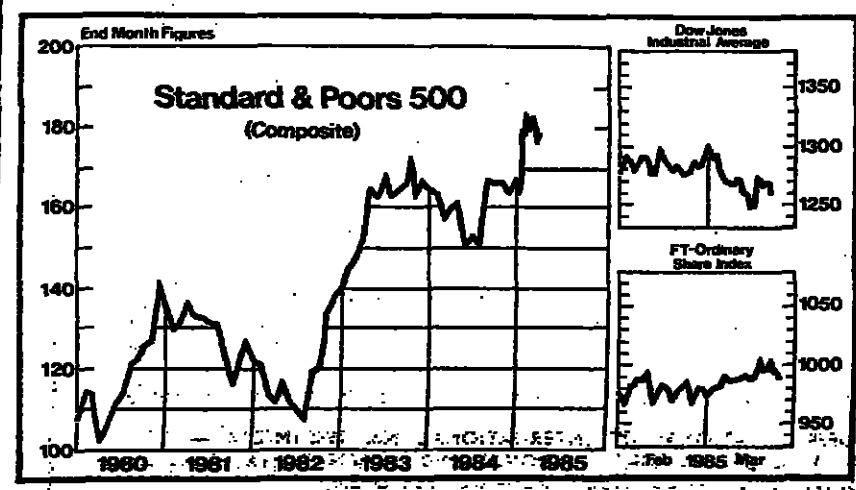
What does that mean for you? In contrast to ordinary gold coins which are 22-carat gold, you get the purity of 24-carat gold for your money with Maple Leaf. And, a high degree of assurance that you can trade it easily anytime, anywhere in the world.

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KEY MARKET MONITORS



STOCK MARKET INDICES				
	Mar 25	Previous	Year ago	
NEW YORK				
DJ Industrials	1,259.94	1,267.45	1,154.84	
DJ Transport	592.67	594.88	503.19	
DJ Utilities	149.31	149.26	126.88	
S&P Composite	178.41	179.04	158.86	
LONDON				
FT Ind	989.9	992.4	889.6	
FT-SE 100	1,297.8	1,302.9	1,121.3	
FT-A All-shares	625.44	626.42	527.18	
FT-A 500	683.68	684.43	573.42	
FT Gold mines	499.7	505.4	653.1	
FT-A Long gilt	10.80	10.59	10.09	
TOKYO				
Nikkei-Dow	12,493.25	12,537.95	10,483.7	
Tokyo SE	1,002.00	1,005.70	824.36	
AUSTRALIA				
All Ord.	821.0	810.8	730.7	
Metals & Mins.	510.1	498.7	510.5	
AUSTRIA				
Credit Aktien	71.19	70.76	55.01	
BELOW				
Belgian SE	2,293.6	2,308.8	-	
CANADA				
Toronto				
Metals & Mins	2,058.9	2,060.2	2,282.0	
Composite	2,001.0	2,005.5	2,385.1	
Montreal				
Portfolio	129.45	129.86	115.60	
DENMARK				
Copenhagen SE	179.73	177.80	180.15	
FRANCE				
CAC Gen	209.7	208.1	189.3	
Ind. Tandance	114.4	114.0	85.87	
WEST GERMANY				
FAZ-Aldian	415.10	421.56	351.59	
Commerzbank	1,202.2	1,222.4	1,033.2	
HONG KONG				
Hang Seng	1,362.23	1,360.89	1,156.95	
ITALY				
Banca Comin.	279.10	278.99	221.42	
NETHERLANDS				
ANP-CBS Gen	204.5	205.6	158.0	
ANP-CBS Ind	165.2	166.8	127.8	
NORWAY				
Oslo SE	306.24	306.37	258.20	
SINGAPORE				
Straits Times	831.26	826.17	1,000.86	
SOUTH AFRICA				
Gold	1,017.0	1,004.4	1,002.9	
Industrials	871.3	876.2	1,105.3	
SPAIN				
Madrid SE	111.32	111.28	83.71	
SWEDEN				
J & P	1,408.38	1,417.6	1,544.01	
SWITZERLAND				
Swiss Bank Ind	426.9	426.4	365.8	
WORLD				
Mar 22				
Capital Int'l	201.2	201.2	184.7	
GOLD (per ounce)				
	Mar 25	Previous	Year ago	
London	\$315.75	\$315.50		
Zurich	\$315.25	\$315.75		
Paris (Bldg)	\$315.77	\$318.37		
Luxembourg	\$315.60	\$317.00		
New York (Apr)	\$316.40	\$316.80		

* Latest available figure

Prices at 3pm, March 25

Continued on Page 32

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

هكذا من العمل

هكذا من الجهل

Continued on Page 34

هكذا من الجهل

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more is indicated, the figures are for the stock after the dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

a—dividend also extra(s) b—annual rate of dividend plus interest on dividends not received c—paid $\frac{1}{2}$ cash $\frac{1}{2}$ new shares d—dividend declared or paid in preceding 12 months, g—dividend in Canadian funds, subject to 15% non-residence tax h—dividend declared after split-up on stock dividend i—dividend declared after stock split-up on stock dividend j—dividend declared at meeting k—dividend declared or paid this year, an so cumulative issue with dividends in arrears, n—new issue in the year of declaration o—dividend not declared or paid in preceding 12 months, p—trading, no-need day delivery, P/E-price-earnings ratio, r—dividend declared or paid in preceding 12 months, plus stock dividend declared or paid in preceding 12 months, s—dividend declared or paid in preceding 12 months, t—dividend paid in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u—dividend declared or paid in preceding 12 months, v—dividend or security being reorganized under the Bankruptcy Act, or security assumed by such companies, w—distributed, x—where issued, without warrant, y—ex-dividend, z—dividend paid in preceding 12 months, 1—dividend in preceding 12 months, 2—dividend and interest in last, yd—year, c—sales in last.

**WORLD VALUE OF
THE DOLLAR**
every Friday
in the
Financial Times

OVER-THE-COUNTER *Nasdaq national market, 2:30pm prices*

OVER-THE-COUNTER													Nasdaq national market, 2:30pm prices												
Stock	Sales (thous)	High	Low	Last	Chg	Stock	Sales (thous)	High	Low	Last	Chg	Stock	Sales (thous)	High	Low	Last	Chg								
AB	32	10	12 1/2	12 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AB		12 1/2	12 1/2	12 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2	+1/4							
AF	520	21 1/2	21 1/2	21 1/2	-1/4	Canada	2	7 1/2	7 1/2	7 1/2	-1/4	Donner	1.36	123	13	15 1/2	15 1/2								

Country	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	29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[illegible]

AMERICAN STOCK EXCHANGE PRICES

[illegible]

LONDON SHARE SERVICE

DRAPERY & STORES—Cont.[illegible]

HOTELS—Continued

[illegible]

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INDUSTRIALS—Continued								LEISUR	
1984-85 High-Low	Stock	Price	+ or - =	Div Yield	Vol Exch	1984-85 High-Low	Stock	Price	+ or - =

[illegible]

INSURANCE, OVERSEAS & MONEY FUNDS[illegible]

Money Market Trust Funds

[illegible]

Money Market Bank Accounts

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES FOREIGN EXCHANGES

Dollar rises in quiet trading

The dollar gained ground in very quiet foreign exchange trading. Last week's economic statistics are now being rather pessimistic, particularly the lower-than-expected flash estimate of U.S. first quarter gross national product, but no further data is due for publication until the latter part of this week. The U.S. trade figures will be released on Thursday, but more interest is likely to centre on Friday's leading indicators.

A steady Federal funds rate of around 8 1/2 per cent in early New York trading helped support the dollar, while fears of a growing U.S. banking crisis, following the problems of Ohio savings banks, tended to subside. This left the dollar firm, but nervous, with many traders prepared to wait on the sidelines until there is further guidance on the rate of U.S. growth later this week.

The dollar rose to DM 3.2375 from DM 3.2280, from FF 9.2700 from FF 9.2725, and from Sfr 2.7410 from Sfr 2.7425. The dollar index rose to 150.5 from 149.8.

STERLING — Trading range against the dollar in 1984-85 is

1.4940 to 1.0825. February average 1.0933. Exchange rate index rose to 75.7 from 75.5. It opened 0.1 lower at 75.4 and touched a low of 75.2 at 9 a.m. and recovered to a peak of 75.9 at 11 a.m.

STERLING traded within a narrower range than of late against the dollar, and closed 20 points lower at 75.7 from 75.9. This reflected the overall firming of the U.S. currency, but the pound managed to improve against most major units. The impact of last week's Budget is wearing off, but relatively high London interest rates continue to support the pound, while renewed fighting in the Gulf War

at the Frankfurt fixing. Dealing spreads narrowed in this market, with the dollar generally uncertain about the future direction of the U.S. currency. A steady opening of the Federal funds rate in New York at around 8 1/2 per cent helped support the U.S. currency, while regional figures released yesterday suggested that German inflation is no problem at present. In Milan the D-mark touched a record high of 1,637.7 at the fixing, compared with 1,636.00 on Friday.

STERLING EXCHANGE RATE INDEX

March 25	Previous
8.30 am	75.4
9.00 am	75.3
10.00 am	75.5
11.00 am	75.7
12.00 pm	75.7
1.00 pm	75.7
2.00 pm	75.7
3.00 pm	75.7
4.00 pm	75.7

£ in New York

March 25	prev. close
Spot (\$1.1785/1.1785)	1.1785
1 month (\$1.1785/1.1785)	1.1785
3 months (\$1.1785/1.1785)	1.1785
6 months (\$1.1785/1.1785)	1.1785
12 months (\$1.1785/1.1785)	1.1785

Little change

Trading volume slackened noticeably in the London International Financial Futures Exchange yesterday. Euro-dollar prices edged within a narrow range during the morning, meeting resistance at 89.64 and 89.67 in the June contract before U.S. anticipation pushed it to a low of 89.62. It came back to close at 89.66 down from 89.70 on Friday.

There appeared to be little

incentive to move, ahead of this week's U.S. Treasury auctions, with a majority opinion suggesting a rather bad reception. This is based on fears that the recent decline by the dollar may allow the Federal authorities to tighten monetary policy to combat inflation and push cash rates firmer. U.S. bond prices tended to reflect the same sentiment although early selling failed to attract any follow-through.

Sterling-based instruments were particularly quiet with less than 1,500 lots traded in three-month sterling deposits and just over 700 in the long gilt. Trading in the FT-SE sector was at a virtual standstill at just over 100 lots traded. A generally bearish short-term outlook left the market nervous as the prospect of an early base rate cut receded. In addition sterling failed to make any significant headway. The June gilt prices opened weaker and recovered later before slipping away to finish around the middle of the day's range and little changed from Friday.

CHICAGO

U.S. TREASURY BONDS (CBT)

March	High	Low	Prev
105-12	105-12	105-12	105-12
105-13	105-13	105-13	105-13
105-14	105-14	105-14	105-14
105-15	105-15	105-15	105-15
105-16	105-16	105-16	105-16
105-17	105-17	105-17	105-17
105-18	105-18	105-18	105-18
105-19	105-19	105-19	105-19
105-20	105-20	105-20	105-20
105-21	105-21	105-21	105-21
105-22	105-22	105-22	105-22
105-23	105-23	105-23	105-23
105-24	105-24	105-24	105-24
105-25	105-25	105-25	105-25
105-26	105-26	105-26	105-26
105-27	105-27	105-27	105-27
105-28	105-28	105-28	105-28
105-29	105-29	105-29	105-29
105-30	105-30	105-30	105-30
105-31	105-31	105-31	105-31
105-32	105-32	105-32	105-32
105-33	105-33	105-33	105-33
105-34	105-34	105-34	105-34
105-35	105-35	105-35	105-35
105-36	105-36	105-36	105-36
105-37	105-37	105-37	105-37
105-38	105-38	105-38	105-38
105-39	105-39	105-39	105-39
105-40	105-40	105-40	105-40
105-41	105-41	105-41	105-41
105-42	105-42	105-42	105-42
105-43	105-43	105-43	105-43
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105-46	105-46	105-46	105-46
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106-02	106-02	106-02	106-02
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106-07	106-07	106-07	106-07
106-08	106-08	106-08	106-08
106-09	106-09	106-09	106-09
106-10	106-10	106-10	106-10
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